



# FINANCIAL TIMES

PRESIDENT BUSH

\$30m inaugural jamboree

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Friday January 20 1989

World News

Business Summary

## Yugoslavia names liberal reformer to head Cabinet

Yugoslavia named Mr. Ante Markovic, a liberal reformer from Croatia and political rival of Communist Party leader Stipe Suvac, as the new Prime Minister to try to haul the country out of its economic crisis. Page 2

## Palestinian shot

An Israeli soldier killed a Palestinian teenager with a shot in the head as the youth urged on stone throwers at a refugee camp in the occupied Gaza Strip during a strike to protest against an upsurge in Palestinian deaths. Page 3

## Botha picks Heunis

Mr P. W. Botha, South African President hospitalized with a stroke, named Mr Chris Heunis, a long-time ally and minister of constitutional development, as the acting president. Page 3

## Rebels warn bases

Communist rebels warned they were "in a position" to launch attacks on US military bases in the Philippines, 15 months after three American servicemen and a Filipino were killed outside an air base.

## Soviet crime rises

The Soviet crime rate soared nearly 17 per cent last year as Mikhail Gorbachev's reforms unleashed not only more democracy but thieves and racketeers as well, the interior minister said. Page 2

## Polish unions angry

Gen. Wojciech Jaruzelski offered to resign as Communist Party leader after he encountered heated opposition to proposed trade union and political freedoms. Page 2

## Czech activist held

Czechoslovak police detained a leading dissident, Mr Martin Palous, for taking part in a demonstration as scores of officers prepared for the fifth day of protests in Prague.

## Muslim rivals clash

Shia Muslims rivals fought under the nose of Syrian troops in Beirut's southern suburbs as peace talks resumed deadlocked. The clash broke truce in force since Saturday.

## Burma fighting

About 900 Burmese government troops backed by mortars captured a major rebel military camp near the Thai-Burmese frontier.

## Kuwaiti deflagging

Kuwait has decided to withdraw six of its oil tankers from US registration and end their right to US naval protection.

## No kidnap clues

Belgian police investigators, plagued by a deluge of tip-offs and claims of responsibility, appealed for the supposed kidnappers of former Prime Minister Paul Vanden Boeynants to prove they are holding him.

## Taba talks reopen

Israeli, Egyptian and US officials began talks on the return to Egypt of the disputed Red Sea beach of Taba, captured by Israel in the 1967 Middle East war.

## Cold snap kills 70

Bangladesh's coldest weather for 20 years has killed at least 70 people in the past week, most of them flood and cyclone victims who slept outside or in straw and mud huts after their homes were destroyed.

## Multi-million dollar fraud alleged at Chicago

THE US Federal Bureau of Investigation has uncovered multi-million dollar fraud at Chicago's futures exchanges as part of a two-year inquiry into the institutions' trading practices, according to local press reports. Page 20

## JAPAN'S Ministry of Finance

proposed a ¥70,014.2bn (¥71.7bn) budget for the 1989-90, a slight decline from the level expected in the current fiscal year. Page 3

## US MANUFACTURING output

remained robust in November, rising at an underlying rate of about 7 per cent. Other statistics showed a further fall in unemployment and a slow down in earnings growth. Economic outlook. Page 8

## ALCOA, Australia's leading

aluminium producer, announced a 138 per cent lift in net earnings to A\$357.9m (US\$308.9m) from A\$150.1m, helped by buoyant prices for aluminium. Page 22

## JAPAN'S Big Four securities

houses reported declines in their global earnings as a result of what Nomura, the largest, described as "the volatility in world capital markets." Page 33

## HAMMERSON, Britain's third

largest property company and current bid, valued at a £1.3bn (US\$2.1bn) bid, rallied on news that Dutch bidder, Rodamco may return with the offer. Page 2

## BRITISH AEROSPACE last

year secured a record 137 orders worth \$1.5bn. Page 6

## APPLE COMPUTER, Califor-

nia-based computer manufacturer, announced a significant expansion of its product range, in a bid to boost its market share. Page 22

## SHAMROCK HOLDINGS,

investment group representing Roy Disney family of California, increased its offer for Polaroid to \$45 a share and said it would attempt to take control of Polaroid's board in a proxy contest. Page 22

## ALUMINUM COMPANY OF

America (Alcoa), world's largest aluminium producer, reported record fourth-quarter net earnings of \$81.4m on sales of \$9.8bn compared to \$300.1m or \$2.26 a share on sales of \$7.77bn. Page 22, Commodities, Page 30

## BANKAMERICA announced

record fourth-quarter profits, boosted by the inclusion of two whole years' interest on Brazilian loans. Page 22

## SWEDEN'S central bank

announced the abolition of foreign currency restrictions on investments in Sweden and abroad. Page 25

## CANADIAN chartered banks

are launching a fresh attack on moves by foreign conglomerates to enter the domestic banking and financial services markets. Page 24

## EKKON, US oil group, is to

buy managing stakes in three coal mines on Australia's eastern seaboard in a deal of undisclosed value. Page 33

## DIGITAL EQUIPMENT, US

minicomputer manufacturer, announced net profits in the December quarter of \$279.6m or \$2.20 a share, 15 per cent below the 1987 period but much stronger than analysts had predicted. Page 22

## TRUSTHOUSE PORTER, catering

and hotels group, reported a 29 per cent rise in pre-tax profits to a record £522m (€408m) for the year to the end-October 1988. Page 27, Lex, Page 20

## ISRAELI's first loan as a

sovereign borrower in the public international banking market was signed in London by banks from the US, Europe, Australia and the Far East. Page 26

# Bundesbank raises interest rates but dollar stays firm

By Andrew Fisher in Frankfurt, Simon Holberton and Peter Norman in London

WEST GERMANY'S Bundesbank yesterday lifted its key interest rates by half a point, citing the need to dampen inflationary pressures and counter the weakness of the D-Mark against the dollar. However, its move, which was preceded by similar interest rate increases in Switzerland and followed by interest rate rises in Austria, France and the Netherlands, had little initial impact on the dollar's strength.

The US currency also proved resilient in the face of successive waves of selling by central banks - with the exception of the Bank of Japan - in the major industrial countries.

It closed at DML850 in London, only marginally below Wednesday's DML869 level, and higher against the Japanese yen at ¥129.70 against ¥128.65. By mid-session in New York the dollar was quoted at DML850 and at ¥128.85.

The Bundesbank decided to lift the discount rate from 3.5 to 4 per cent and the Lombard rate from 5.5 to 6 per cent at a regular meeting of its policy-making central council yesterday.

Expectations that it would act to tighten monetary policy had increased steadily over the past week because of the dollar's strong performance on currency markets.

The Bundesbank's action caused controversy in West Germany, however. Mr Ernst-Moritz Lipp, chief economist of Dresdner Bank, called it "a big disappointment" and said: "There is no sense in concerted interest rate action which leads to an interest rate spiral and increases every month."

Agreeing with yesterday's action, Mr Hermann Rempfer, chief economist of BHF-Bank, said: "It is better to act quickly than wait too long." The stronger dollar, together with higher oil prices and domestic price trends, were pushing inflation higher, he said.

The Bundesbank's decision appeared to run counter to remarks made in the US last week by Mr Gerhard Stoltenberg, West Germany's Finance Minister. Yesterday Mr Stoltenberg, who had suggested that a rate increase was not necessary, said the move undermined the Bundesbank's stability-oriented policies.

Shortly after the Bundesbank acted, the Bank of France raised its key intervention rate to 8.25 per cent from 7.75 per cent and the five- to 10-day securities repurchase rate to 9 per cent from 8.5 per cent.

Interest rates in continental Europe last rose in the middle of December, when the Bundesbank increased its emergency Lombard funding rate to 6.5 per cent from 5 per cent. That action, to rein in money supply growth and curb inflation, triggered rate increases in France, Austria, Switzerland, the Netherlands and Belgium.

The rise in key West German interest rates was brushed aside by currency traders, who appeared to take the move as a signal to sell the D-Mark.

The successive waves of central bank intervention succeeded initially in pushing the dollar lower but by the close of the market in London the US currency had made up half of the losses attributed to the intervention.

The Bank of Japan was the only member central bank of the Group of Seven leading industrial countries not to have intervened yesterday.

The yen has been stable

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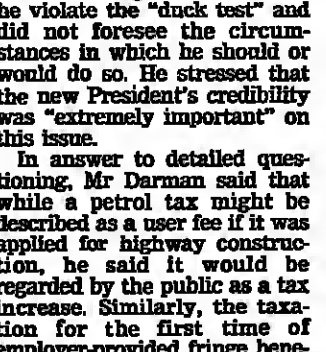
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Shevardnadze: going public

## Soviet Union to reduce tactical nuclear arms

By Robert Mauthner and Judy Dempsey in Vienna

MR Eduard Shevardnadze, the Soviet Foreign Minister, said yesterday that the unilateral reduction of Soviet forces and arms in Central and Eastern Europe, proclaimed by Mr Mikhail Gorbachev last December, would include tactical nuclear weapons.

Mr Shevardnadze also gave a boost to the forthcoming negotiations on conventional arms cuts - the conventional stability talks (CST), which start in March - by announcing that the Warsaw Pact would make public its data on the numbers of troops and arms of both sides in Europe, by the end of January.

The minister, speaking on the last day of the Vienna meeting of the Conference on Security and Cooperation in Europe (CSCE), said the timetable of the Soviet reductions, and the Soviet defence budget, would be made public, but he did not say when.

In spelling out that Moscow's unilateral reduction of forces by 500,000 men, 10,000 tanks, 8,500 artillery systems, and 800 combat aircraft, would also include tactical nuclear weapons, Mr Shevardnadze is bound to provoke more disarray in Nato's ranks.

The argument between the US and Britain, which want to modernise short-range nuclear weapons up to a range of 500km, and West Germany, where some politicians want to reduce or eliminate them, will be fuelled by Mr Shevardnadze's remarks.

Reiterating Moscow's proposal for negotiations on short-range nuclear arms, the Soviet minister denied that his country was engaged in the modernisation of such weapons.

Despite the collapse of this strategy, Mr Shevardnadze had not given up all hope of a bid for GEC. A new direction was needed at the company, it said, "in order to enhance shareholder value."

Metsum made the announcement after changing its merchant bank from Lazard to Barings, and hammering out a statement with the Takeover

Continued on Page 20

# Darman reaffirms Bush's opposition to higher taxes

By Peter Riddell in Washington

THE INCOMING Bush Administration yesterday toughened its public opposition to tax increases as a means of reducing the US federal budget deficit.

Mr Richard Darman, the budget director designate, and a central economic policy maker, sought to remove ambiguities about the definition of what would constitute a tax increase.

His comments, made on the eve of Mr George Bush's inauguration today, followed suggestions that the new Administration might be seeking a more flexible application of the campaign pledge not to raise taxes by redefining some revenue increases as user fees.

Mr Darman's evidence to a Senate committee was also intended to present the new Administration's initial negotiating position ahead of lengthy bargaining of the Democratic-controlled Congress over the budget. The revised budget should be submitted by mid-February at the latest.

Mr Darman said, in what is already becoming a Washington catchphrase, that what really matters in the talk about taxes is "the duck test." This comes from Cardinal Cushing of Boston who said: "If it looks like a duck, walks like a duck, and quacks like a duck, it's a duck." Mr Darman said in a similar vein: "If ordinary people think that what we are talking about is a tax increase, it's a tax increase."

Mr Darman said he was not recommending to Mr Bush that he violate the "duck test" and did not foresee the circumstances in which he should or would do so. He stressed that the new President's credibility was "extremely important" on this issue.

In answer to detailed questioning, Mr Darman said that while a petrol tax might be described as a user fee if it was applied for highway construction, he said it would be regarded by the public as a tax increase. Similarly, the taxation for the first time of employer-provided fringe benefits such as health insurance and the elimination of the deduction for interest on a

home mortgage would also be generally seen as a tax increase.

He said that the public would not, however, regard as increases the renewal by Congress of certain taxes, such as those on telephone services, which were due to expire under law, but were continued at the same rate. Similarly, an increase in tax payments by an individual as income rose would not be seen as an increase in taxes if nothing in the tax law changed.

Mr Darman, in a witty and erudite performance, gave no hint about how the Administration would reconcile the no tax increase pledge with cutting the deficit. In the spirit of the Administration he adopted a co-operative rather than a confrontational approach.

The nomination of Mr James Baker as Secretary of State was yesterday unanimously recommended by the Senate Foreign Relations Committee and will be confirmed by the full Senate within the next few days.

Editorial comment, Page 15

# Motorola sues Hitachi in US

By Louise Kehoe in San Francisco

MOTOROLA, the largest US semiconductor manufacturer, yesterday filed suit against Hitachi charging the Japanese company and its US subsidiary with patent infringement and unfair competition.

The dispute revolves around microprocessor technology, and is likely to intensify tension between the US and Japan over semiconductor trade. It represents the latest in a series of US charges against Japanese semiconductor and computer companies alleging misappropriation of intellectual property.

The suit is significant because microprocessors are one of the few remaining segments of the semiconductor market in which US companies hold a significant lead over Japanese competitors. Motorola is one of the two leading US microprocessor producers; the other, Intel, is already locked in a patent infringement dispute with NEC of Japan.

In its suit, which was filed in Chicago on Wednesday, Motorola alleges Hitachi illegally used Motorola microprocessor technology to create its own

range of microprocessor products and attempted to persuade Motorola customers to switch to the Hitachi devices.

According to the complaint, Motorola licensed some of its proprietary microprocessor technology to Hitachi in 1986, but Motorola claims that Hitachi's use of the technology to produce Motorola-designed microprocessors in its role as a "second source" supplier.

The US company claims

Continued on Page 20

# Failed bid for GEC weakens Plessey defence

By Terry Dodsworth, Industrial Editor, in London

PLESSEY, the UK electronics group, suffered a serious blow yesterday in its defence against a hostile Anglo-German takeover attempt when plans for a counter-offer against the General Electric Company of the UK collapsed.

The failure of the counter-bid, organised by Lazard Plessey's merchant bank, will be a severe embarrassment to the company in its attempts to fight off the £1.7bn (€2.9bn) bid from GEC and Siemens of West Germany. It underscores the difficulty of bidding for GEC, Britain's premier electronics group, and will make it hard to mount a similar counter-offer at a later date.

Plessey's increased vulnerability was reflected in a 15p surge in its share price yesterday, taking it to 269p, or 15p over the GEC bid price. Analysts added, however, that Plessey shares had also been lifted by market suggestions that Thomson, the French State-owned defence electronics company, might be enrolled as a white knight for Plessey and buy into the UK company. GEC shares slipped 4p to 268p.

Since the GEC/Siemens offer was announced two months ago, Plessey has launched a vigorous defence on a number of fronts. This includes a lengthy court action and complaints to the European Commission which have led to a full scale monopolies enquiry in Brussels and at the UK Monopolies and Mergers Commission.

The counter-offer proposals, however, had raised expectations of a much more unusual defensive action, in which a consortium of companies, including Plessey, would take over GEC and sell of its constituent pieces.

Plessey kept itself apart from these negotiations, which have centered on Metsum, a Lazard-inspired shell company headed by Sir John Cuckney, chairman of the Westland helicopter concern. But Plessey was a key element in the project, since it was planning to take over GEC's defence activities.

Despite the collapse of this strategy, Mr Shevardnadze had not given up all hope of a bid for GEC. A new direction was needed at the company, it said, "in order to enhance shareholder value."

Metsum made the announcement after changing its merchant bank from Lazard to Barings, and hammering out a statement with the Takeover

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Panel prohibiting it from renewing the offer for GEC in "pressured circumstances." So unless there is a substantial change in the present situation, such as the end of the Monopoly Commission inquiry, or a large deal involving either GEC or Plessey, it will be unable to come forward with another offer.

Metsum's statement attacked GEC's recent moves to place virtually half of its business in joint ventures with Siemens, Compagnie Generale d'Electricite of France and General Electric of the US. But it is clear that the last of these transactions was one of the factors which helped scupper its counter-bid proposals, since it both removed GE as a Metsum partner, and made GEC less easy to attack.

Metsum was also not able to weld other potential collaborators into a coherent unit. Problems appear to have emerged in particular over financing the counter bid over a three month period while the Monopolies Commission was considering the GEC offer for Plessey.

There was also uncertainty over the prospects of acquiring GPT, the telecommunications group owned jointly by Plessey and GEC, in which both have legal rights to acquire the half they do not own in the event of a bid.

These questions over GPT were a particular deterrent to American Telephone and Telegraph, the world's largest telecommunications group, which had lengthy talks with Metsum last week. AT&T's refusal to commit itself was a severe blow to Metsum's hopes because one of the keys to the bid for GEC lies in selling the GPT business.

A number of companies are said to be still interested in Metsum's proposals to break-up GEC, including AT&T, Thomson, and two unnamed companies from the UK and overseas. Their determination will be tested over the next few weeks by their willingness to fund Metsum, a shell company with no income.

Meanwhile, Plessey's defence against the GEC offer, which has lapsed during the Monopolies Commission investigation, returns to a more conventional pattern. Two years ago, the company escaped from a bid by GEC when the Commission declared in its favour. That contract, Page 18; Lex, Page 20; Background, Page 21

## MARKETS

Norway Oslo SE Index 530

US benchmark Federal Funds 8 1/2% (same)

3-mth Treasury Bills yield: 8.51% (8.32%)

Long Bond: 10 1/2% (10%)

London 3-month interbank close 13 1/2% (13 1/2%)

## STERLING

New York lunchtime \$1.7575 (1.7525)

London: \$1.7610 (1.7550)

DOLLAR New York lunchtime DM1.8580 (1.8725)

GOLD New York latest \$404.5 (403.3)

## STOCK INDICES

New York lunchtime Dow Jones Ind. Av. 2,248.21 (+8.46)

S&P Comp 286.43 (+0.85)

London: FT-9E 100 1910.8 (+18.7)

World: Tokyo 141.91 (Wed)

Nikkei Ave 31,311.40 (-43.15)

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Weatherall advertisement with logo and contact information for various offices.



EUROPEAN NEWS

Liberal reformer named Yugoslav Prime Minister

MR Ante Markovic, a liberal reformer from the republic of Croatia and political rival of Mr Stipe Suvac, the Communist Party leader, was named yesterday as Yugoslavia's Prime Minister to try to haul the country out of its economic crisis...

'Mole' hunt in French insider-dealing case

INVESTIGATORS into the insider-trading scandal over the acquisition of Triangle Indistrijski, a French state-owned Pechiney aluminium group are looking for a "mole" whose tips enabled investors operating either from France or through Swiss intermediaries to make substantial gains...

Soviet minister's announcement complicates West's plan to modernise short-range nuclear arms Shevardnadze makes life more difficult for Nato

By David White, Defence Correspondent

GOVERNMENT officials from Nato countries could not but welcome yesterday's announcement by Mr Eduard Shevardnadze, the Soviet Foreign Minister, that nuclear weapons would be included in Soviet withdrawals from Eastern Europe...



Mr Shevardnadze listens intently at yesterday's Vienna meeting

Nato defence ministers face crucial decisions at a Nuclear Planning Group meeting in Brussels this spring on the modernisation issue, especially on the replacement for US-made Lance missiles, in the face of strong opposition in West Germany and divisions within the Bonn coalition...

attention to the nuclear implications at the time of President Mikhail Gorbachev's announcement at the United Nations in December for fear of raising the temperature of the West German debate...

The six tank divisions which Mr Gorbachev promised to pull out of the three countries and disband would each have four missile launchers - either SS-21 guided missile systems or the earlier Frog battlefield rockets. This would make a total of 24 out of about 1,400 launchers the Soviet Union is said to have in Europe...

Nato has resisted Soviet calls for arms control talks on short-range nuclear weapons, following the successful INF treaty eliminating medium-range ground-launched missiles, since it fears these would lead to the "demilitarisation" of Europe and undermine its policy of "flexible response"...

DETAILS OF PLANNED Soviet defence budget cuts revealed by Mr Mikhail Gorbachev on Wednesday may have been deliberate. Mr Gorbachev said the "armaments and military hardware" budget would be cut by 19.5 per cent, and the "defence budget" by 14.5 per cent...

Soviet side hails CSCE document

By Robert Mauffner and Judy Dempsey in Vienna

THE Soviet Foreign Minister, Mr Eduard Shevardnadze, yesterday described the Vienna document on the Conference on Security and Co-operation in Europe as a watershed which would speed up the "corrosion" of the Iron Curtain...

Interior Minister criticises Soviet policing

By Quentin Peel in Moscow

THE SOVIET police, battered by a string of corruption inquiries and purges, is struggling to control a soaring crime rate, according to Mr Vadim Bakatin, the recently-appointed Minister of the Interior...

Europe's political nomads look to Brussels for a single home

By David Buchan and Paul Betts

AFTER 30 years of spreading its activities between three cities, the European Parliament has taken a possibly decisive step towards shifting its centre of gravity towards Brussels, home of the EC's other main institutions...

Norwegian forces cuts proposed

By Karen Fosell in Oslo

NORWAY'S defence chief, General Vigleik Elde, yesterday proposed a radical reorganisation of the country's military forces to meet the requirements of a NATO 10th (88.5bn) five-year defence plan for 1989-1993 announced in June by Mr Johan Joergaan Holst, the Defence Minister...

Union anger at Solidarity talks

By Christopher Bobinski in Warsaw

ANGRY LEADERS of Poland's official unions (OPZZ) met yesterday in the aftermath of this week's decision by the Communist party central committee to legalise Solidarity on a non-trade union basis...

Conference clears some of the air around climatic change

By John Hunt in Turin

SCIENTISTS travelling to Turin this week for an international conference on climatic change faced hours of delay as fog closed airports in northern Italy and flights were diverted as far away as Nice...

Other measures proposed included better energy efficiency and conservation plus the development of alternative sources such as tide and wind power. It was also felt that natural gas and similar fuels which are less rich in carbon should be used more widely in preference to coal and oil...

It was also apparent that the scientists now feel that global warming and the resulting climatic changes present a more intractable problem than ozone layer depletion. Alternatives to CFCs are being developed, so at least there is a solution to one part of the problem...

The people of Italy, at least, seem certain where the responsibility lies for cleaning up the environment. A recent national opinion poll revealed that 71 per cent thought the responsibility lay with the politicians, while only 24 per cent believed it was a matter for the public generally.

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OVERSEAS NEWS

Japanese budget marked by deficit spending cut

By Ian Rodger in Tokyo

FISCAL AUSTERITY appears to be returning to the Japanese Government's budget policy despite the country's continuing high trade and current account surpluses. The Ministry of Finance yesterday proposed a ¥80,414.2bn (US\$50bn) government budget for the 1989 fiscal year, a slight decline in spending from the level now expected in the current fiscal year. Officials said the budget would enable the Government to reduce its deficit spending while maintaining a high level of domestic demand.

past form, it will remain largely intact except for the proposed budgets for defence and aid which will probably be raised somewhat. In contrast to the general budget, the Government's capital budget (the so-called fiscal investment and loan programme) would rise a substantial 9.3 per cent to ¥32,368.6bn under the draft after a 6.2 per cent rise in the current fiscal year. A high level of public works spending, which was established two years ago under pressure from foreign governments, would be maintained. The Ministry of Finance has proposed that the public works budget rise 2 per cent to ¥7,427.7bn.

Japan still has a relatively high level of budget deficits among leading Western countries (a forecast 11.8 per cent of GNP in fiscal 1989-90), and the Government is committed to eliminating them within two years. The country's official development assistance budget would rise 5.9 per cent to ¥740bn in 1989 under the draft. However, its total aid programme in dollar terms would be little changed at slightly more than \$10bn. It is widely expected that the cabinet will insist that it be raised further. Similarly, the defence budget is set to grow at 5.2 per cent for the third year in a row to ¥3,892.7bn. Because of the high growth rate of Japan's gross national product, this would nevertheless mean a slight decline to less than 1 per cent of GNP of the defence budget. In the current year also, the ratio is expected to slip fractionally below 1 per cent of GNP.

Enthusiasm for a new yen quickly runs out of steam

By Ian Rodger in Tokyo

EVERY 50 often, a few Japanese get enthusiastic about redenominating the yen. It is unbecoming for an economic superpower to have a currency whose basic and only unit is worth less than a half penny, they say. It is also confusing to foreigners who place value when yen amounts reach into the trillions (thousand billions), as they often do these days in this wealthy country.

Usually, these enthusiasts are close to the stock market. Rumours of redenominating tend to cause shares of paper, printing and ink companies to sizzle for a few days until it becomes apparent that there is no immediate prospect of action.

others intervened to make clear that Mr Abe had mysteriously spoken out of turn. Mr Takeshita himself said delicately that Mr Abe "might not have been speaking specifically". Bank of Japan officials weighed in, pointing out that no discussions of the idea had taken place recently and that it would not be appropriate to carry out redenominating at a time when the tax system was about to be shaken up and other financial system changes were in the works.

However, there is an underlying strand of substance. Mr Eiichi Miyazawa, the former Finance Minister, said a few months ago that redenominating would promote the international use of the yen, and some analysts thought it would be something that could be done when Emperor Hirohito died and a new era began. "There, there," was a considerable excitement this week when Mr Shintaro Abe, secretary general of the ruling Liberal Democratic Party, one of the most influential posts in the land, said at a press conference that "the idea of redenominating of the yen may be favoured by Prime Minister Noboru Takeshita."

The wires hummed and many analysts expected that the shares of the leading paper and printing companies would soar when the Tokyo Stock Exchange opened yesterday morning. However, in the meantime,

Business leaders too were upset, saying they had heard nothing about it. Mr Sotou Tatsumi, president of Sumitomo Bank, one of the top commercial banks, said in an interview yesterday that while redenominating was something to consider in the longer term, there was no need to do it now. He said the light yen was no inconvenience for the Japanese. "We are used to it."

Peking predicts growth of 10%

By Colina MacDougal

CHINA'S State Statistical Bureau has predicted economic growth of at least 10 per cent in 1989, well above the central government's earlier forecast of 8 per cent, the China Daily said yesterday.

Last year economic growth was excessively fast and uneven, and Peking is now trying to stabilise it by slowing industry and expanding agriculture. While debate over policy has increased in China under the reform, it is a measure of the uncertainty that a department should offer publicly from the central government on something as concrete as an economic plan.

Officials earlier suggested that grain purchase prices would be raised to spur output, but this still seems uncertain because the Government cannot afford more subsidies and fears their inflationary effect. It would be difficult to stabilise prices in the wake of 1988's inflation (around 20 per cent), the bureau added, and this alone would guarantee an 8 per cent increase in 1989 prices. Large private cash holdings, currently estimated at Yuan 54bn (US\$2bn) or three times the end-1987 figure, were likely to fuel spending.

China and Vietnam in top-level talks

CHINA and Vietnam held their highest level talks in nine years yesterday and discussed the conflict in Kampuchea and sensitive territorial disputes, Reuters reports from Peking.

Both countries remained silent over the talks while diplomats said were part of international efforts to secure a withdrawal of Vietnamese forces from Kampuchea by September.

Lien is expected to leave Peking today or tomorrow, returning to Vietnam via Bangkok.

Tamil Nadu voters scramble for populism's illusive bounty

The grip of India's Congress (I) Party has given way to a multiplicity of competing movements, says David Housego

POPULISM - the pursuit of power by extravagant electoral promises - is on the increase in India. Not nowhere has it reached such proportions as in the large southern state of Tamil Nadu which goes to the polls to elect a new state Assembly tomorrow.

Jayalitha, the regionalist party, the All India Anna Dravida Munnetra Kazhagam (AIADMK) is expected to win the second or third largest number of seats, but her sides scatter five rupee notes from the platform in her constituency last week as if to demonstrate the golden age that her administration would bring in. She had the crowd scrambling at her feet.

Liam is expected to leave Peking today or tomorrow, returning to Vietnam via Bangkok. The Soviet Union, Vietnam's main ally in its ten-year-long occupation of Kampuchea, had pressed China to open direct talks with Hanoi. China and Vietnam fought a border war in 1979 shortly after Hanoi sent troops into Kampuchea to oust the Chinese-backed Khmer Rouge.



Botha appoints Heunis as stand-in

By Jim Jones in Johannesburg

PRESIDENT P. W. Botha yesterday appointed Mr Chris Heunis, the Minister of Constitutional Development, as South Africa's acting State President.

facial muscles had not been affected by the stroke. Yesterday's choice of Mr Heunis to act in Mr Botha's place does not signify he would succeed to the presidency when Mr Botha relinquishes his post. The selection of a new president lies with the 88 members of the electoral college whose caucus is controlled by the ruling National Party.

Cabinet carried the message that the President remains able to oversee the Government. Nevertheless, this has not ended speculation as to whether Mr Botha will relinquish the presidency and if he did, who would succeed him. In September 1987 Mr Botha said he would retire at the first sign that his health would not allow him to go on with the job.

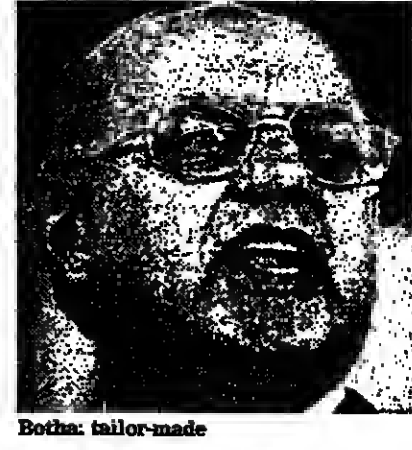
Kathrada, Andrew Mhlange and Raymond Mhlaba - visited Mr Nelson Mandela for six hours on December 23, it has been disclosed. The four men were convicted of treason with Mr Mandela and had been jailed with him. In December Mr Mandela was moved to a house in the grounds of a prison at Paarl, 50 miles from Cape Town as part of a phased release. No details have been revealed of the meeting.

S Africa in a quandary over President's power

By Anthony Robinson in Johannesburg

FEW CONSTITUTIONS concentrate so much power in the hands of one man as the South African constitution of September 1984. The justification at the time was that the nature of the South African crisis demanded it: the townships were in revolt, the economy was in difficulties, and political reform was imperative.

He is also chairman of the cabinet. He is also chairman of the cabinet. He is also chairman of the cabinet. He is also chairman of the cabinet.



Botha: tailor-made

The entire system was designed to ensure that whoever controlled a majority in the House of Assembly controlled the entire parliament. Seats were allocated on the ratio 4:2:1, giving an entrenched majority to whites.

Blacks, 72 per cent of the population, were not given a fourth chamber, partly because no formula could be found which would prevent them swamping this careful arithmetic. One of the key problems remains how to give blacks a share in power at a central, parliamentary level - without the 5m whites and other minorities being swamped on a straight one/man, one/vote basis.

Afghan rebels may have softened stance

By Christina Lamb in Islamabad

DIRECT PEACE talks between Afghan guerrilla leaders and the Soviet Union are expected to resume very soon amid signs that the Mujahideen may compromise in return for the removal from Afghanistan of most of the Soviet-backed cabinet, according to Western diplomats in Islamabad.

will include names of at least 12 "good Moslems" from the Kabul administration of the Communist People's Democratic Party of Afghanistan. More important, Pakistan's Foreign Ministry and two of the alliance parties have proposed that some high-ranking non-party members of the Kabul regime be included in the interim government.

to have told President Najibullah that Moscow had done all it could to help the regime and diplomats confirm that preparations are complete for virtually the entire Kabul cabinet to be airlifted out when the withdrawal is complete. The deadline for withdrawing the last 50,000 Soviet troops is February 15 although some analysts suggest that if the present rate of withdrawal is maintained most of the country could be evacuated by the weekend of February 4 and 5 which means the departure of the Mujahideen leaders could be very close indeed.

HK market welcomes Bill change

By John Elliott in Hong Kong

THE HONG KONG stock exchange yesterday welcomed a decision by the Government to amend its Securities and Futures Exchange Commission Bill and make it clear that one of the commission's primary functions will be to encourage self-regulation by the markets.

The Government amendment is seen as an attempt to defuse a growing row with the exchange, which has complained there will be over-regulation of the stock market.

Israeli co-op gives in

By Laura Blumenfeld in Jerusalem

THE EGGED bus co-operative, part of Israel's public transport system, is preparing to accept a strict government recovery programme aimed at eliminating the company's crushing debt.

Israelis jail protestors

By Andrew Whitley in Jerusalem

AN ISRAELI military court yesterday sentenced a Palestinian to eight months imprisonment and a heavy fine for being about to throw a stone at soldiers. In another case, two other stone-throwers were given 18 and 16 months in jail.

Soviet troops to stay in Far East

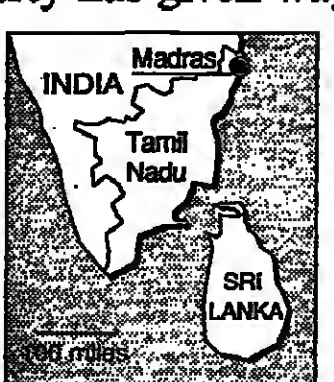
stay in Far East says Nakasone

MR Yasuhiro Nakasone, the former Japanese Prime Minister, said in Moscow yesterday that the Soviet Union's proposed troop cuts in east Asia would not include the Soviet Far East and eastern coastal areas, Kyodo News Agency reported.

Tamil Nadu voters scramble for populism's illusive bounty

The grip of India's Congress (I) Party has given way to a multiplicity of competing movements, says David Housego

POPULISM - the pursuit of power by extravagant electoral promises - is on the increase in India. Not nowhere has it reached such proportions as in the large southern state of Tamil Nadu which goes to the polls to elect a new state Assembly tomorrow. Jayalitha, the regionalist party, the All India Anna Dravida Munnetra Kazhagam (AIADMK) is expected to win the second or third largest number of seats, but her sides scatter five rupee notes from the platform in her constituency last week as if to demonstrate the golden age that her administration would bring in. She had the crowd scrambling at her feet. Now plump and certainly less glamorous than she was when she played leading lady to M G Ramachandran (MGR), Tamil cinema hero and the state's former Chief Minister



Tamil Nadu to create 500,000 new jobs a year (almost ten times the current level); a partial write-off of farmers' debts (though it has condemned such schemes elsewhere); and to reserve a quarter of new jobs in government to women. The confusion between dream and reality is carried into the parties' election poster campaign. In Madras, the state capital, giant hand painted portraits of Mr M Karunanidhi, the leader of the DMK, another regionalist party which is expected to form the next government, and of Jayalitha, touch shoulders with hoardings advertising the latest Tamil films. Mr Karunanidhi, short on screen charisma himself, has enlisted a bevy of stars to campaign with him.

because economic growth has not kept pace with popular expectations. Real income per head in a state of almost 50m has been below the national average and has barely increased since the early 1960s. Over 80 per cent of the population is underfed. "There is a case for populism," says a former official who has been close to successive governments. "If we are going to have democracy, there has to be some populism." As an example of a worthwhile populist measure he points to the state's programme of free lunch time meals for the village poor which have helped raise health and nutritional standards.

helped drain funds away from investment. Tamil Nadu, which in the early 1960s was one of the states with the fastest rate of industrial growth and one of the highest rates of industrial investment, has now slipped well behind. Another reason why Tamil Nadu has stagnated industrially has been the growing corruption and inefficiency of its government under MGR. Failure to project ahead the state's electricity requirements has meant that industry gets 40 per cent less power than it needs. Companies held off investing because MGR and his officials had to be bribed at every turn. During the illness of his later years, he became increasingly inaccessible and declined to delegate responsibility.

until his death his popularity remained undiminished. Officials say that any new administration will have to begin with a squeeze on welfare spending to help put the state's finances back on their feet. But the theme song of the electoral campaign has been an increase in subsidies for rice with Janaki (MGR's wife) promising to make it available to government under MGR. Failure to project ahead the state's electricity requirements has meant that industry gets 40 per cent less power than it needs. Companies held off investing because MGR and his officials had to be bribed at every turn. During the illness of his later years, he became increasingly inaccessible and declined to delegate responsibility. "I took four days alone to find out where he was," says one businessman. "His main concern was to safeguard his public image" - which he did successfully in the sense that

Japan earlier had welcomed the Soviet troop cuts in east Asia and said it hoped some would be withdrawn from disputed islands off the northern Japanese island of Hokkaido.



AMERICAN NEWS

# \$30m inauguration party for the man in the business suit

## Lionel Barber on the celebrations for the inauguration of President George Bush in Washington

JOHN Kennedy wore a top hat and tails. Ronald Reagan wore a morning suit. But when George Bush stands in front of bullet-proof glass at noon today to be sworn in as the 41st President of the United States, he will be wearing an informal dark business suit.

Mr Bush, Phi Beta Kappa at Yale, wants to be a man of the people. And so this year's inaugural, including parades, pageantry and a park concert, has been billed as the most public celebration ever.

It is also the most lavish. By the time the bells toll in Washington Cathedral on Sunday for a National Day of Prayer and Thanksgiving, this five-day party will have cost as much as \$30m (\$17m), largely borne by private investors.

Most are high-rolling Republicans, the sort that can pay

\$6,000 for four nights at top hotels and book chauffeured limousines at minimum rates of \$3,000. They can be spotted in the evenings at Nancy Reagan's favourite haunt, the Jockey Club, whose chef, Mr Hidemasa Yamamoto, has ordered 5,000oz of Beluga caviar, 1,100 quail eggs, half a ton of Wild Boar sausage and 7,500lb of crab meat.

Exclusive? Well, the Bush team's buzz word for this year's inaugural is actually inclusiveness, and so far they have had some success in embracing the commoners. The opening event on Wednesday afternoon, an outdoor concert at the Lincoln Memorial, drew 40,000 people.

Mr Bush was accompanied by his wife Barbara (now known, indelibly, as "The Sil-



Dan Quayle (left) and George and Barbara Bush watch parachutists during the inaugural celebrations

Further gestures to the public came yesterday when Vice President-elect Dan Quayle and his wife, Marilyn, greeted seven groups of about 3,000 people at the National Museum of American History. Tomorrow the doors of the White House will be thrown open to the public.

Mr Bush has artfully fostered the impression of an open presidency by dropping into a black church just before Christmas, and then going fishing and hunting in Texas and Florida. Today, after his inaugural address, President Bush will leave his limousine to mingle with the crowds - but he is unlikely to eschew tradition as President Jimmy Carter did in 1977 and walk all the way from Capitol Hill to

the White House. Let it be said, however, that not everyone makes it to the party. Foreigners are not invited, by tradition, and the Bicap committee has been careful to label all events official, sanctioned, and unofficial. The last category includes a protest soup-kitchen dinner for the homeless outside Union Station, site of the black-tie gala. Indeed, the homeless are just as visible as a year ago when Mr Mikhail Gorbachev, the Soviet leader, arrived in town for the Washington summit with President Reagan.

The rundown luncheonettes along Pennsylvania Avenue which so appalled President Kennedy may have disappeared, but they have been replaced by a more deadly menace: a drug epidemic that

contributed to a record 372 murders last year in Washington. Even the city's black Democrat mayor, Mr Marion Berry, is under investigation for his friendship with a drug suspect, and this week is expected to be called to testify before a Grand Jury.

Inauguration week has therefore been a diversion for a troubled city. We may expect Mr Bush - with the aid of his gifted wordsmith and speechwriter, Peggy Noonan - to lift the spirits today with his inaugural address, an institution which traditionally has given America some of its finest political rhetoric. Then, after the song, the dinner and the revelry, the roads will open again to unbridled and giddy ones can get back to the serious matter of governance.

MYSTERIOUS COMPUTER FAILURE DELAYS PAYMENTS

### Brazil rattles sabre on debt

By two Dawnya in Rio de Janeiro

A MYSTERIOUS breakdown in Brazil's Central Bank computer has all but formally announced that brinkmanship is back again in the country's relations with its foreign creditors.

The alleged "operational problems" that have delayed for a week a \$600m (\$280m) interest repayment to the commercial banks has still to be adequately explained. But taken alongside Sunday's order for the obligatory processing of all foreign exchange operations through the Bank and a series of convoluted statements from Mr Mallozo da Nobrega, the Finance Minister, it is clear that the sabre of a new moratorium on interest payments is being quietly rattled, if not overtly waved.

Confirmation came yesterday in an interview given by President José Sarney to the business newspaper, *Gazeta Mercantil*. Expressing confidence in the foreign banks' readiness to help Brazil's latest anti-inflationary economic programme, the nation's best-known optimist went on to hint that a suspension of interest disbursements would take place if the country's reserves declined below an unspecified

### US confirms change in Libyan trade sanctions

THE US yesterday confirmed that it was modifying trade sanctions against Libya to allow five US oil companies to resume their Libyan operations or transfer them to foreign subsidiaries, Reuter reports from Washington.

The decision on the five oil companies was announced on the last full day of the Reagan administration, leading to speculation that the timing was intended to avoid forcing the incoming administration of President-elect Bush to make a decision that could cause embarrassment by appearing to ease sanctions on Libya.

"The change will allow them to transfer operations to foreign subsidiaries or to operate their assets using third country nationals," said Mr Charles Redman, State Department spokesman.

The five companies affected are Conoco, Marathon, Amerasia Hess, Occidental and W.R. Grace.

Under US sanctions imposed on Libya in 1986, these firms were issued special licences to negotiate "standstill agreements" with the Libyan Government under which they would suspend their Libyan operations without being charged with default on their contracts. The result, Mr Redman said, was that drilling continued with Libya collecting its own share plus the profits that otherwise would have gone to US companies.

"The decision... will eliminate the significant financial windfall which Libya has been receiving by marketing the US oil companies' equity share of oil liftings," Mr Redman said.

"This decision does not represent a change of attitude of the US Government toward Libya. Our view remains unaltered. Libya still supports terrorism and subversion."

He said that the decision would "permit the US oil companies, subject to the restrictions on trade and travel which remain in effect, to resume their operations in Libya, transfer operations to foreign subsidiaries, or sell their assets if they so desire."

Oil companies would also be prohibited from importing goods from Libya to the US.

### \$ confounds currency consensus

#### Dearer money adds urgency to the G7 meeting, says Peter Norman

CURRENCY movements have a way of confounding the consensus views of experts.

So it has been with the US dollar. After collapsing in the wake of the November election of Mr George Bush as the next US president, it has soared upwards in time for today's inauguration ceremonies.

For the time being at least, the dollar's strength has made a mockery of many forecasts who at New Year predicted a gradual erosion of the US currency over 1989.

Instead of heading downwards towards Y110 or DM1.60, the dollar closed in London yesterday at Y229.70 and DM1.5675. Since Christmas it has risen by 3.6 per cent against the yen and 5.3 per cent against the D-mark. Yesterday's interest rate increases by the West German Bundesbank and other European central banks, together with a further bout of concerted intervention failed to produce a decisive halt to the dollar's rise.

If it continues, the dollar's strength could inject a sense of urgency into the planned meeting in Washington on February 3 of finance ministers and central bankers from the Group of Seven leading industrial countries.

"When the meeting was first mooted in November, problems associated with dollar weakness were expected to dominate the discussions. As the dollar stabilised last month, talk among G7 officials switched to the desirability of a low-key meeting to enable America's major trading partners to get to know the Bush economic team, initiate the annual round of mutual surveillance of each others' economies, and discuss the international debt crisis."

Now, with the strong dollar pushing European interest

THE DOLLAR AND US CREDIT POLICY

Month	M1	M2	Federal Funds	%/DM
January 1988	3.75	3.44	8.10	1.8785
February	3.88	4.14	8.67	1.8883
March	3.51	4.7	8.83	1.8888
April	3.41	5.05	6.98	1.8746
May	3.17	5.38	7.48	1.7290
June	4.64	5.79	8.27	1.8170
July	5.20	5.87	7.84	1.8750
August	4.82	5.68	8.14	1.8730
September	4.67	5.32	8.54	1.8730
October	3.61	4.94	8.38	1.7820
November	4.11	5.44	8.50	1.7360
December	4.89	5.69	8.04	1.7735
January 1989			8.73	1.8885

%/percentage monthly change

rates higher, the talks may have to focus on the danger posed by dearer money to European growth and employment prospects after a year in which both had appeared to brighten. The strong dollar also makes a convincing correction of the serious imbalance between the \$130bn annual US current account deficit and the large West German and Japanese surpluses increasingly unlikely.

The behaviour of the dollar after Wednesday's US trade figures shows that policy makers and financial markets no longer react in the same way to signs of deterioration of the

head higher to curb domestic demand and imports after having already firmed substantially since mid-November. The Federal Funds rate, at which banks borrow and lend reserves to just over 9 per cent at present from around 8 1/2 per cent in mid-November and 6 1/2 per cent in February.

Reinforcing this outlook is a bullish analysis of analysts that the world may be short of dollars despite the huge US current account deficit. Mr Roland Leuschel, chief investment strategist of Banque Bruxelles Lambert in Brussels, argues that the Federal

the honeymoon, traditionally accorded to new presidents, even before entering the White House. His victory in November triggered Wall Street's worst post-election performance since Harry Truman defeated Thomas Dewey in 1948. But since then, the great-elect's star has been in the ascendant.

His cabinet appointments, and particularly the nomination of Mr Richard Darman to head the Office of Management of the Budget, have reassured foreign investors and promoted confidence that he will do something about the US budget deficit - despite his election promise to raise no new taxes.

According to some political analysts in Washington, the new president may scale down sharply President Reagan's beloved Star Wars project. He may even be prepared to tolerate automatic budget sequestrations under the Gramm-Rudman-Hollings deficit reduction law in the absence of agreement with Congress on lowering the deficit.

Behind Mr Bush's determination contrasts with the failure of recent central bank intervention to halt the dollar's rise. The relatively modest scale of intervention so far this year and the notable absence of the Bank of Japan from concerted intervention efforts have raised questions as to the credibility of central bank dollar sales.

But it is an ill wind that blows nobody any good. If nothing else, the dollar's advance has conferred new respectability on the technical analysts, who seek to forecast currency trends by reference to past developments. Such "chartists" have been predicting a dollar surge for some time and now say that if the dollar rises through the DM1.90 barrier, it could push on to around DM2.30.

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20th January, 1989

### Consumer prices rise 4.4% in US

US CONSUMER prices rose 0.3 per cent in December, the same as in November, for a full-year increase of 4.4 per cent, the Government said yesterday. Reuter reports from Washington.

The 1988 rise in the Labour Department's Consumer Price Index, the most widely used measure of inflation, matched the 1987 increase but was up sharply from the 1986 figure of 1.1 per cent.

The 0.1 per cent rise in transportation costs was mainly the result of a 1.6 per cent drop in gasoline prices in December, which were down 1.8 per cent from a year ago, the department said.

For the year, the CPI excluding energy rose 4.7 per cent compared with a 4.1 per cent increase in 1987.

Food prices, which reflected the summer drought, rose 5.2 per cent last year, the biggest increase in eight years.

US housing construction fell 2.2 per cent in December, ending 1988 on a flat note after three consecutive monthly increases, the Government said yesterday.

The Commerce Department said the weakness in December helped drag down housing construction for the entire year to 1.6m units, the poorest showing for the housing industry since the 1.06m units built in the recession year of 1982.

Construction in 1988 was off 8.2 per cent from the previous year's level of 1.62m units, but a housing industry official said it still was "a pretty good year."

December's seasonally adjusted annual rate of 1.52m units was down from 1.56m units a month earlier.

### Colombian investigators murdered

TWO JUDGES and 10 other judicial employees investigating a massacre in the Magdalena region in central Colombia were murdered on Wednesday, *Sarita Kendall* writes from Bogota.

Although the military commander in the area attributed the killing to the Soviet-line FARC guerrilla group, others said paramilitary gunmen could have been responsible.

Three badly-injured survivors, who pretended to be dead, described how armed men stopped the judicial commission on a lonely road and offered to help in their investigation. The commission's members were tied up and driven further along the road, then hauled out of their vehicles and shot.

The Magdalena is one of the most violent regions of Colombia. Over the last year there have been at least 13 massacres and dozens of other murders. The victims were mainly peasants, left-wing political leaders, trades unionists and beggars.

### Reagan rules out pardon for North

PRESIDENT Ronald Reagan yesterday ruled out last-minute pardons for Mr Oliver North and Mr John Poindexter, who face criminal charges over their roles in the Iran-Contra scandal. *Lionel Barber* reports from Washington.

On his last full day in office, Mr Reagan defended his two former senior aides, but said that a pardon before the impending trial would be inappropriate.

"There have been implications [of personal gains and so forth]," Mr Reagan said, referring to financial aspects of the covert operation that sparked his worst crisis. "A pardon now before a trial would leave them forever after with the guilt hanging over them," he said in an interview with news agencies.

Earlier this month, a federal judge dismissed the most serious criminal charges against

Mr North at the request of the special prosecutor, who said he could not proceed because the Government had refused to hand over key documents on national security grounds.

However, Mr North and three other co-defendants, including Mr Poindexter, face several other charges stemming from the secret sale of US weapons to Iran and the diversion of profits to Nicaragua's Contra rebels.

### WestLB Finance N.V., Curaçao, Netherlands Antilles

1) ECU	30,000,000.-	10 1/4 %	Bearer Bonds of 1984 (91)
2) ECU	70,000,000.-	9 1/2 %	Bearer Bonds of 1985 (89-90)
3) AS	30,000,000.-	12 1/4 %	Notes of 1985 (90)

Substitution of Principal Debtor

In accordance with the substitution provisions laid down in Sections 10 or 11, respectively, of the Terms and Conditions of the above listed bond issues a substitution of principal debtor has been effected under each bond issue to the effect that as of the beginning of January 1, 1989 WestLB Finance Curaçao N.V. ("WestLB Curaçao"), whose principal place of business is in Curaçao, Netherlands Antilles, is substituted as principal debtor in place of WestLB Finance N.V. ("WestLB Finance"). Pursuant to an Agreement on Assumption of Debt dated December 23, 1988 and with respect to the same dated under No. 31 above under a First Supplemental Trust Deed dated December 30, 1988, WestLB Curaçao has assumed effective the beginning of January 1, 1989 all obligations of WestLB Finance under and in connection with the outstanding bonds listed above. The Agreement on Assumption of Debt and the Supplemental Trust Deed are available for inspection at the Düsseldorf head office of WestLB and at the principal office of the Trustee.

As security for the payment of principal and interest in connection with the above bond issues WestLB Finance had assigned under separate Trust Deeds among WestLB, WestLB Finance and The Law Debenture Trust Corporation p.l.c. as trustee in respect of the security described below ("Trustee") to the Trustee its right under deposits placed by it with various banks of WestLB in amounts equal to the principal amounts of the respective bond issues. The rights and obligations of WestLB Finance under and in connection with such deposits and the respective assignments have been transferred to WestLB Curaçao pursuant to separate Supplemental Trust Deeds dated December 30, 1988 among the Trustee, WestLB, WestLB Finance and WestLB Curaçao, so that validity and effectiveness of the respective assignments of deposits as security for the bond obligations is not affected by the substitution of debtor under the bonds. The Supplemental Trust Deeds are available for inspection at the Düsseldorf head office of WestLB and at the principal office of the Trustee.

The definitive Bonds and Notes will remain unchanged. In the official register of the Luxembourg Stock Exchange the new name (WestLB Curaçao) will be added to the bond issues listed therein.

Düsseldorf, Curaçao, January 1989

WestLB Finance N.V.  
WestLB Finance Curaçao N.V.  
WestLB Finance N.V.

### Salvador summit 'set for February'

NICARAGUA said yesterday that five Central American presidents had agreed to hold a much-delayed summit on February 9 in San Salvador to try to revive a regional peace plan. Reuter reports from Managua.

The official daily *Barricada* said that President Daniel Ortega had spoken to the presidents of Costa Rica and Guatemala on Wednesday and they had agreed to the date.

The summit, already put off several times, was due to be held last week but Mr Oscar Arias, Costa Rica's president, asked for a postponement, partly to allow Mr George Bush, US president-elect, time to work out policies toward Central America.

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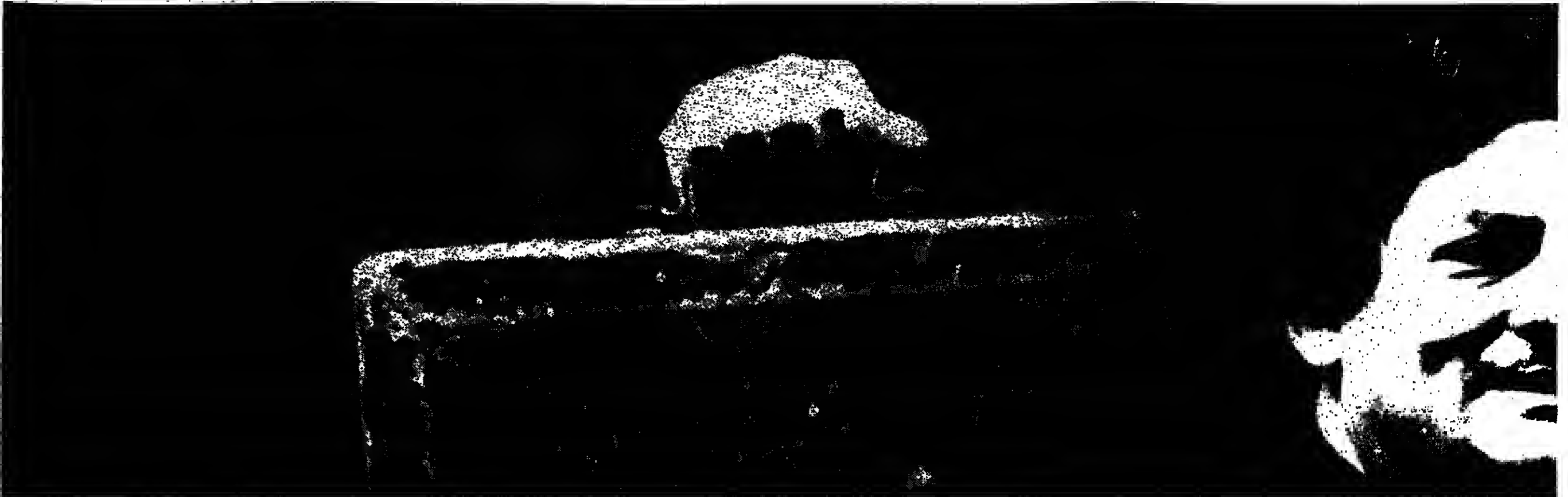
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**WORLD TRADE NEWS**

**Breaking the Japanese stranglehold**

**Peter Ungphakorn and Peter Montagnon on GEC's Thai contract**

**T**HE State Railway of Thailand chose to sign yesterday's signalling contract with GEC-General Signals at precisely 11.19am because this was the most auspicious hour appointed by its astrologers.

For Thailand's Western trading partners, however, the deal holds out signs of a different kind. It marks one of the few recorded occasions to date in which a major contract anywhere in the developing world that is financed with Japanese aid money has been won by a concern from another industrial country.

Japan has made much of the way in which its burgeoning overseas aid budget has been increasingly separated from its own export efforts, but many industrial companies still complain that this is a shallow boast. Japan's aid is untied only in name, they say, and the richest pickings still seem to find their way inexorably into Japanese hands.

GEC's success in breaking this pattern is all the more remarkable in that one of its main competitors for the contract was the Japanese company Mitsui. It shows for once that the stranglehold of Japanese companies on this kind of business can be broken.

According to Mr Sumu Iwamoto, Bangkok representative of Japan's Overseas Economic Co-operation Fund (OECF) which administers the country's development aid, there was nothing unusual in the way in which the bidding for the signals contract was organised. "The tenders were received under normal procedures for untied procurement meaning that firms from all members of the OECD were free to submit tenders," he said.

Under the OECF system, the Thai authorities selected the railway signalling contract to

for specifying compatible systems.

But it seems likely that Mitsui, whose bid also complied with the project's technical specifications, was caught out on price because it had had difficulty adjusting to the rise of the yen. Its initial offer of Baht 4,500m was way in excess of GEC's bid of Baht 2,530m which was whittled down in subsequent negotiation to Baht 1,700m. A third bidder, the WABCO unit of Westinghouse, was disqualified for technical non-compliance.

Even so this is the largest contract ever won by the UK in Thailand, a country whose trade and foreign investment is increasingly dominated by Japanese business interests.

Mr Michael Bodin, managing director of GEC-General Signals, said the contract was important to GEC because it could be a good basis for further work with the State Railway of Thailand. "This and other contracts we are hopeful of securing in the country, means we can continue to expand sales, profits and employment and those of our sub-contractors," he said.

For other exporters, particularly those like GEC with a clear technological edge in their respective fields, the lesson seems to be that it is after all possible to climb aboard the Japanese aid bandwagon.

They say they come in with a competitive bid and that the rules of the game are scrupulously respected.

**Officials say new rules are being implemented to allow non-Japanese consultants to tender directly for untied projects funded by Japan's Overseas Economic Co-operation Fund**

**B**e funded out of the regular flows of aid money that Thailand receives from Japan. Once the OECF had approved this decision, it was the State Railway which organised the tenders. At the end of this process, GEC-General Signals emerged as favourite because it was the lowest bidder whose offer also complied with technical specifications.

Many would-be exporters from outside Japan have complained in the past that OECF's seemingly fair system militates against non-Japanese involvement. There is a stipulation that Japanese consultants had to take the lead in establishing technical specifications for projects funded with untied aid money. This allowed the specifications to be tilted in favour

**Officials say new rules are being implemented to allow non-Japanese consultants to tender directly for untied projects funded by Japan's Overseas Economic Co-operation Fund**

of Japanese bidders, they argued.

Until recently, non-Japanese consultants were only allowed to tender for work on OECF projects provided they first formed a co-operative association with a Japanese counterpart. This was difficult since such co-operative ventures were hard to form with the very limited number of consultants active in Japan.

Japanese officials said yesterday that new rules were now being implemented to allow non-Japanese consultants to tender directly for untied projects funded by OECF. But this change, which has been gradually introduced over the past year - was not a factor in the GEC-General Signals deal. The consultant on this project was Japanese and the British company's success seems mainly due to price.

GEC may well have been helped by the fact that some earlier signalling work on Thailand's railway system had been carried out by the British arm of the US Westinghouse concern. This meant there was a strong technical argument

**Poland seeks partner for refinery venture**

**By Chris Bobinski in Warsaw**

**P**OLAND is looking to western oil companies and other oil producers outside Coscocon to establish a joint venture aimed at expanding refining capacity needed for a planned increase in oil imports from this year's 15.3m tonnes to 25m tonnes a year in the 1990s.

The plan for a joint venture along these lines was put to Mr Mir Hussein Mousavi, the Iranian Prime Minister during his visit to Poland this week but he declined to say whether Iran was interested.

Iran has agreed to supply Poland with 1m tonnes of oil this year which with 1.3m tonnes to be imported from Iraq fulfils Poland's non-Soviet oil import plan.

Poland's oil imports this year are set at 15.3m tonnes, with the Soviet Union supplying the lion's share of 12.7m tonnes. Poland's refining capacity is around 17m tonnes.

The 1980s have seen Poland importing around 14m tonnes of oil a year compared to the 16.6m tonnes imported in 1978. The Poles are considering the Gdansk refinery as one possible site for the development as well as the Blaszowice refinery in the south. Hard currency costs are put at \$300m with local costs of Zl 300b0 (€328m).

**US-Soviet trade 'could quadruple'**

**By Karen Fossil in Oslo**

**T**RADe between the US and the Soviet Union could quadruple if Washington dropped its restrictions, Mr Yuri Chumakov, the Soviet Minister for Foreign Economic Relations, said yesterday. Reuters reports from the United Nations.

At the end of two days of meetings between Soviet officials and about 40 American business representatives, Mr Chumakov said the US was one of the "very few countries" that denied the Soviet Union most favoured nation treatment.

If that situation changed, "I believe on the whole the trade turnover between the Soviet Union and the United States

could easily be increased by three or four times," he said. The Soviet minister did not cite figures for current trade, but US Commerce Department figures for 1987 show US exports to the Soviet Union were \$1.5bn, with imports from Soviet Union at \$400m.

Addressing Washington, Mr Chumakov said, "You refuse to provide credit to cover exports while the Western European countries provide so much credit that we cannot fully use it. So we have to refuse half of the credit provided for us."

Almost all of the Western European nations had accorded the Soviet Union most favoured nation trade status, yet "we are almost unable to buy equipment in this country," he said. Mr Chumakov said US companies felt inhibited about trading with Moscow even when items involved were within the law.

Mr Benjamin Weiner, an American official at the conference, said in the 1970s US trade with the USSR had been expected to reach \$5bn a year, but political differences had prevented it. The conference, which UN officials said was held under UN auspices although no deliberative body had approved that designation, made "a giant step forward" in improving Soviet-US economic relations, Mr Weiner said.

**Norway close to gas deal with Sweden**

**By Karen Fossil in Oslo**

**N**ORWAY is close to securing a deal which would double its exports of natural gas to Sweden to between 2.5 and 3bn cubic metres a year from the middle of the 1990s.

The deal is expected to be signed later in the year. It follows more than a year of talks with Sweden.

Mr Thorvald Stoltenberg, Norway's Foreign Minister, during a visit to Stockholm on Wednesday discussed plans that the two countries jointly finance a pipeline between Norway's North Sea gasfields

and Sweden. Three options for the route are under study.

Sweden is interested in buying gas to help achieve its aim of phasing out nuclear energy by 2010. The Social Democratic government in Stockholm wants to close two of the 12 nuclear plants by 1996 and gas will be needed to supplement the country's energy needs.

A pipeline deal with Sweden would also enable eastern Norway to be supplied with gas. That project alone would be uneconomic because the costs of transporting the gas would outweigh sales.

Norway, whose indigenous gas reserves at 3,000bn cu m comprise nearly half of western Europe's total, is seeking to increase its exports to the North Sea region.

The Soviet Union, which competes with Norway in supplying natural gas to western Europe, last year signed two separate letters of intent with Sweden to supply about 2bn cu m annually from the mid-1990s. Norway exports more than 25bn cu m of gas to western Europe annually.

**N Korea says it is ready for ventures with South**

**By Alan Cane**

**C**OMMUNIST North Korea has expressed willingness to start trade and joint venture projects with its capitalist rival, South Korea, it was announced yesterday, AP-DJ reports from Seoul.

The Ministry of Trade and Industry of South Korea said North Korea made its intentions known when one of its trade officials met a South Korean businessman in Tokyo last month.

The announcement said that Mr Lee Kang-sae, a vice president of Sunkyoung, a leading Seoul trading company, had held business talks with a senior North Korean trade official at a Tokyo hotel on December 30. The talks had been approved by the South

**British Aerospace reports record aircraft orders**

**By Michael Donne, Aerospace Correspondent**

**B**RITISH AEROSPACE last year secured a record 137 aircraft orders worth \$1.5bn.

They included 40 of the Type 146 four-engine regional jet airliners, 16 twin-engine Advanced Turbo-props (ATPs), 38 twin turbo-prop Jetstream airliners, 11 Type 125 twin-engine business jets and two Super 748 twin-engine turbo-prop airliners. Most orders were for export markets.

Dr Maurice Dixson, managing director of British Aerospace (Commercial Aircraft), the company set up to take over Bae's civil aircraft activities, said the results were achieved despite competitive

**British Aerospace reports record aircraft orders**

problems posed by the weak dollar and rising interest rates.

"Behind the scenes we have been taking dramatic action to attack our own cost base and I predict that we will be even more competitive in 1989, he added."

British Aerospace (Commercial Aircraft) has been created from the former commercial aircraft division of the parent Bae group. It has three divisions of its own: Airbus, building wings for all the European Airbus; Avions, building the 146, the ATP, 748 and the Jetstream; and Corporate Aircraft, building the 125 executive jet.

**Computers 'give W Germans competitive edge'**

**By Alan Cane**

**W**EST GERMAN companies have the advantage over their British, French and Italian competitors in using information technology (IT) for competitive advantage, a European study shows.

The study, sponsored by the Amdahl Executive Institute, indicates that West German managers are better equipped to use IT than their British, French or Italian counterparts. They have a stronger awareness of the importance of computer-based systems and have greater confidence in their ability to use it.

Top managers in West German companies readily understand the value of IT as an essential tool for business success and are already using it to improve productivity, efficiency and quality control.

The French, by comparison, are enthusiastic but their approach is seriously flawed,

the Italians are anxious to learn but well behind in systems development, while the British are handicapped with the weakest management culture for success in IT.

These conclusions come from a major study of IT and corporate culture carried out by independent consultants in each of the four countries and co-ordinated in London by Roger Tomalin & Company. The study, based on over 600 questionnaires and follow-up interviews, was sponsored by the Amdahl Executive Institute, a research organisation funded by the US mainframe computer vendor.

Effective use of information technology is now recognised as a key factor in competition and the differences in capability across Europe are becoming more significant with the approach of the unified European market in 1992.

The study shows West German companies have great confidence in their ability to get the best out of IT. Some 84 per cent of West German managers said they were confident their companies would get as much benefit as they should from future investment in IT compared with 62 per cent of Italian, 58 per cent of French and only 39 per cent of their British equivalents.

French companies are optimistic about their use of IT but are aware of a serious problem: their IT initiatives tend to be led by technologists, and top management is unwilling to get involved. Mr Roger Tomalin argues that managers rather than technologists should identify the business uses of IT and that close collaboration between technologists and business managers is essential for success.

The reason for the French situation seems to be that, unlike the UK, a technologist created from a high status within the company while remaining in the technical area. Few technologists in Britain make the jump to the board.

British top management is still reluctant to embrace IT, according to the survey. While there are isolated examples of excellence, British managers continue to have a poor understanding of the potential of IT; this leads to frustration among specialists who lack confidence in decisions made by their business managers over IT.

**Clues to success: Information Technology Strategies for Tomorrow, Amdahl Executive Institute, Dogmersfield Park, Hartley Wintney, Hampshire, RG27 5TE. Tel: 0252 346346**

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# Fraser lawyer warns court of 'breakdown of trust'

By Raymond Hughes, Law Courts Correspondent

THE COURT of Appeal was warned yesterday of the constitutional importance of the High Court's decision to order Lord Young, the Trade and Industry Secretary, to refer the acquisition of the House of Fraser stores group by the Al Fayed brothers to the Monopolies and Mergers Commission (MMC).

Mr David Oliver, QC, for House of Fraser said, "This decision, if allowed to stand in its present form, is going to represent a major landmark in the breakdown of trust between the courts and ministers of the Crown."

Lord Justice Mustill commented, "That may be too bad." When laughter greeted his remark, the judge went on: "I don't mean it facetiously. It is the duty of the court to give relief if it does not matter how much it annoys the minister, because that is what we are obliged to do."

The exchange came as Mr Oliver argued in support of Lord Young's appeal against the High Court's orders on Tuesday when Lord Young was ordered to refer the acquisition and re-consider his decision not to publish his inspectors' report into it until the Serious Fraud Office had decided whether the report shows grounds for prosecution.

The orders were made in judicial review proceedings in which Lord Justice Mustill, the international conglomerate, challenged the legality of Lord Young's decision.



Sir Gordon Borrie, Director General of Fair Trading, relevant recommendations of the MMC.

The appeal court will give its decision today but may defer giving a final judgment until Monday.

A formula has been devised by the judges, which appears to be acceptable to all the parties, to avoid the need for a rushed final appeal to the Law Lords tomorrow before the deadline for a monopolies reference on Sunday.

The effect of the proposal is that, whatever the appeal court decides, Lord Young will be required to make a conditional reference to the MMC but if he wins in the Lords the reference will be void.

Mr Oliver said that the making of an order of "mandamus" requiring a minister to take a

positive, specific step was a rarity.

By ordering Lord Young to refer, rather than merely saying that he must re-think his non-referral decision, the High Court had arrogated to itself a power that was vested by law in the Secretary of State alone.

The court appeared to have been so inflamed that Lord Young had disclosed no reasons for his decision that it had decided to be exercised by reference to factors of which the court was necessarily ignorant, Mr Oliver said.

The court was even more crippled than usual in taking over the discretion because it knew perfectly well that the discretion had to be exercised by reference to factors of which the court was necessarily ignorant, Mr Oliver said.

The court had not seen the material on which Lord Young had based his decision: the DTI inspectors' report and the recommendations of Sir Gordon Borrie, the Director General of Fair Trading.

The only suggestion the High Court could be making in its ruling, that Lord Young had acted unreasonably, was that he had got the balance between all the relevant considerations plainly wrong and that "no sane Secretary of State could have reached the decision he did."

The court had concluded that Lord Young's decision "suffers from pervasively the highest order," Mr Oliver said.

# Midlands newspaper group to expand

By Richard Tomkins, Midlands Correspondent

MR RALPH INGERSOLL, the DS newspaper owner who entered the European market a year ago when he bought the Birmingham Post and Mail series of newspapers in the West Midlands, yesterday disclosed plans for a significant expansion of the titles.

His UK company, Ingersoll Publications Ltd, is to spend £30m over the next three years on a number of projects that will include the construction of a printing plant for the Birmingham papers and re-equipping the Coventry Evening Telegraph plant.

Integrated Newspaper Systems, the Kansas-based joint venture between IBM and Ingersoll Publications Company, Mr Ingersoll's US arm, will set up its first European base in Coventry and install a computer system for the Birmingham papers.

Mr Ingersoll said the Birmingham Post, a daily morning tabloid, would be taken up-market as a business newspaper to challenge the Financial Times in the Midlands business community.

The Evening Mail had "correctable editorial problems" that were being tackled with a view to taking its circulation well above 300,000 and he was ambitious for the Sunday Mercury, which he saw developing into a US-style Sunday using sectionalisation and colour.

Other moves would include spinning off the group's weekly newspapers into a separate company to allow them and the dailies to focus more clearly on their separate target audiences. The Post and Mail series will also have an editor-in-chief, yet to be named.

Jobs were unlikely to be lost in the next phase of development, he said. "This investment demonstrates not only our belief in the Midlands as a dynamic and expanding market place but also in the future of our newspapers."

# Kentish Times series sold for £18.5m

By Raymond Snoddy

THE YELLOW Advertiser Group, owned by Mr Ian Fletcher, yesterday acquired the Kentish Times group of newspapers for £18.5m.

The deal, in which the Yellow Advertiser, which now has 57 titles in London and the south-east, the largest independent publisher of free newspapers and second overall only to Reed International.

"This transaction further consolidates our position as leading local newspaper publisher in the M25/Greater London area," said Mr Fletcher.

The private company had a turnover of £38.7m and pre-tax profits of £5.04m in the year to June 1988. The Kentish Times series, 11 paid-for weeklies and four free, the Bromley, Dartford, Bexley and Gravesend areas, had projected revenues of £9.3m with pre-tax profits of £2.5m for the year to December 1988.

The Kentish Times and Gravesend newspapers were sold to their management for £3.8m in 1987 by Westminster Press, part of Pearson, the publishing and industrial group.

# Gibraltar court agrees to Clowes move

By David Barchard

THE GIBRALTAR Supreme Court yesterday opened the way for 6,000 investors in Barlow Clowes Gift Managers (BCGM), the UK arm of the collapsed Barlow Clowes investment group, to receive their first payment since the company's closure last year.

The Supreme Court agreed that Mr Nigel Hamilton and Mr Michael Jordan - joint receivers for BCGM - could proceed with an application to the High Court in London for an interim payment of 25p in the pound to investors.

Mr Hamilton, national insolvency partner in Ernst & Whinney, described the Supreme Court's decision as "a big step forward" for investors. "I believe that it will in no way prejudice the interests of investors in Barlow Clowes International in Gibraltar. We have made very large provisions," he said.

An application is likely to be made to the High Court by the receivers today and would probably be approved almost immediately.

The High Court approved an interim payment to BCGM holders, dependent on the Gibraltar Supreme Court assent. About £46m is currently being held in Gibraltar in funds belonging to BCGM. The interim payment is likely to cost £11m-£12m.

# Manufacturing output rising by 7%

By Simon Holberton, Economics Staff

THE OUTPUT of British manufacturing industry continued to remain robust in November, rising at an underlying annual rate of about 7 per cent, according to official figures released yesterday.

The Central Statistical Office's (CSO) provisional monthly index of manufacturing production showed a slight fall in November, although it was 1 1/2 per cent higher in the three months to November and 7 per cent up on the same period a year earlier.

However, there are signs that the rapid growth in output recorded in the summer months last year may have moderated. Since August, the CSO index of manufacturing output has fluctuated within a narrow range.

The CSO cautioned that the figures for October and November were subject to revision. It added that, on past performance, revisions were usually upwards and it had no reason to alter its assessment of a growth trend in output of around 7 per cent.

The CSO's index of production industries was 4 per cent higher in the three months to November compared with the previous three months and 3 1/2 per cent higher than the same period a year earlier.

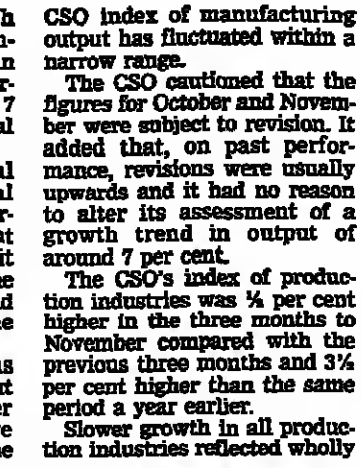
Slower growth in all production industries reflected wholly the effects of the Piper Alpha oil platform disaster in the North Sea last July, the CSO said. Adjusting the index for lost oil production, it would have shown a 5 per cent year-on-year growth.

Production of oil and gas was 4.5 per cent lower in the latest three months compared with the previous three months and 14 per cent lower compared with the September to November period of 1987.

Within manufacturing, production in the mechanical engineering, electrical and instrument engineering and paper, printing and publishing sectors was well up on levels of a year ago. There were smaller gains in the chemicals and motor and parts industries.

The textile, clothing and footwear industries, however, appeared to be feeling the effects of foreign competition because of the strength of sterling. Output in the three months to November was more than 2 per cent lower in textiles and 0.5 per cent lower for clothing and footwear, compared with a year earlier.

The CSO's index of manufacturing production in November was 116.4 (1985=100) compared with 116.5 in October, its index of production industries in November was 111.0 (1985=100), compared with 111.1 in October.



OFFICIAL unemployment figures dropped in all UK regions in December, according to the Department of Employment, writes Ralph Atkins.

UK unemployment fell by 65,100 last month to 2,040m or 7.2 per cent of the workforce. That compares with an unemployment rate of 7.5 per cent in November. Mr Norman Fowler, Employment Secretary, yesterday said that the rate had fallen by 1.9 percentage points in the last year.

He said: "All regions of the country are sharing in this fall with the largest falls in unemployment rates being in the West Midlands, down 2.5 percentage points, followed by the north-west, down 2.2 percentage points, and Wales, down 2.1 percentage points."

In December, the biggest falls were in the West Midlands, Yorkshire and Humberside, the north-west and Wales. All three saw falls of 0.3 percentage points. The lowest unemployment rate was in East Anglia at 4.1 per cent, followed by the south-east at 4.5 per cent. At the other extreme, unemployment in Northern Ireland was 15.7 per cent.

WAGE PRESSURES in Britain appeared to abate in November, official figures released yesterday indicated. However, analysts warned that the figures did not reflect current pay pressure in the economy.

The Department of Employment said that underlying average earnings for the whole economy were 8 1/2 per cent higher in the year to November, down from 9 per cent in the year to October.

It added that the fall was because of a lower rise in pay for teachers and local authority manual workers compared to a year earlier. This had produced a lower growth rate for earnings in the services sector of the economy. This in turn had depressed the measure for the whole economy.

However, underlying earnings in manufacturing rose in November manufacturing earnings were 8 1/2 per cent above the same period a year ago, up from 8 1/4 per cent for the year to October.

Analysts in the City expect pressure on pay to be firmly up again from now until April. This is a period in which many of the major industry pay deals are struck.

Mr Nigel Richardson, of Warburg Securities, said that the current round of pay negotiations suggested that settlements of around 7 per cent were becoming the norm. This compares to 6 per cent a year ago.

The continued strength of productivity growth, however, mitigated concerns over rising wages. This has meant that rises in unit wage and salary costs have been small.

Output per head in manufacturing was 7.7 per cent higher in the three months to the end of November compared to the same period a year earlier.

Unit costs in manufacturing were 0.5 per cent higher in the three months to the end of November compared to a year ago, slightly up from the 0.3 per cent rise recorded in the three months to the end of October.

Whole economy unit costs in the third quarter of last year were 5.7 per cent higher than the same period of 1987. This was the highest quarterly growth rate since the second quarter of 1986.

Further factors which might arrest a rise in pay settlements feeding through to higher consumer prices are the state of corporate profitability and the high value of the pound.

Analysts believe that profit margins are healthy and can cope with a higher wage bill. These higher costs may not feed through materially into final costs because industry's need to compete with imports will restrain it from raising its prices.

# Rise in earnings eases to 8 3/4%

By Simon Holberton, Economics Staff

INVESTMENT in UK ordinary shares by institutions in the three months to September was the lowest since early 1986, according to Bank of England figures yesterday.

Flows into ordinary shares totalled £1.1bn in the period - the smallest take-up since the first three months of 1986. At the same time institutions, such as pension funds, building societies and unit trusts, disposed of £500m of British government securities.

The figures suggest that institutions remain cautious about investing in equities, with flows into UK equities far less than in the same period in 1987. In contrast, lending for house purchases was exceptionally buoyant, totalling £3.4bn in the three months to September. That compared with £7.9bn in the previous three months.

Most of this lending was accounted for by the building societies, which lent £7.5bn for house purchases in the three months to September.

The strength of lending for house buying partly reflected the August change in the tax treatment of multiple mortgages. Deals rushed through to beat the deadline could have been completed during the three months to September. The Bank said this was only slightly mitigated by rising interest rates.

The institutions covered by the figures made modest disinvestments of overseas bonds in the three months to September after substantial net investment in the first half of 1988.

The flow into bank deposits was £1.7bn in the three months to September, half that of the previous three months.

Long-term insurance funds made unusually heavy disposals, totalling £700m, of British government securities.

# New hope for shipyard

By James Buxton, Scottish Correspondent

THE FUTURE of the Hall Russell shipyard in Aberdeen, which went into receivership last November, became a little more secure yesterday.

Mr Christopher Patten, the Overseas Development Minister, said his department wanted the yard to continue building a £15m ferry to serve St Helena in the South Atlantic. The yard currently has no other contracts.

The Overseas Development Administration will now negotiate a contract for the completion of the ferry with the three groups offering to take over the shipyard.

Mr Frank Blin, from Cork Gully, one of the joint receivers, said he was still optimistic that the yard could be sold.

He said he hoped to reach a conclusion by early February.

There are believed to be three bidders for the yard. One is a team from its former management, which is proposing a buy-out.

The second is Zenta Engineering Holdings, a Glasgow-based company which owns two ship repair yards on Tyne-side. The third is reported to be A & P Appledore, a ship repairing consultancy belonging to Highland Participants.

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additional channels for direct broadcasting by satellite which have been advertised by the Independent Broadcasting Authority.

The company, whose main shareholders include the Bond Corporation of Australia, Granada and Pearson (owners of the Financial Times), already has three of the five high-power channels allocated to the UK under international agreement.

Mr John Gau, deputy chief executive and director of programmes, said yesterday that it might be possible to begin broadcasting a five-channel service from next January.

# Figures for jobless 'exaggerate fall'

By Ralph Atkins, Economics Staff

GOVERNMENT figures for unemployment have vastly exaggerated the fall since 1986 and have become a poor indicator of the number out of work, according to a report published yesterday.

The steep drop in unemployment between June 1986 and June 1988 shown in the official benefit claimant count is "illusory," says Dr John MacInnes of Glasgow University.

His report says that the fall of nearly 900,000 in the period could not have occurred because of any real fall in unemployment.

Dr MacInnes has calculated a measure of "implied unemployment" by subtracting the number of those in work or work-related government training schemes from the number of those in the labour force as a whole.

This measure shows that the real fall in unemployment between 1986 and 1988 was just over 100,000 and this was because government training schemes expanded by the same amount.

It adds: "The fall in the level of unemployment was 3.5m in June 1988, compared to the official total of 2.5m. Unemployment in the north is thought to have continued to rise between 1986 and 1988, particularly in Scotland, while it fell in the south."

The paper says that the fall shown in official figures "simply cannot be squared with other information which is available on trends in the labour market."

It adds: "The fall in the claimant count figures can only have occurred because of the range of measures which the Government has introduced which have made it more difficult to claim benefit and be counted as unemployed."

Regional trends in employment and unemployment in Britain 1986-88. Centre for Urban and Regional Research, Adam Smith Building, University of Glasgow, Glasgow G12 8RT, 22.

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# Broker again refused full authorisation

By Norma Cohen

BURTON HALL, the commodities and futures broker formerly known as LEW Futures, yesterday failed in its second attempt to become a fully authorised firm operating in the UK.

The Association of Futures Brokers and Dealers, the self-regulatory body for commodities under the Financial Services Act, rejected the application, saying the firm still does not meet its standards as fit and proper. AFBDD rules require firms and individuals to meet standards of character, training, experience and financial resources.

Burton Hall is allowed to continue operating with its existing interim authorisation, pending an appeal.

Mr Clive Thornton, newly-appointed chairman of Burton Hall, said the firm was considering appealing. If it does not, it will have to cease operating.

Mr Thornton said the firm was in a radical management shake-up aimed at obtaining full authorisation.

The original partners of LEW, Mr John Hughes and Mr Jeremy Walsh, gave up their shares in the new company. Both were associated with hard-sell tactics and the imposition of high commission charges.

# SIB may relax its rule on commissions

By Eric Short

LIFE INSURANCE companies should soon be able to pay independent financial advisers more than the current maximum commission scale without those advisers having to reveal fully the amount of the commission payment.

Details of such possible relaxation in the strict rules governing commission payments were given yesterday by Mr David Walker, chairman of the Securities and Investments Board (SIB), the watchdog body for the financial services industry, speaking in London at the Life Insurance Association's meeting of industry leaders.

The maximum commission agreement is due to be abolished at the end of this year. However, until then, any independent adviser who is paid above the scale in the agreement has to disclose to his client at the time of the sale the full amount of commission received from selling a specific contract. This is known as harsh disclosure.

In its recently-issued disclosure proposals, SIB envisages that once the agreement has ended, individuals being sold contracts by independent advisers would be told by the life company concerned the rate of commission received by the adviser within 14 days of the sale.

Independent advisers and life companies are both calling for an earlier end to the agreement, so that advisers can be paid higher commission and thus staunch the flow of advisers switching to becoming company representatives, who encounter neither curbs on commission payments nor an obligation to disclose.

Mr Walker said that he doubted whether it would be right to bring forward the complete demise of the agreement. Such action, he felt, would be unfair and capricious towards those life companies that still wished to abide by it.

However, he considered that the most attractive compromise would be to retain the agreement, while bringing in the modified disclosure requirement, hopefully before the middle of the year.

Thus Mr Walker would appear to have turned down the demand of the Consumers' Association that advisers should be required to make full commission disclosure at the time of sale.

He also confirmed SIB's stance that it would be both unfair and impractical to make advisers representing just one company reveal their pay.

Inevitably, County's heavy losses and shocks have affected staff morale, he says. "There was a nagging worry that County might be closed." But his arrival has reassured them that this will not happen.

Mr Macdonald will conduct a swift review of County's operations but does not foresee radical changes so much as "fine tuning."

He considers its main business divisions - corporate finance, investment management, venture capital, securities - to be in good shape. But he believes County made a fundamental mistake at the time of Big Bang in 1986 in trying to start small when other groups, including Warburg, went for "critical mass" and started big.

He expects to have a good working relationship with the parent bank, and implies that it will be closer than it was earlier, when County was out on a long leash with costly results.

"There will be two-way traffic where we can both benefit," he says. "It's not going to be an 'us and them' situation."

Although the NatWest group has strong capital backing, he says one of its greatest strengths lies in its "rich hinterland" by which he means its extensive contacts on the domestic market. He expects to consolidate County's strength in the UK before pushing too hard abroad.

His prospects depend to a large extent on the outlook for the securities markets, and he displays a degree of optimism. Referring to the recent improvement in the world's main equity markets, he says: "The institutions are beginning to loosen their purse strings."

# County NatWest troubleshooter aims to set his sights high

David Lascelles on the new man in the hot seat

Mr Howard Macdonald, the new chief executive of County NatWest, wants to build the institution of which he took charge on Monday "into an S.G. Warburg."

In his first interview, he said: "They have been consistently profitable and consistently good. And I happen to think that the two go together."

Mr Macdonald was unabashed about citing one of the City's most admired merchant banks as his role model. After all the troubled County has been through in the last 12 months he is keen to give a new sense of purpose to the investment banking arm of the NatWest group.

A 60-year-old Scot, he comes to NatWest after five years at Dome Petroleum, the troubled Canadian oil company which he successfully sold to Amoco last autumn.

He was preceded by a reputation for a tough, if personalised, style of management. "Macdonald has a high opinion of Macdonald," said a City merchant banker yesterday.

After only 3 1/2 days, he is wary of commenting very specifically about County and so far the only evidence for his arrival at its headquarters in Drapers Gardens is the appointment of a chief executive's office of a jar of his favourite confection: wine gums.

He says he acquainted himself with County's problems before accepting the job, particularly the Blue Arrow affair which has tainted County with the whiff of scandal.

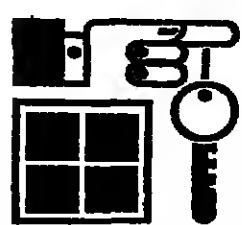
He had a chance to read the report of the internal investigation into the affair conducted by Sir Philip Wilkinson, the deputy chairman, before he made up his mind.



Howard Macdonald, welcomed inquiry



# FINANCIAL TIMES SURVEY



The Chancellor of the Exchequer's steep increases in interest rates has taken the

heat out of the property market auctions. This implies, however, a return to a normality rather than any collapse in prices. Paul Cheeseright, Property Correspondent, reports.

## Market froth blown away

MR NIGEL Lawson, the Chancellor of the Exchequer, has blown the froth off the top of the property auctions market. In just the same way as his progressive increases in interest rates cooled the residential property market, so they took the heat out of the commercial property auctions.

And there was a deal of froth to blow away. Some investors had fallen into the habit of buying straight out of the catalogue, not just the odd shop but substantial office buildings. Money was easy. Property was in vogue. There was an automatic assumption that anything bought today would be worth more tomorrow.

It may have been marvellous for the sellers but for the professional buyers the situation was out of hand. Companies like Industrial Ownership, specialising in industrial estates, stopped buying in July on the grounds that prices were simply too high.

The effect of higher interest rates on the market is demonstrated in analysis of the main auctions carried out by CLP, the property finance brokers. This shows that the tilt at the confidence of the financial markets from the equity market crash of October 1987 had a minor and short-lived effect.

Of the total lots offered at auctions in October 1987, 79 per cent were sold. The proportion fell to 74 per cent in November and started to climb in February 1988 to reach 86 per cent in April. Interest rates started to climb in May, reaching their peak in September.

In July 88 per cent of all lots offered were sold. But after the summer holidays, the picture changed dramatically and for the rest of the year the proportion of sales hovered between, on a monthly basis, between 62 and 68 per cent. CLP said.

Of course within those broad percentages there were variations depending on the nature of the property and on the auction house involved. Healey

and Baker, for example, claims that it is not much affected by higher interest rates because it concentrates on "the quality, serious investment end of the market."

Indeed, the highest price for any single property at a British auction last year was £4.75m, paid for the Exchange Buildings in Liverpool, and that came up during the December auctions.

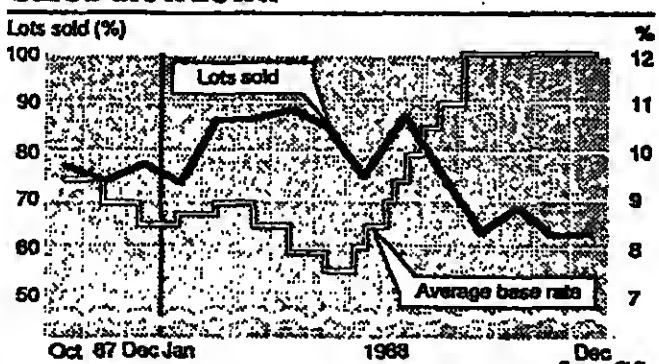
At any rate, it is a fair assumption that the frenzy on the market, observed during the middle months of 1988, is not likely to be repeated over the next few months, although there is some hope in the property industry that the interest rate pressure might start to ease in the spring.

This implies, however, a return in the auction market to a degree of normality rather than any collapse in prices. The low cost of money which contributed to the fierce auction activity was after all historically more unusual than a high level of interest rates. It also implies at the technical level that auctioneers will continue to put pressure on property sellers to avoid the use of extravagant reserve prices: buyers are being and will be more cautious.

These suggestions are in line with the prospects for the property market as a whole. The auctions are to some extent a barometer of that wider market. And this wider market is expecting that property returns, a measurement of rental income and capital value, this year will remain high but lower than the exceptional level reached in 1987, and especially in 1988, when they topped 20 per cent.

It remains the case that the likely return from all sectors of the property market this year will probably be higher than those in the equity and gilt-edged markets and that property will remain in favour as a stable investment. Although predictions of a slower rate of economic growth are widespread, this need not have any immediate effect on the property sector. The performance of property tends to lag behind the general economy. In short, the factors which, since 1987, have made property a favoured investment, remain intact.

### Sales slowdown



An Allsop & Co. property auction in progress: back in the hands of the professionals

# PROPERTY AUCTIONS

But within the sector, both in terms of categories of property and in terms of the players in the auctions market, there are caveats.

The first caveat is for retail property which accounts for the highest percentage of all the lots offered at the auctions. While it is true that secondary shops, making up the bulk of the offering are less

susceptible to economic cycles than primary properties, they may feel the colder winds which the Chancellor has been blowing through the economy. This would tend to be reflected in the attitude of investors at auctions.

Further, there has already been a slight downturn in the returns coming from retail property, as measured by the

Richard Ellis monthly property index. This, allied to the strain under which some of the multiples are operating, would tend to suggest that the retail property cycle may have passed the top.

The second caveat concerns industrial property, where both returns and demand have reached extremely high levels. Unless the general economy

maintains a steady growth, this rise might also appear to have been overcome, again suggesting some diminution of demand at the auctions.

Against this there are three factors which would tend to keep the market firm. The first of these is the continuing demand for office space, not only in the south-east of England but elsewhere in the country.

While this demand is obviously linked to economic growth, present trends suggest that there is solid underpinning for the auction offerings.

The second and third factors relate to the nature of the buyers at the auctions. One category of buyers is that of the owner-occupier. The spread of owner-occupation of commercial premises has taken place largely because of the financial advantages that accrue to a moderately financed small business. This should continue ensuring a steady flow of tenants, wishing to be owners, at the auctions.

More significantly - and this is the third factor - the financial institutions have been showing increased interest in auctions as buyers. This arises from what appears to be a definite movement among pension funds and insurance companies to increase the position of property in their total investment portfolios.

The latest official figures show that net property investment by the institutions after the third quarter of 1988 had reached a figure higher than for any single year since 1982. Now it is clear that only a relatively small percentage went through the auctions. But it is also clear that the auctions, with their relatively small unit prices, offer an opportunity for funds to increase their property investment in a relatively safe way.

The institutions have consistently used auctions for sales when they have been weeding out their portfolios and will no doubt continue to do so. But their increasing importance as

buyers points to the wider circle that auctions have managed to attract.

Indeed, one of the key changes which has taken place in the auction industry as a result of the boom in commercial property has been that the auctions have become a point of final sale. While dealers used to buy there with the intention of selling on privately, they now use auctions as a means of disposal. What had once been a wholesale market has become a retail market.

But the largest single group of customers is the property companies, looking for sites on which to develop and for stock to redevelop. The auctions are especially useful for smaller companies seeking an expansion in the market outside the agents' network.

How they will treat the auctions over the coming months is a matter of some conjecture. The better financed will continue to be active players, but the higher cost of money will probably make it difficult for others to be more than sporadic buyers. Some, caught by higher interest rates and escalating construction costs, may be forced into auction sales, probably to ease a deteriorating cashflow.

Such property would leave a market which traditionally has been used for older premises. It would also supplement a flow of premises from established sellers like British Rail Property Board and British Telecom, local authorities and central Government.

But, whatever the flow of properties to the market, the chances are that most money will change hands in London, which has emerged as the national centre for auctions. This is hardly surprising because, although there is a steady stream of auctions in regional centres, the widest range of buyers is where the funds are most readily available - and that is London.

Good quality investments at realistic prices continue to sell well

## Investors look for rental growth as interest rate rises turn the tide

THERE IS no such thing as an average buyer at property auctions. As auctions have become more respectable, would-be purchasers have been drawn from all points of the property spectrum, from the private investor to the large property companies and institutions.

This has never been more evident than in the first eight months of last year when packed auction rooms saw purchasers prepared to buy almost anything and often at inflated prices.

The stock market crash of October 1987 only served to push more investors into property. Inevitably, following the rash of interest rate rises, the tide has turned. Caution has swept through the auction market with buyers now being far more selective.

Good quality investments offered at realistic prices will still sell but secondary property is being more difficult to shift. Some market commentators have welcomed a cooling down in the auction room. Mr Peter Cohen, managing director of property finance brokers CLP, believes that the people pushing up the prices in the first six to eight months of 1988 tended to be new buyers in the auction market. "The higher interest rates have weeded out the amateurs in the room and that has taken a little bit of overheating out of the market," he says.

Residential property auctions have suffered the most, reflecting the mood in the private treaty market. Vacant houses for owner occupiers have been the worst hit, whether offered at local auctions or regional sales. At Prudential Property Services' Kent auction in December, many of the lots which failed to sell fell into the first time buyers category.

Mr Clive Emson, the Pru's auctioneer for the South East region, hopes that the Business Enterprise Scheme, which was extended in 1988 to cover property investment, will create fresh demand for vacant houses. Mr Emson believes that the scheme, providing tax incentives for investors buying empty properties and letting them on assured tenancies, could give the residential auction market the bolster it needs.

Barnard Marcus, the largest residential auctioneers in the UK, have found that, while the

owner occupier market is very sticky, large investment companies specialising in the acquisition of tenanted houses are still very active. Mr Gary Murphy, residential auctioneer at Allsop & Co, has also seen strong demand for single tenanted residential investments, particularly when they are let to elderly tenants. However, he says that these are becoming increasingly rare following the introduction of legislation permitting landlords to charge market rents on assured tenancies, rather than a registered rent. As a result, Mr Murphy concludes: "The value of residential investments lies less in obtaining vacant possession, more in the income."

Good quality residential sites continue to attract buyers says Jones Lang Wootton's auctioneer Mr Christopher Drury. J.L.W. sold two such sites on behalf of British Rail at their December auction for more than they were expecting. Interest in the room came from small local builders, or large builders operating in the vicinity, able to draw on existing local resources.

However, Mr Emson at the Pru says that while large developers are still buying sites, having adopted a long term view with regard to land banks, the smaller individual building plots are not selling so readily. The smaller developer and investors are the first to come out, he adds.

Most auctioneers agree that the high income investors looking for long term investments are less susceptible to the interest rate increases than the dealers, operating on borrowed money and expecting to make a quick profit by trading on property.

Mr Duncan Moir, assistant auctioneer at Allsop & Co, points out: "The activities of the Pru say that while large developers are still buying sites, having adopted a long term view with regard to land banks, the smaller individual building plots are not selling so readily. The smaller developer and investors are the first to come out, he adds."

J.L.W.'s Mr Drury says: "Interest rates are only one of a number of factors that need to be considered. Rental growth is important, if not more so, and is stronger than has been for many, many years, particularly

in the industrial and office markets.

While renewed interest in quality office and industrial property has attracted some very competitive bidding in the past year, retail investments

"The higher interest rates have weeded out the amateurs in the room and that has taken a bit of overheating out of the market"

continue to have a large following in the auction room. Many of the single tenanted shops in London offered by Healey & Baker at their auctions have been sold to private investors and locals. Auctioneer Mr Richard Fryce explains that this type of investment is particularly appealing because the purchaser can relate to it. They

can actually go into the shop and hear money changing hands, he says.

Auctions have also given people the chance to buy the freedom of larger retail units on a sale and leaseback basis. Edward Erdman which has offered portfolios for both Woolworth and Boots in the past year, believe that by offering the stores as individual lots at auction, they are providing investors with opportunity not available to them on the private treaty market.

The Asian community is playing an increasingly active role in the property market and has a strong presence at many of the London auctions. Mr Richard Fryce says: "Perhaps because the retail trade is so good, Asian entrepreneurs have made money which has been allocated to long term property investment." To cater for this expanding section of the market, Healey & Baker last year advertised one of their auc-

tions in the Sanskrit language newspaper, the Daily Jang.

Mr Simon Riggsall, Conrad Ritblat's auctioneer, says advertising has helped to focus investors' attention on the potential of leisure property, a speciality of the firm. By putting a number of properties in one of their auctions, Riggsall says a small company is able to justify a higher amount of advertising and more people will therefore see what is available. Auctions have widened the market, he adds.

Looking ahead, Mr Drury at Jones Lang Wootton believes that the auction market will be a lot more balanced in 1989. In the first half of 1988, he says it was very much a sellers' market. But in the coming year, he believes that good prices will be paid without the froth on top, presenting good opportunities for the genuine buyer and investor.

Deirdre Comes  
Chartered Surveyor Weekly

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- DAGENHAM, 25 COSSWOLD ROAD**. Leasehold Retail premises. Comprising ground floor shop with residential accommodation on first and second floors. **RENT 1994**. **CURRENT GROSS INCOME £180 P.A.**
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- LANCASTER, WILLOW LANE**. Freehold Warehouse premises. Let to WH Smith Ltd. Comprising warehouse premises with ancillary offices, site parking and loading. **RENT 1994**. **CURRENT GROSS INCOME £180 P.A.**
- OLDHAM, LONGLEY STREET**. Freehold Warehouse premises. Let to WH Smith Ltd. Comprising warehouse with ancillary offices, site parking. **RENT 1994**. **CURRENT GROSS INCOME £180 P.A.**
- ROXTON, 11, 13, 15, 17, 19, 21, 23, 25, 27, 29, 31, 33, 35, 37, 39, 41, 43, 45, 47, 49, 51, 53, 55, 57, 59, 61, 63, 65, 67, 69, 71, 73, 75, 77, 79, 81, 83, 85, 87, 89, 91, 93, 95, 97, 99, 101, 103, 105, 107, 109, 111, 113, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 17**



PROPERTY AUCTIONS 2

David Lawson explains current trends in the commercial property market

# Business space needs draw in buyers

COMMERCIAL property has been hit much less severely than housing by the very high interest rates. The reason why the Chancellor has been squeezing the economy. Businesses are expanding rapidly, which means space is in short supply and buyers are being drawn into auction rooms when they cannot find what they want elsewhere.

The same pressures are pushing up rents, making commercial property that much more attractive to investors who have anyway drifted away from equities.

The big institutional investors have been stuck for years with some property they want to shake off, particularly in the provinces. A long period of stagnation has now been overtaken by a boom in demand, partly through relocation from the South-East but mainly because local economies are growing across the UK - so the funds can find ready buyers at good prices.

Buying at auction therefore moved from the exceptional to the acceptable during 1988. The quality of property also climbed as salerooms threw off their stigma as the dumping ground for awkward or unsellable buildings. That said, there was some caution after the summer lull when some would continue to be in favour as interest rates were stepped up, according to Mr Rob Semm of the Property Auction Guide.

Buyers came back from holiday with a severe attack of the jitters in September, deciding to adopt a "wait and see" attitude rather than diving in to replenish their stocks after the break. The top half-dozen auctioneers found themselves left with between 30 and 60 per cent of their commercial property unsold, and some dire predictions were being made of a total collapse in confidence.

By December, however, nerves had steadied and the

first half of 1988 produced much better results. The optimism just that down to deep underlying demand and a reluctant acceptance of higher interest rates: the pessimists felt that auction houses had cleared out as much property as they could which might be overvalued.

"We all knew the market was going to come down," says Mr Robin Cripp of Barnard Marcus. "Higher interest rates merely helped it along. But no matter what the cost of borrowing, at the end of the day investors don't matter if you think you still have a good deal" - and there were still some good deals around."

The latest round of rate increases will test that theory. Mr Semm believes the first sales of 1989 will repeat the pattern seen after last summer. Buyers will ignore the questionable lots and concentrate attention on the best property. This will be merely an extension of an underlying trend hidden by all the frenetic activity, where quality has tended to bring its own rewards.

Auctioneers at the top of the tree tend to handle the best material, and they have consistently done much better throughout the year than those lower down the pecking order according to the computer banks of Property Auction Guide. The four market leaders offered about 1,200 commercial properties last year, raising some £470m at a success rate of 84 per cent; the other eight analysed by P&G offered twice as many lots but sold only 65 per cent for about £240m.

Healey & Baker, for instance, sold 190 of the 230 lots that went under its hammer in 1988,

pushing turnover up by 10 per cent to almost £140m. Any downturn in the spring must be set against the powerful surge over five years in both property values and auction turnover which have seen its sales rise almost fourfold and the average lot size almost triple in value to £745,000.

Over-ambitious reserves set by sellers who will not come to terms with reduced values since the summer peak are grating in the newly-oiled machinery of the auction market. Commercial property investors are more likely to sit tight and hold onto property than residential buyers because they are generally getting some form of income from rents. This tends to make them hang on in the hope of meeting a reasonable reserve, often passing the property around different auction houses each time it fails to sell.

Some firms are even refusing to handle lots they feel are over-priced. The ire of a few potential clients is a lot more preferable to a disastrous auction in which only a handful of lots sell because reserves have been set too high.

The irony is that even when auctions fall flat, there are probably almost as many people crowded into the salerooms as there were before the summer. Not is there any shortage of property, according to Mr Duncan Moir of Allsop & Co. It is just not selling as readily. Once reserves begin to drift down as investors come under pressure from their bank managers to cut their losses, gavel men start coming down with a little more strength.

growth stifled as the consumer boom peters out, particularly in secondary locations, he says. The out-of-town market may also dampen after a burst of interest which saw H & B sell its first greenfield superstore at Rampton for £1.53m in December. Demand for mixed retail/residential in London has already weakened because of the sluggish performance of house prices.

But prospects remain good for established high street locations which are favoured by tenants and local investors and can lean on their variety and traditional customer loyalty. Refurbishment prospects on small shopping centres which institutional owners find too much to handle should also appeal to developers, providing locations are good.

Another current focus of attention is around the fringes of central London, not just from investors hungry for high growth potential but also businesses buying alternatives to increasingly expensive City and West End offices. Refurbishment prospects are back in favour because of planning changes which make it easier to switch from industrial to office uses.

Businesses are increasingly choosy about the buildings they require, demanding good location, parking and services. On the other hand, investors must restrict themselves to good covenants, because higher interest rates raise the threat of default. Industrial property has experienced the biggest pressure on yields, as investors rushed to take advantage of a substantial surge in rents after a long period of stagnation. In the South-East, single-figure yields have been common for some time but the rest of the country followed suite in 1988, with returns of 8 or 9 per cent on sales now commonplace compared with around 12 per cent a year ago. Allsop & Co picks out one highly reversionary industrial estate next to the M1 at Growby, Leicestershire, which had two or three bidders fighting to the death before it was knocked down for £2.5m - an 8 per cent initial yield.

pressure of demand outside the established stamping grounds of investors in the south-east. Rents have soared in provincial office centres such as Bristol says Mr Moir, giving institutions the chance to sell on to eager local and national investors or developers. Over the year yields have been beaten down from between 9 and 10 per cent to around 7 to 8 per cent in expectation of further rental growth.

In fact, Healey & Baker's highest price in a record year was on a provincial building - £4.75m for Exchange Buildings in Liverpool. Allsop also sold a 17,500 sq ft office block in Crewe for substantially more than the reserve, achieving an 8.4 per cent yield. The attraction lay in the covenant - it was let to a government department - and the prospect of a rental uplift at review within three years.

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The team then turn their hand to researching rental values, expected rent review increases and other factors likely to influence the sale price, reserve price and guide price of the commercial and residential investments. On the assumption that the client is then happy with the reported figures, fees are agreed. These are usually in the region of 1 1/2 per cent although most auctioneers will negotiate on lots in excess of £2m.

The Agency Contract is then sent to the client or his solicitor for approval, together with requests for any special conditions of sale that may apply to that particular property.

Five weeks before the sale the surveyors check the proofs returned from the typesetters and when approved, send draft proofs to clients, their solicitors and any joint auctioneers, for their comments.

At the halfway stage in the timetable a main advertisement is prepared containing a précis of all lots and photographs of the more major properties. This is inserted in the property professionals' bible, the Estates Gazette, and the all-important catalogue is now sent to over 12,000 interested parties on a regular mailing list. Clients are advised as to the level of "guide prices" and refinement of reserves. Whilst the reserve is never disclosed, the guide price is given out to all enquirers and reflects the auctioneer's estimate of the sale price.

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Discover for yourself by asking Richard Auterac for a copy of 'Success by Auction' or filling out the form.

## RESIDENTIAL MARKET

# Re-adjusting to sanity

NOTHING illustrates the sharp turnaround in the property market more than the collapse of interest in house auctions over the last few months.

Housing has been hit harder than any other part of the property market by soaring interest rates and static prices, leading to a dismal success rate at pre-Christmas sales and prospects of cancelled New Year auctions.

It was all so different a year ago: cheap money and soaring prices, crammed salerooms with buyers frantic to grab whatever they could get their hands on. Records were broken every month as professional competitors with a flood of amateur newcomers scrambling for a handhold on a newly-discovered gravel train.

The average buyer had discovered this was a sure way to beat gazumping and delays.

The tide began to turn in the summer. Prices had already reached silly levels in the South-East, with developers and first-buyers bidding aggressively for the run-down inner-city houses which normally provide the basic fodder for investors.

"We saw the first twitches in June when prices were going wild because of the auctions," says Mr Gary Murphy of Allsop & Co. "Vendors, however, still expect prices to have risen at the same rate since last spring and many tend to have an inflated opinion of their value."

It is this overvaluation which has hit the auction rooms as hard as any reticence by investors. "Volume of sales is down 35 per cent on a year ago," says Mr Cripp. "There are still plenty of people willing to buy but they will not do so at silly prices."

The main impact has been on owner-occupied property, but Mr Murphy says more traditional lots such as development sites and property with conversion potential have also been affected to a lesser degree by the more cautious approach of developers and investors.

They hope to sell. Meanwhile, ordinary owner-occupiers are being urged not to bother bringing their standard modern semis and converted flats into the auction rooms as they will sell no better than from an estate agent's window.

"In the last three months residential property ready for occupation has been in oversupply," says Mr Gary Murphy of Allsop & Co. "Vendors, however, still expect prices to have risen at the same rate since last spring and many tend to have an inflated opinion of their value."

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With many lots exceeding reserves. Perhaps this was because this is one of the remaining preserves of professional investors, where outsiders and amateurs sniffing easy profits have made fewer inroads to overprice the market.

"The professional investors were interested not just in a return on seven to eight years' purchase but in a complete package of service charges, insurance premiums and commissions," he said.

One positive factor for the coming year could be demand for property to convert under the new residential business expansion scheme regulations. On the other hand, there could be a rush of houses coming up for sale from owners who are forced to trade down because of the pressure of higher mortgage payments.

Repossession could also swell turnover - although building societies are not keen on evicting at the best of times, let alone when they may have to resell into a dead market. Part-exchange schemes also flourish at times like this, and builders may be forced to offload through salerooms to cut the drag on their cashflow.

Ironically, just when it is the best time to find a bargain in the auction rooms, the public at large will probably stay away, leaving the field to professionals. That will not disappoint auctioneers too much. "Things always go wild when the amateurs move in and start bidding silly prices," says Mr Cripp. "Then we have to wait out periods like now for everything to adjust back to sanity."

David Lawson

TO THE unlightened bystander, the organisation of a major London property auction might appear to be "a piece of cake" as several bundles of residential and commercial properties appear to change hands effortlessly for several million pounds.

But behind the smooth-running performance given on the day by the auctioneer and his team, lies some 8 weeks of preparation and hard-work and years of experience.

It is not that easy to stage a successful sale as several firms, attempting to jump on the "auction bandwagon" recently, have found out to their cost. "It is easy to have your first or even second sale. The difficulty is keeping a regular flow of auctions every two months and that is what floors many people entering the market," says Mr Chris Drury, senior auctioneer with Jones Lang Wootton, explained.

It costs commercial auctioneers, Allsop & Co. in excess of £200,000 to stage a 200-lot sale (although a large proportion of that is recoverable from clients by way of expenses) with the catalogue of properties alone accounting for some £50,000 of that sum.

Patrick Kerr, one of the two partners responsible for compiling the catalogue, says the firm needs a minimum of 50 properties with an average lot size of £200,000 to make a sale profitable: enough to bring in £250,000 in fees.

The eight-week cycle leading up to a sale typically begins with a team of 8 surveyors sorting through offers of instructions and deciding which to accept. In each case a client is advised as to the suitability of his property for sale by auction, and, in certain cases, the firm may recommend a sale by private treaty, tender, or refer that client to another auction house more suited to cater for his or her type of property. They may also advise against particular disposal on the grounds that they are not suitable for sale at the present time, perhaps because of current market conditions and advise later sale.

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THE PROPERTY MARKET

# Buildings and their worth

Paul Cheeseright reports on the RICS's updated valuation guidelines

Property valuers have not been having a comfortable time. Their assessments have been pecked over in takeover contexts. They are accused of being too conservative. Eyes have been raised by the wide disparity in valuations of the same properties by different chartered surveyors.

There are, of course, responses to all of these criticisms, but it has been recognised that the standards which apply to valuers do not push out far enough. For some months the Assets Valuation Standards Committee of the Royal Institution of Chartered Surveyors, the recognised professional body, has been working on amplifying and tightening up its guidelines.

Now, after running through eight drafts, additions to the existing guidelines are being published. They aim to reflect the wider needs of the market place and to offer a greater degree of protection to valuers themselves. They carry on from where the old guidelines left off.

The key point here is the way the standards build on the definition of "Open Market Value", used for property valuation in company accounts and, of course, in takeover struggles.

According to the guidelines, "Open Market Value" is intended to mean the best price at which an interest in a property might reasonably be expected to be sold by private treaty at the date of valuation assuming:

- a willing seller;
- a reasonable period within which to negotiate the sale taking into account the nature of the property and the state of the market;
- values will remain static throughout the period;
- the property will be freely exposed to the market;
- no account is to be taken of an additional bid by a purchaser with a special interest.

What this did not reflect in valuations was, for example, a potential value in a property or an additional value which might exist because a portfolio had characteristics which gave the total value of the individual properties an extra worth.

Now, as Mr John Marples, chairman of the Assets Valuation Standards Committee, puts it: "Valuers must make (company) directors aware of the potential in their portfolio so they cannot be accused of under-selling."

So the additional guidelines say that although the valuer should get out the Open Market Value, "it may be necessary, in order to advise fully upon the potential value of a property, to report an additional valuation on a 'special assumption'." Sometimes it will be necessary to put a figure on that extra value. Sometimes not.

Already there are two examples to hand in valuations which anticipated the publication of the guidelines.

When Hesley & Baker valued the London Shop portfolio as the company defended itself against a bid from Peel, it put a premium of 10 per cent on the Open Market Value to reflect the time it takes to assemble the portfolio and the development opportunities within the portfolio.

When Jones Lang Wootton undertook a valuation for Hammons, as part of the latter's defence against a bid from Rodamco, it listed factors - the possession of properties in specialised markets where acquisitions are difficult and the development possibilities in Canada, for example - which gave the portfolio a premium value over the Open Market Value. But J.L.W. did not put a figure on what the premium was.

"The special assumption" in both these cases related to the nature of the portfolio in question and to the provision

of information for shareholders of London Shop and Hammons so that they could take a more accurate view of the offer made for their stock. But another area where the use of a "special assumption" to make an extra valuation could be applicable is where a site is capable of development but where there is no planning permission or where the land could have an alternative use.

Given the political furor last year about the British Aerospace takeover of Royal Ordnance plant and land, this element of the amplified guidelines has obvious implications for future privatisation issues. It could be used, for example, by Debenham Tewson and Chinnocks as it undertakes a property valuation for the water authorities whose land has been effectively frozen for development.

A third element of the new guidelines is to address the question of the purchaser with a special interest: "The valuer should draw attention to the circumstances if it is thought that the additional bid of a special purchaser would be materially above Open Market Value."

Valuers, in short, are being given freedom to make a "special assumption" about a "special purchaser" and make extra

valuations to reflect that. A "special purchaser" is a potential buyer who has an interest in a property that the rest of the market does not have - usually the owner of an interest in the property like a landlord or a tenant.

In all of this there is not only an attempt by the RICS to create a system which allows valuers to cover all the angles of a property or a portfolio, but also to make certain that they adopt a consistency of approach. How the valuers arrive at their valuation is their business but they should adopt the same method and explain what they are doing.

The security for surveyors is that by adopting the same methodology they have some measure of protection against any pressure by a merchant bank or a property company to produce figures which suit immediate commercial convenience.

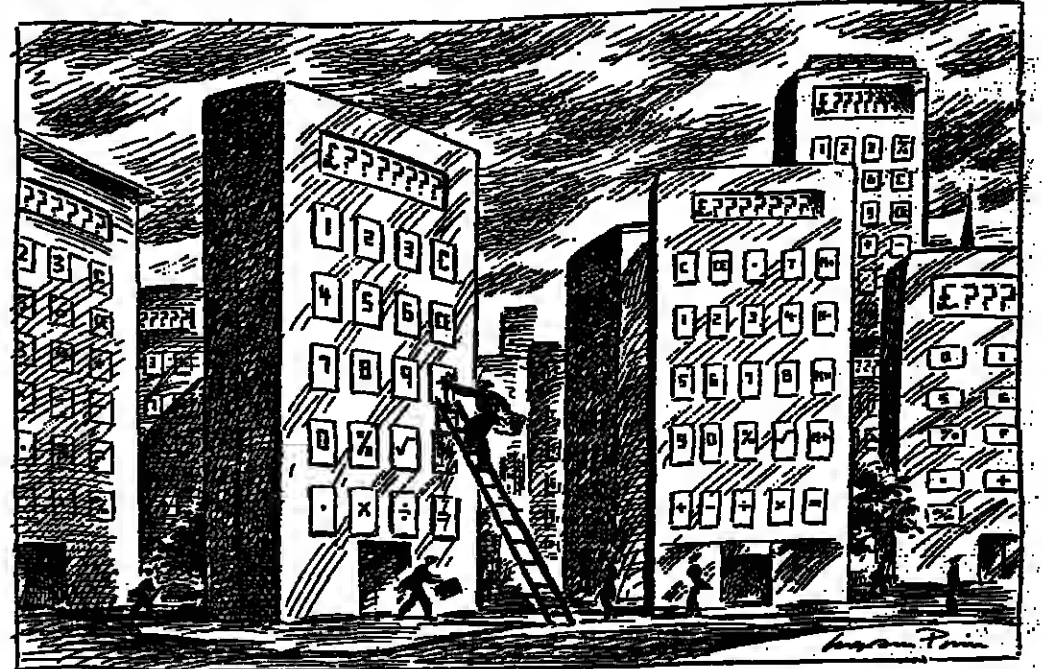
Whether investors will feel more protected by the greater flexibility in the guidelines remains to be seen. Certainly their early use in the London Shop defence appears to have made no difference to the outcome of the bid, because the company was bought beneath the asset value per share thrown up by the Open Market Value.

Although the RICS guidelines are the standard for property valuation accepted by the Stock Exchange and City regulatory authorities, there has never been anything more than a rather haphazard approach to seeing that they are actually used.

The RICS is the policeman of the profession but its problem is that if there are transgressions of the guidelines then it probably will not know about them until after the valuation has been published.

although that contact is strictly informal. Both the London Shop and Hammons valuations which, it is true, broke new ground, were quietly referred by the Takeover Panel to the Asset Valuation Standards Committee before they were published.

At issue here is the credibility of the valuation process. The Stock Exchange and the RICS have a mutual interest in making certain that the valuations are seen to be worth the paper they are written on.



## Questioning valuation credibility

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TECHNOLOGY

# Snapshots for instant viewing on TV

Michiyo Nakamoto on how the Japanese have adapted electronic cameras for the mass market

Japanese companies are producing electronic still cameras at prices within the reach of ordinary consumers following improvements in semiconductor chips and a reduction in their cost. Sony, the electronics company, and Canon and Konica, the camera makers, have introduced models in the Japanese market which are the outcome of nearly a decade of development.

Still video cameras record single frame visual images, rather than conventional cameras do. What distinguishes them from the traditional models is the use of magnetic recording instead of photographic film.

The advantages include the fact that the images can be viewed instantly, on a television or video monitor, and that the pictures can be erased and the video disk reused. Images are stored digitally, on magnetic floppy disks, and can be transmitted via telecommunication lines.

The biggest drawback for the consumer, however, remains the cost of making prints from the disks. Colour printers are not yet available at a price affordable to the average consumer. Prints can be made at film shops, but the quality does not justify the price of ¥200 (more than £1) apiece.

The manufacturers are trying their best to play down this problem by promoting their new product as being in a category of its own. "This is a video medium, not a print

medium," says a Sony spokesman.

"We envisage a new photographic era in which people will use a regular camera for the pictures they want printed and an electronic still video for other purposes, such as immediate access. There should be different cameras to meet different needs."

Already on the market are Sony's Mavica, Canon's Q Pic and Konica's KC300; Olympus Optical and Minolta are also likely to release models in the near future. However, the cameras will not be available on the European or US markets until next year.

Like the video camera before it, the electronic still camera was initially developed for professional use and has been sold in such quantities for several years. Sony came out with a prototype Mavica back in 1981, which it promoted particularly for use in newspapers and magazines.

This was eventually developed into a highly professional and expensive system complete with camera, playback recorder and image transmitter. The Mavica records both images and sound and the transmitter allows images to be sent over the telephone line.

But the electronic cameras developed for specialist professional use were too cumbersome and expensive to be acceptable to the general consumer. Moreover, the picture quality did not match the clear and glossy image of the conventional colour photograph.

Recent developments in technology have permitted substantial reductions in size and in price, to just below ¥100,000 (£440); and picture quality has also been enhanced. The improvements include:

- A reduction in the size of the floppy disk to produce a new standard two-inch disk, capable of storing up to 50 frames. This development stemmed from the technology associated with the earlier 3.5 inch floppy disk used in many portable computers.
- The Electronic Still-Image Video Camera Committee was set up to standardise formats in order to avoid the mistake of developing incompatible systems - as happened in the early years of the video cassette recorder.
- Advances in production techniques have resulted in smaller and better chips. Those employed in Canon's Q Pic are custom-made under a joint venture with Texas Instruments of the US. Canon says that since the price of chips has fallen substantially, it is possible to order more efficient, custom-made ones and to reduce their number within the camera.
- The elimination of features such as sound recording makes the still video camera aimed at consumers substantially smaller, lighter and cheaper than the professional version.
- Mass production has made available cheaper image sensing devices. These change light to electronic signals and take

Electronic still camera with video disk



the place of the photographic film used in conventional cameras.

Sony's Mavica uses a 1/2 inch picture sensor with a metal oxide semiconductor (MOS), while Canon's Q Pic uses a 1/2 inch charge coupled device (CCD), jointly developed with Texas Instruments. The image sensing devices in the electronic cameras enable picture quality to be maintained at a reasonable level when the video disk is played back on a television screen or video terminal.

Despite their small size, the new still video cameras are able to use magnetic recording technology. In this sort of recording the image is translated into digital signals and recorded on a magnetic floppy disk.

The images are reproduced immediately on a television screen, in much the same way as a recorded video tape can be

replayed instantly. There is no need for processing, as must be done with film. Projection is achieved by attaching the camera to an adaptor, which in turn is connected to a video monitor. The manufacturers have also developed a special adaptor for televisions.

Pictures are viewed either at regular intervals, by setting the playback adaptor to the automatic mode, or manually by pushing the forward button - rather as slides are called up on a projector. Sony has introduced a wireless remote control unit for random viewing of specific frames, so that any frame can be called up on screen by its number.

Magnetic recording also allows images to be erased. Both Sony's Mavica and Canon's Q Pic come with an automatic function that makes it possible to erase either individual frames or the entire disk at the push of a button. When

reusing a disk, the camera automatically skips to the free frames.

Manufacturers of the electronic still video camera are trying to promote it for conferencing and other gatherings. They say that showing pictures in this way does not require the time-consuming preparation associated with slide shows. And since the images are shown on a television screen, room lights can be kept on.

Although the quality of the images taken by electronic videos has been improved substantially since the first Mavica came out, there is still something to be desired as far as picture quality is concerned. Advances in this area will depend on the development of smaller, better image sensing devices and on a reduction in their price, which is in turn dependent on the volume of production.

# Guidelines to help control transgenic animals

British scientists have drafted a code of practice for experiments with transgenic animals. These are creatures which carry one or more genes transplanted from another species, or extra copies of genes from the same species, as an integral part of their genetic material (DNA).

The Home Office says that the guidelines, drawn up in anticipation of experiments which the Government expects to be asked to approve, will be backed by new legislation later this year.

The code - believed to be ahead of the practice in any other country - was requested by government scientists planning experiments in improving animal husbandry. The work should be seen not as a way of making farmers richer, but as a way of improving animal health and welfare, says Professor John Beringer, a microbiologist at Bristol University. He heads a sub-committee of the Health and Safety Executive's Advisory Committee on Genetic Manipulation (ACGM).

Beringer says that the prevention and reduction of disease in animals is the area of greatest opportunity. Another possibility is to use transgenic creatures as biochemical reactors, making pharmaceutical and veterinary products, for example, in their milk. They could also be employed in the production of "healthier" foods, such as meat with less fat.

A dozen laboratories in Britain are already experimenting with transgenic mice and three with domestic animals, all under stringent conditions of containment. The worries really begin with bigger beasts, such as cows, sheep and pigs, and the conditions controlling their spread outside the laboratory, for example to a field.

Research into genetic manipulation is regulated by the Health and Safety Executive. So far, all the UK research on transgenic animals known to the executive is in the public sector, mostly under the aegis of the Agricultural and Food Research Council.

So far British agricultural scientists have gone no further outside the laboratory than to plant a transgenic potato in a field, under closely specified

conditions.

Once this extends to animals, it is felt that the breeding of transgenic cows could be "contained" fairly easily, whereas sheep might need to roam more freely, and experiments involving fish might be very hard to contain.

Cases which the code would seek to prevent are illustrated by the arthritic pig, a transgenic beast born in the US as the result of experiments in accelerating growth. The growth gene had found its way into the wrong tissue and the pig was unable to stand.

The UK regulations would forbid breeding from such a beast, no matter how fast it put on weight. Nevertheless, that particular pig yielded valuable information on how the gene for the growth hormone was expressed in the pig.

Anyone having bright ideas about the commercial advantages of wingless poultry would also be turned down, the Home Office says.

At present there are two main ways of introducing new genes into an animal, by micro-injection and by using a virus as a vector to carry them in. Both techniques are covered by the guidelines. The regulators will need to be convinced, for example, that the virus involved could not activate another virus in the animal, says Beringer. They would not approve the use of any virus which could be transmitted to man.

Mark Williamson, a professor at York University and chairman of the working party which drafted the guidelines, says that the aim is to keep ahead of the scientists. The regulators have not yet been asked to approve any transgenic animal experiment in which genetically manipulated viruses would be released.

Any food product from a transgenic animal will be studied by the Government's Advisory Committee on Novel Foods and Processes, which has already approved mycoprotein, a micro-organism, and the use in principle of irradiation to pasteurise some foods.

Williamson is also helping to draft guidelines for the European Community.

Clive Cookson

David Fishlock

# Towards the mainframe on a desk top

UNISYS, the US computer manufacturer, has launched what it says is "the industry's first true mainframe on a desk top." Without the marketing hype, the new Unisys Micro A is probably better described as a small mid-range computer or commercial minicomputer.

Nevertheless, Micro A has some noteworthy features, particularly in its semiconductor and packaging technology. At its heart is the innovative Single Chip A Series Mainframe Processor (Scamp). This is a ceramic package two inches square, which contains 11 chips and reproduces the architecture of Unisys's larger A

Series mainframe computers.

Scamp is a true 48-bit processor. In other words, it processes 48 bits of information at a time, like a mainframe, and is more powerful than the 32-bit and 16-bit chips used in most microcomputers.

Micro A is fully compatible with Unisys mainframe computers. It uses the same operating system and will run programs written for them.

According to Douglas Morgan, a Unisys programme manager, the company adopted an unusual design

strategy. "We chose a small team of our brightest young engineers, took them out of our semiconductor facility at Rancho Bernardo, California, and put them into a garage next door," he says. The engineers were given a free hand and a year to do the job - and they came up with Scamp.

Scamp is mounted on a standard personal computer expansion card, together with 12 megabytes of memory and an input/output controller. This card slots into a Unisys PW2 workstation, which is the hardware

"platform" for Micro A.

Although Micro A runs mainframe software, it does not have the power or versatility that would normally be associated with a mainframe computer. Scamp's processing speed has had to be slowed down to fit in with the PW2 workstation, and no more than 16 users can be connected to one Micro A.

In the commercial market, Micro A is designed to compete principally against IBM's new AS/400 mid-range computers, particularly the B10 and

B20 models. The US price of the basic Micro A hardware is about \$20,000; in the UK, where the hardware and software are sold together, the starting price is £25,000.

Unisys says that Micro A is an ideal vehicle for programmers to write applications software for large Series A mainframes without affecting the performance of the main computers. Departments can also use Micro A to develop systems for their own applications, leaving their company's central mainframe for corporate information processing.

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MANAGEMENT

Architectural practices

# Fighting a prejudice

Andrew Hill finds that both the partnerships and public companies believe they have confronted the need to impose management disciplines

Everybody says that architects are hard to manage, according to John Taylor, architect and chairman of Company of Designers (CoD). However, "as a public company, we have had to say to our people, look, management is a discipline which you must adapt to, whether you like it or not," he maintains.

Taylor, in his own words, is "a stubborn sod." It was partly this stubbornness which helped CoD, a building design practice, through the Crash. Its flotation on the Unlisted Securities Market was scheduled for the day after Black Monday in October 1987. The group went ahead - albeit eight days late and with a much-reduced market capitalisation - and has been driven on since by Taylor's enthusiasm, despite a depressed share price.

Companies like CoD and YRM, a building design practice which gained a full listing in April 1987, believe that flotation has set them apart from the crowd of unquoted multi-disciplinary design agencies. The need to answer to more stringent regulation, shareholders and the City, has forced them to tighten their management controls and strengthen their accounting procedures, they say.

But although they feel flotation has encouraged firmer management, and attracted new clients, the market has been more critical, deflating the optimism of the fledgling quoted companies.

During the past year, three of the six quoted architects - Whitney Mackay Lewis, BY Davies, and Ybble Harris, Ltd - have reported falls in profits. Agency sector analysts at James Capel suggested last year that such problems within a fast-growing industry were "symptomatic of incomplete breadth of management".

The three other practices - CoD, YRM and recently listed Ansett Associates - think they are suffering in the market because of their competitors' troubles. Peter Warburton, YRM's finance director, believes this has reinforced the prejudice that architects are ill-qualified to manage themselves.

"I don't see why designers should not be as good at running an organisation as engineers or practitioners of any other discipline. This is a type of business which it is possible to manage in a professional way, but it does take a great deal of sensitivity and care and judgement to do it. Our most important management skill is motivating people."

John Taylor's experience has led CoD up a different path. Since 1982, when he set up an architectural practice in Truro, he has experimented with most forms of management. In 1983 he merged his practice with that of John Warren, now CoD's deputy chairman, to form MWT, and in 1984 the partnership was incorporated.

"We tried to exist as a partnership; we tried running from a central source; we tried running autonomously; mutual profit and loss, and independent profit centres," says Taylor. "We found that to apply standards to 150 people - all working on different things - was impossible."

Until CoD moved its central operations into a new headquarters in London NW1 earlier this year, it was difficult to know which office to call for the definitive company line, and Taylor still spends most of his time working from Exeter, controlling a network of practices in 13 regions, from Truro - the smallest unit, with a staff of 10 - to Ipswich. The largest practice, in Bath, employs only 70 people, out of a total of 340.

However, even as a public company, Taylor says an unusual management framework is essential for CoD, which is trying to embrace a number of different disciplines - from retail and landscape design, through the core architectural business, to civil, structural and mechanical engineering - and carrying out 2,000 different jobs a year.

"Architects spend 98 per cent of time on clients. We have taken the administrative load off their shoulders," says Taylor. On the creative side, CoD's shared resources include a landscape design unit, a model-making team and an advice group in computer-aided design, perhaps the most important target for the additional funds generated by flotation. The creative support ser-

VICES give designers access to facilities probably unavailable to small independent practices. Central administration - accounting, marketing, personnel - holds the hands of architects nervous about managing the subsidiary of a public company.

John Taylor says CoD's choice of management structure does not prove that architectural and managerial skills are mutually exclusive. It neither forces creative spirits into an accountant's straitjacket, he says, nor does it prevent subsidiaries managing their own affairs should they wish to.

The least a practice in the federation need do is meet a sales target and submit a monthly management account. The target is established on the same basis in every case: turnover should surpass estimated costs by at least 25 per cent. The monthly account allows the central team to check progress - is a unit winning enough work? is it doing the work profitably?

But individual practices wishing to keep a closer watch on their financial progress can do their own accounting, while smaller units, with fewer administrative resources, or less inclination to tend the books, concentrate on pleasing clients.

Geoff Mansell, the group finance director - who started to install management controls when he joined the core MWT Partnership as practice manager in 1975 - leads a team of troubleshooting book-keepers, which looks after the accounts of these subsidiaries.

YRM's evolution has produced a quite different beast. Formed in 1944, it has grown from a single London-based architectural practice, reorganising into the present divisional management structure in 1982. Working under one YRM-designed roof in offices near Farringdon, in London, each discipline has its own managing director and board, answerable to YRM Partnership - one level below the holding company, YRM plc - which co-ordinates separate divisions when they are commissioned to work together on a single project.

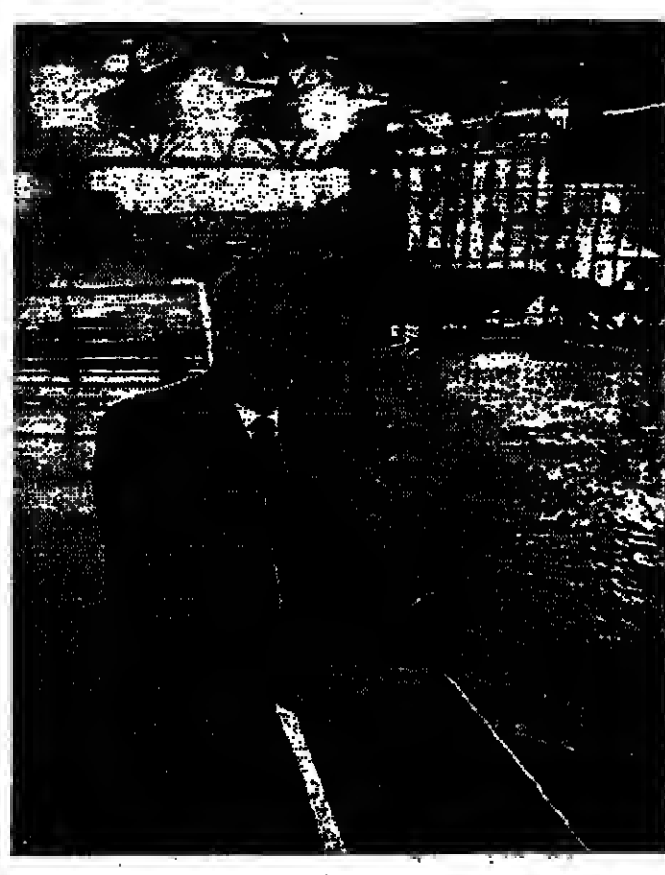
Both CoD and YRM have made their first acquisitions as public companies within the past six months, and although the two management structures could not look more different at the moment, YRM and CoD seem to be moving inexorably towards one another as they expand.

YRM, which has never knowingly lost business because of its centralised structure, has begun to spread into the regions; it has recently added Milton Keynes, and, through acquisition, Gloucester. The purchase means YRM now employs about 520 people, compared with 265 when it first came to the market and, Warburton says, talented staff now need room to develop their careers.

Meanwhile, CoD feels the need, as the group expands, to strengthen the centre. Taylor acknowledges there are fears that peripheral companies in a federation could spiral out of control as the group grows, so in October CoD firmed up its geographical structure. Practices now appoint directors to four regional boards - there is room for more as CoD expands into new areas - the chairman

of which are appointed to the main board. Taylor and Warburton are aware of the risks involved in being dogmatic about the structure of their respective groups, especially when the demands of shareholders and the City, which look for constant earnings growth, have to be taken into account.

"If the federation began to bleed profits, then one would have to think very carefully about pulling together all the regional offices," says John Taylor. "That is for the future. In the meantime, Taylor compares CoD to a convoy with himself as commodore. But although he is not in any way in agreement with the commonly-held prejudice about architects as managers, and thinks this is holding back the developing group, he is still broad-minded enough to recognise the need for an objective hand on the tiller.



John Taylor, seen at the Exeter Leisure Complex which was designed by the Company of Designers. The company's flotation was delayed for eight days by Black Monday

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Both YRM and Building Design Partnership have had chief executives for some time; CoD is planning to name one shortly. It is unlikely to be an architect.

and operating economies," O'Hare says. The key to successful innovation, he argues, is not just dreaming up novel products or services, but rather to find new ways to satisfy customers. O'Hare concedes that he has no easy prescriptions. He does, however, have some suggestions, one of which is to watch out for unexplained success. Roy Bishko had a small chain of beef bars in central London where he sometimes tried to sell additional products. Cheap silk ties were an unexpected success, so he set up Tie Rack.

Innovative companies are skilled at trying out new ideas in the low risk way that Bishko did. Kwik-Fit uses a small number of its outlets to test new services. If successful, separate chains are created, such as Kwik-Lube, which provides a full car service.

When it comes to trying out new concepts, large companies should have an advantage. They can stick with a new innovation for longer than a smaller company, they can conduct extensive market research and they already have credibility with their customers. Many large companies, however, fail to come up with innovative ideas.

One way to encourage managers to do so, O'Hare says, is to make innovation part of the reporting system. When managers deliver regular reports, they should be required to say which customer needs are not being met, what ideas they have come up with to meet these needs, and whether they have been tested.

Newer companies are inherently more innovative, but many make the mistake of trying to address the needs of too many different customers. These customers often have specialised requirements, for which they are prepared to pay a premium.

The company is happy to have these high margin sales, but has to increase its resources to deal with them: what O'Hare calls the high margin, high overhead trap. In pursuing their innovations, he says, smaller companies would often do better to adopt a more focused approach.

Innovate! Basil Blackwell, £15

## Innovation How to get ideas to germinate

By Michael Skapinker

A British company which launched a new food product at the beginning of the 1980s could be reasonably sure it would succeed. By the middle of the decade, most new food products did not even last a year.

Of those food products launched in 1980, 74 per cent still appeared on supermarket shelves a year later. Of those launched in 1985, only 14 per cent were available a year later.

The major reason for the change, according to a new book by management consultant Mark O'Hare, is that the large grocery chains now have far better information about which products are performing well and which badly. "There is simply no space on the crowded supermarket shelves of the late 1980s for weak products," he says.

It is far more difficult today for companies of all sorts to come up with innovative products, he says. And yet it has never been more important for them to do so. Large companies with a dominant position in their market are continually vulnerable to the young company with a new idea.

O'Hare, who spent seven years with the Boston Consulting Group before helping to set up Goodall, Alexander, O'Hare and Co, says many companies make the mistake of thinking of innovation purely in terms of new technologies, products or services.

Yet many recent innovations were based on technologies and services which already existed. Mini mills, he says, have changed the face of the steel industry in many countries. Instead of using iron ore as raw material, the mini mills use inexpensive steel scrap. They are much smaller than the traditional integrated steelworks and use far less energy.

Kwik-Fit, which operates car tyre and exhaust fitting centres, did not come up with new techniques to repair cars. "Instead, it found a completely new way of addressing one very narrow, well defined aspect of car owners' repair needs. Its narrow focus on exhausts and tyres enabled it to reap significant purchasing

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ARTS



THEATRE London Single Spies (Lyttelton). Marvellously entertaining new Alan Bennett plays about Guy Burgess and Anthony Blunt, with Simon Callow and the author. Prunella Scales joins in as Her Majesty the Queen. In National Theatre repertoire until February 4 before transferring to West End (928 2252). A Walk in the Woods (Comedy). Alec Guinness and Edward Herrmann in feisty off-duty arms negotiation encounter by Les Blessing. Guinness, back on the London stage after 10 years, is in subtle virtuoso form in this subtle virtuoso form as the Soviet veteran of tactical stone-walling and no-dealing tricks (930 2578, cc 839 1439). The Secret Rapports (Lyttelton). Brilliant new David Hare piece for the National Theatre, a satirical but moving romance on life, love and family politics in Thatcher's Britain. The play of the year. Feb 9-11, 24, 25, 27, March 9-15, March 23, 27 (928 2252, cc 240 7200). The Shanghaiese (Olivier). Recommended Christmas treat, as Proust's memoirs in given the full scenic works but is also revealed as a key Irish dramatic milestone. Fine National Theatre cast led by Stephen Rea. (928 2252). Jan 21, Feb 13-16, March 1-4. Mrs Klein (Apollo). Intriguing chat among the child psychologists in Nicholas Wright's hit transfer from the National. Fizzing performances from Gillian Barge, Francesca Annis, 20th Anniversary (497 2663, cc 379 4444). Orpheus Descending (Haymarket). Triumphant debut for the Peter Hall Company with Vanessa Redgrave candescence sensual and Italianate in atmospheric restoration of Tennessee Williams's last indisputably major play (930 9832).

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New York Rumours (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slamming doors and lots of mug-

ging but hollow humour that misses as often as it hits. Christine Szasz leads an ebullient cast. Starlight Express (Gershwin). Those who saw the original at the Victoria in London will surely recognise its US incarnation: the skaters do not have to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and tramped-up, silly plot (936 5810). M. Butterfly (Gugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0230). Phantom of the Opera (Majestic). Staffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (239 6300).

Chicago Driving Miss Daisy (Briar Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades (939 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry-curl in a busy hairdressing establishment (939 9000). The Piano Lesson (Goodman). Frolife August Wilson continues his exploration of the American black in history with a play, set in 1936, about a family's arguments set round an elaborately carved heirloom piano. Ends Feb 11 (443 3900).

Tokyo Kabuki. The festive new year programme at Kabuki-za (541 3131) includes a popular modern kabuki play Ji-san, Ben-sen (Grandpa, Grandma) at the 11.30 matinee. The evening show at 4.30 ends with the spectacular Lion Dance, featuring Ichikawa Danjuro XII and his nine-year-old son. At the National Theatre (265 7411), the world-famous onnagata, Tamassaburo Bando, is one of the players in a mixed programme which includes two dance numbers. Ends January 28.

Yamada Takera of Mt Ibuki. Some of the kabuki theatre's finest young actors perform a new play about one of Japan's mythical heroes, in a production by kabuki's finest showman, Kinosuke Ichikawa. Parca Theatre (477 5858). Ends January 26. Carmen. Musical (in Japanese) based on the opera, but which follows Merime's novella more closely than Bizet did. The aim, according to director Mike Ashman of the Royal Opera House, Covent Garden, is to put back "the sex and violence". Stars Mao Dajichi who, unlike most Carmen, can dance as well as sing. Aoyama Theatre (591 1711).

MUSIC London

Eric Hoegrich, Michael Garcia-Narrou and Malvyn Tan (period instruments), Shumann, Beethoven, Weber, Elms, Mendelssohn, Wigmore Hall (Fri) (883 2141). John Opdon (piano), Rachmaninov 2nd Piano Concerto, Brahms Academic Festival Overture, Beethoven's Eroica, St John's South Square (Sat) (222 1061). Julian Savaris (lute, guitar), pieces by Dowland and Takemitsu among others, Wigmore Hall (Sun) (985 2141). London Schools Symphony Orchestra, Schubert's Unfinished, Wagner's Tristan and Messiaen's Turangalila, Barbican (Mon) (939 8921).

Paris

Gerhard Oppitz, piano. Brahms, Sallé Gavone (Mon) (45.63.20.30). René Jacobs, counter-tenor and Tom Koopman, harpsichord. Rossini, Frescobaldi, Zupoli (Tue), Cira, Valentini, Monteverdi (Wed). Vocal concerts at 6.30pm at the Théâtre de la Ville (42.74.22.77).

EXHIBITIONS London

The Royal Academy. Italian Art in the 20th century: after German and British, the third in the Academy's roughly identical sequence of major national surveys. This is an exceptionally thorough study of the earlier phases, clearly setting out the several developments of Futurism, Metaphysical Painting, Realism and Abstraction, but is rather more cursory and less intriguing and often very beautiful. All in all it is a remarkable exhibition. Daily until April 9, except Good Friday; sponsors Artibus and Fiat. The Whitechapel Art Gallery. A major exhibition of the sculpture made in the past two years by Richard Deacon, the young winner of the Turner Prize in 1987. Also an installation by the painter, Kate Whitford (daily except Mondays until Jan 22).

Paris

Grand Palais. Paul Gauguin. Coming after Washington and Chicago, 260 works from the United States, the Soviet Union, Japan and Czechoslovakia, together with those in French possession, form the first great retrospective since 1948 of the legendary painter. Starts January 14 until April 24, closed Tue; late closing night Wed (42 96 50). Louvre. Pavillon de Flora. Rembrandt and his school are on show in two exhibitions. The first includes 27 drawings which show a panorama of Rembrandt's

Brussels

Orchestra National de Belgique conducted by Mendi Rodan with Yves Storm (guitar) performing de Falla, Rodrigo, Ginastera. Palais des Beaux-Arts (Fri, Sun) (512 5045). Eugenie Neeterenko (bass) and the Brussels Festival Orchestra conducted by Robert Janssens. Borodin, Mussorgsky, Verdi. Cirque Royal (Sun) (218 2016).

Vienna

London Philharmonia conducted by Giuseppe Sinopoli, Richard Strauss, Mahler, Konczertans (Fri). Chamber Orchestra of Europe, conducted by Andras Schiff. Bach, Konczertans (Sun, Mon), Wiener Quartet, Mozart, Mahler, Mendelssohn, Palais Auserberg (Sun). Wiener Schubert Trio, Vivaldi, Beethoven, Dvorak, Musikverein (Tue). Wiener Symphoniker, conducted by Christoph Eschenbach, with Oleg Yankovsky (violin), Natalia Gutman (Cello), Taimon Barto (piano), Webern, Beethoven, Shumann, Konczertans, (Wed, Thurs).

Antwerp

Museum of Contemporary Art

Frankfurt

Frankfurt's Radio Orchestra under Silvan Cambréling. Schubert, Mozart, Frankfurt Alts Oper (Fri).

Berlin

Philharmonia Orchestra London conducted by Giuseppe Sinopoli. Strauss, Mahler. Philharmonie (Tue).

Rome

Maurizio Pollini (piano), recital. Auditorium in Via della Conciliazione (Fri) (664 1044). Giuseppe Palomo conducting Franck's symphonic poem Le Chasseur Maudit, Lalo's Symphonie Espagnole (with violinist Uto Uggla) and Sibelius's Symphony No.1 in E minor, Auditorium in Via della Conciliazione (Sat, Sun, Mon and Tues) (664 1044). British Month (organized jointly by the Accademia Filarmonica and the British Council) continues with the Stuttgart Singers performing a mixed bag which includes Bach, Henry VIII, Rossini, Granados, Gershwin, Cole

Antwerp

Museum of Contemporary Art

Porter, Lennon-McCartney and Delmsay, Teatro Olimpico (Wed) (933394).

Florence

Alexander Lazarev conducting Mussorgsky's Night on the Bare Mountain and Songs of Life and Death, and Prokofiev's Alexander Nevsky, with Nina Terenteva (mezzo-soprano), Teatro Comunale (Fri, Sat and Sun) (277 9239).

Amsterdam

Kurt Sanderling conducting the Royal Concertgebouw Orchestra with Murray Perahia (piano). Mozart, Bachmann, Concertgebouw (Fri, Sun 2.15). Hartmut Haenchen conducting the Netherlands Philharmonisch with Carolya Watkinson (concerto) and Hermann Winkel (chorus), Mahler, Concertgebouw (Sat). Josef Suk (violin) with the Royal Concertgebouw Orchestra under Claus Peter Flor, Mendelssohn, Martinu, Tchaikovsky, Concertgebouw (Wed, Thurs). Jazz concert with Bud Shank (alto sax), Bill Perkins (tenor sax) and the Rein de Graaf Trio,

Amsterdam

Museum of Contemporary Art

Recital Hall (Sat) (31 45 44).

Academia d'Harmonia, with a programme of 18th century Spanish chamber music by Pla, Minnes, Castelli and Sor, Oliver Recital Hall (Wed) (31 45 44).

Rotterdam

James Galway with the Rotterdam Philharmonic under James Conlon, Dvorak, Mozart, Doolen (Fri). Jas Gawronski Beethoven et Rossini, Beethoven, Mahler, Faure, Recital Hall (Tue) (413 2450). Robert Holl conducting the Netherlands Chamber Choir, vocalists and soloists, Schubert, Recital Hall (Wed) (413 2450).

New York

New York Philharmonic conducted by Zubin Mehta, with Julia Vardy (soprano), Paine, Mozart, Beethoven, Avery Fisher Hall, Lincoln Center (Tue) (799 6336). Isak Perlman (violin) with the New York Philharmonic Orchestra conducted by Zubin Mehta, Sibelius programme, Avery

New York

Museum of Contemporary Art

Fisher Hall, Lincoln Center (Thurs) (799 6336).

Chicago

Orchestra Symphonique de Montreal conducted by Charles Dutoit, with Radu Lupu (piano), Beethoven, Berlioz, Orchestra Hall (Mon) (435 6888). Chicago Symphony Orchestra conducted by Gunter Wand, Schubert, Strauss, Orchestra Hall (Tue) (435 6586). Cho-Liang Lin (violin) with André-Michel Schum (piano), Stravinsky, Grieg, R. Strauss, Orchestra Hall (Wed) (435 6888).

Tokyo

Opera Gala Concert. Tokyo Philharmonic Orchestra conducted by Roberto Patrazzoni, with Peter Dvornik, Renato Bruson, Lucia Aliberti, Suntory Hall (Mon) (939 1921). Vyacheslav Polozov (soprano) with David Leighton (piano), Eucchi, Mussorgsky, Suntory Hall (Tue) (406 6237). St Alexander (Gleason) conducts the NHK Symphony Orchestra, Eigar, Haydn, Vaughan-Williams, NHK Hall (Wed, Thurs) (495 1780).

Chicago

Museum of Contemporary Art

Art Institute. Denis Gabriel Rossetti, J.E. Millais, Edward Burne-Jones and Simon Solomon take centre stage for this British drawings show, called "From the Ridiculous to the Sublime", which covers a century from Thomas Rowlandson's satires through Turner and Lear to the pre-Raphaelites. Ends March.

Tokyo

Suntory Museum. Fabrics from Okinawa. Japan's southernmost island chain preserved until recently its own unique culture, influenced more by China than Japan. This exhibition features beautiful dyed textiles made by a technique called "horigata" (red stencil dyeing), as well as woven fabrics in indigo and other dyes. There is also a small selection of Okinawan lacquerware. Closed Mondays. Identitas Museum. Ukiyoe Paintings. Ukiyoe is usually associated with the woodblock print, but this delightful exhibition focuses on scroll paintings by some of the masters of the "floating world" - mainly genre scenes and portraits of beautiful women in colourful kimono. It is drawn from the museum's own collection, as is the permanent display of Japanese and Chinese ceramics. Refreshments are available and there is a fine view of the imperial palace moat. Closed Mondays.

New York

Metropolitan Museum of Art. More than 100 works by south-west American artist Georgia O'Keefe will cover the range of her career, focusing on her influential abstracts, flower

Continued on Page 17

Advertisement for Gold Maple Leaf coins. Text includes: "You can start small", "You can start big", "Keep adding to your portfolio", "A bit at a birthday", "Use your tax refund", "Money left over when buying", "a car", "Build up a golden reserve". Images show various Gold Maple Leaf coins.

Bottom section of the Gold Maple Leaf advertisement. Text includes: "Most wise investors hold from 10 to 15% of their investment portfolio in gold. They know that gold can anchor their portfolio, as history has proven that gold is the ultimate store of value. But, when you buy gold, you also want the assurance that you can trade it discretely for cash on demand at its full value. As the largest-selling bullion investment coin, the Gold Maple Leaf can meet this demand. Each Gold Maple Leaf coin is 999.9/1000 fine pure gold, and is legal tender at its face value. Independent tests have even shown that the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured. When you buy Gold Maple Leaf coins, you can be sure that you can easily and discretely obtain cash for them whenever gold is traded. There is no time-consuming and costly assay usually required with other forms of gold that do not enjoy universal recognition. Be sure to weigh the advantages of the Gold Maple Leaf - all of which add up to make it, with over 11 million ounces sold, the best-selling investment coin in the world today. And, just maybe worth even more to you than its weight in gold." Includes a small image of a Gold Maple Leaf coin and the text "The Gold Maple Leaf. The world's gold coin standard."







# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
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Friday January 20 1989

## Demands on a President

IN SPITE or because of a willful disregard for many of the cares of office, Ronald Reagan leaves the institution of the presidency of the United States in better shape than it has been for 25 years. But Presidents cannot be cloned. It is already apparent that George Bush is very different from the man he succeeds, as is the world which he surveys in 1989, compared with that of 1981. So what does America and the world expect of him?

During the progressive disengagement of his second term, Mr Reagan was, in reality, more monarch than chief executive. The American public discovered, surprisingly after 200 years of living in a republic, that it quite liked this. He survived scandals and troubles of a magnitude comparable to those which afflicted Presidents Johnson, Nixon and Carter, thanks to his personal qualities, above all his patent lack of self-doubt, and, more important, to the mood of the country.

National moods matter and come in cycles, like the political swings between left and right. In retrospect, the Reagan presidency came to resemble most that of Eisenhower, not as it promised initially, that of Franklin Roosevelt. Both came to office after periods of war and national introspection; both delegated heavily, not always wisely; both were fortunate to preside over periods of economic prosperity. Above all, both principally reassured at a time when the nation needed it.

### Ideological revolution

While Mr Reagan did effect something of an ideological revolution in his first term, notably on the fiscal front, it did not last, as it has in Britain. More remarkable was how, in his second four years, he discarded in practice many of the principles he brought to office, without ever admitting as much. In social policy this greatly disappointed his hard-line conservative supporters.

It can be argued endlessly whether his policies of "peace through strength" actually induced the Soviet Union to change its ways, as he would claim, or whether the light years of difference between Brezhnev and Gorbachev are essentially a Russian conspiracy that Ronald Reagan ended up dealing with "the evil empire," to

the point that his successor has inherited a far more optimistic world scene.

It is still littered with Reagan failures, as in Central America, unfinished business, in the Middle East, and challenges yet to be faced, most obviously on the future of Europe, East and West. Mr Reagan has also bequeathed Mr Bush a huge problem of economic management in reducing the budget deficit, an apparent decline in the country's industrial competitiveness and a social fabric in some disrepair.

### Judicial legacy

There is, however, no sense of restlessness or of social injustice in America today comparable to that already evident by the end of the Eisenhower presidency, which gave way to the Great Society at home and to foreign policy activism, the apotheosis of which was the Vietnam war. The Reagan judicial legacy, unlike Eisenhower's, is to conserve the status quo. For all Mr Bush's talk of a "kinder, gentler nation," there is little in his record and little apparent inclination in this Congress to pick up the banner of reform, unless forced to.

Even in foreign policy, Mr Bush's past, the people he has already appointed and this week's suitably sober and realistic testimony by Mr James Baker, the Secretary of State-designate, all point to a preference for management and a recognition of interdependence which can only be welcome and which will certainly be tested. It also seems in tune with national sentiment, now unimpressed with cavalier interventionism and more interested in burden-sharing.

But hands-on involvement by a President, in the Carter manner, is not enough. Nor can Mr Bush be king like his predecessor, because the crown will not fit. He is therefore going to need to convey a sense of where he and his country are going. This applies as much at home, where the "feel good" years must surely end soon, as it does overseas, in putting flesh on the bones of a new world order no longer dominated by the dictates of superpower rivalry, nuclear arms race, and ideological. In all this, he will also need a consistency that Mr Reagan had in abundance but cannot bequeath; it is called luck.

## Priorities in EC farm policy

THERE IS SOME good news in the latest proposals from the European Commission on farm reform. The proposals cover the prices farmers might receive from next harvest. In so far as they continue the financially restrictive policies followed since last February's summit, when the Community's heads of government put a ceiling on farm spending, they are to be welcomed.

However, the proposals themselves have not yet been accepted by member states. More important still, even though the so-called price fixing negotiations will preoccupy farm ministers for many weeks, they will do precious little to advance the reform of international agricultural trade. Lack of agreement is threatening the Uruguay round of talks under the General Agreement on Tariffs and Trade.

The Commission's proposals, introduced by the new Agriculture Commissioner, Mr Ray MacSharry, contain the long-pragued approach of his predecessor, Mr Frans Andriessen. This involves a squeeze on farmers' prices, as well as a number of associated measures aimed at ensuring that the common agricultural policy's support system operates only as a safety net, rather than as an alternative risk-free haven for untradeable commodities.

**Cutting costs**

The principal aim remains that of cutting costs: from taking some two thirds of the total EC budget in 1987, agriculture is expected to account for only around half in four years' time. This is clearly burdensome not just for governments, taxpayers and consumers, but also for farmers, who themselves receive comparatively little of such huge sums.

It is good that the Commission has produced financially restrictive price proposals; member states should not try to water them down. But it is even more vital that the Commission - which has very full powers in this respect - should now go on to produce realistic proposals designed to break the impasse on farm reform within the Gatt.

MacSharry, launching the proposals, pointed out that last year's increases in savings were exceptional and unlikely to be repeated. He also noted that despite the previous cuts in farm prices - which the EC claims have amounted to 25 per cent for cereals over the last four years - farmers' incomes across the Community have actually increased in real terms by between one and one and a half per cent.

However, even if Mr MacSharry manages to persuade ministers to accept his package in toto, it will do little to convince the rest of the world that the EC is really in earnest about negotiating far-reaching reforms in agricultural trade.

The critical need now is for some real movement within the Gatt negotiations. These have been stalled far because the US has demanded the complete removal of all agricultural production and trade subsidies, while the EC has put forward piecemeal and short-term measures which only nibble at the edges of the problem.

**Cost without benefit**

The problem itself was graphically described at a conference on the Gatt talks, held earlier this week at London's Royal Institute of International Affairs, as one of excessive cost for virtually no benefit. It was estimated that the direct costs and consumer transfers involved in agricultural subsidies for the OECD countries amounted to Ecn 240bn (£143bn) in 1986, with the EC share of this total set at one third. This is clearly burdensome not just for governments, taxpayers and consumers, but also for farmers, who themselves receive comparatively little of such huge sums.

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**\$5 a word**

We have said before that the Amex Bank Review Awards are an endorsement to journalists. This year's are even more so. The top prize is going up

"YOU COULD have drawn up a list in 1980 of 14 European companies and some others elsewhere in this industry that were doomed," says the chief executive of one of the world's leading electrical companies. "Well, many of them are now disappearing into bigger groupings or are simply exiting the business. It has really happened."

In little more than 18 months the whole structure of power engineering, one of the most conservative of industries, has been ripped apart by mergers and joint ventures.

Formerly, the landscape was dotted with fiercely independent companies masquerading as impregnable behind their own national boundaries. Now six or seven giants are emerging, hoping to dominate the market for power station and electrical distribution equipment.

Another clutch of important deals in the weeks underlines the turbulence in this competitive, cyclical industry.

General Electric (GE) of the US announced two marketing joint ventures in switchgear with Japan's Fuji Electric. Asea of Sweden, the Swiss/Swedish group, last week created a number of joint businesses with Finnmeccanica, the Italian state-owned equipment group.

In the biggest of the recent deals, Rhein's General Electric Company (GEC) put its heavy engineering operations, including power engineering, into a joint company with Alstom of France. This week, Combustion Engineering of the US said it was negotiating the pooling of its boiler business with Alstom.

"What has not happened in 50 years has happened in less than two," says Percy Barnevik, chief executive of ABB, which is now the world's largest power engineering supplier. "It is amazing but, I think, predictable."

The emerging big power plant groupings include just three main ones in Europe - ABB, GEC-Alstom and Siemens of West Germany - together with four elsewhere. These are GE in the US and the three main Japanese equipment suppliers: Mitsubishi, Toshiba, and the smaller Hitachi. West Germany's own groupings also have tentacles deep into the US power equipment industry.

Along with this, a long list of losers, mainly in Europe, has been rapidly unfolding. Virtually the whole of the Italian power equipment industry has been absorbed, along with chunks of the Spanish industry.

At the same time, Westinghouse, the number two US supplier, appears to be retreating into its nuclear business while easing out of more conventional equipment. "The whole map is being redrawn and redrawn very quickly," says Bob Davidson who will be second in command in the new GEC-Alstom business.

There are several reasons for these dramatic developments:

- The world export market for power equipment has suffered a precipitous decline. In 1981, 37,000 Megawatts of steam turbines (above 200MW power) were ordered, compared with 7,600MW in 1985 before picking up in fits and starts to 11,000MW last year.
- This is an indication of the collapse in demand for all the key components of power supply: turbines which create power to drive the generator; generators which convert horsepower into electricity; transformers which alter the voltage prior to distribution; and switchgear which controls the transmission of power. The fall-off in worldwide orders has resulted in fierce price competition and more loss-making contracts.
- Rapidly rising costs of developing new equipment and the need to find economies of scale.

Nick Garnett looks at the rapidly changing shape of the power engineering industry

## The hectic scramble for partners

The growing importance of gas turbines for smaller "combined heat and power" (co-generation) stations. This has led to several sub-plots in the industry (see below) as smaller companies scramble to broaden their gas turbine range.

Co-generation stations are cheaper to build than conventional stations, an important factor in countries where power supply is being deregulated, like the UK. Gas turbines are also up to 11 percentage points more thermal-efficient than coal-fired stations, can supply heat and power separately, and suit the present mood on environmental conservation by being noise-abundant.

The approach of 1982 in Europe has had an unsettling effect. No one believes national barriers will come down completely for power engineering. "Big power plant projects will not cross boundaries easily," says Mr Davidson. The strategy of the new groupings is to possess manufacturing plants in the main regional markets in case Europe does not open up; but if it does, to have the potential to lower costs through rationalisation.

There is a widespread belief that equipment suppliers can charge up to 30 per cent more in protected domestic markets than in open competition. Some suppliers deny that this pricing differential exists; but if it does, it is an important cushion which might eventually disappear.

• Most important, the spark to ignite all this activity was the merger announced in August 1987 of Asea of Sweden with Switzerland's Brown Boveri. This group has been a magnet for a web of takeovers and joint ventures, giving it an overall business with total sales, in power and other activities, of around \$22bn (£12.5bn) and 200,000 employees. Headquartered outside the European Community, it has big production facilities in two EC markets, West Germany and Italy.

This development so unnerved everyone else that a big scramble for partners immediately followed. The most spectacular response has been the merger of GEC's power systems group with Alstom. This business will have total sales of around \$4.1bn and 65,000 employees - with more to be added from the boiler operations of Combustion Engineering.

These two new groupings in Europe, both with joint venture deals in North America, have very similar broader spreads in gas turbine technology and boilers, while ABB is bigger in high voltage switchgear.

No one believes the barrage of deals is over. And several questions remain unanswered. First, what will Siemens and GE do in response to all this?

Siemens is negotiating with AEG to merge with or absorb its fellow German company's much smaller activities in gas turbines and switchgear. But Siemens, which has a very wide product range, is losing in the battle for bulk.

Based on industry figures, Siemens has power generation sales of \$650m as against \$1.5bn for GEC-Alstom and \$1.1bn for ABB (excluding joint ventures which work in ABB above GEC-Alstom). In power transmission and distribution it has sales of \$900m as against \$1bn for GEC-Alstom, and \$1.7bn for ABB (again excluding ABB's joint ventures).

GE is tremendously powerful worldwide in gas turbines, and in North America in other equipment. But its relative presence has been reduced. GE had wanted a bigger deal with GEC. It also had long talks last year with Siemens which came to nothing. Some in the industry expect those talks to resume.

The second question is: will these new groupings work?

"One thing weaker than a small

## Growing importance of gas turbines

A TRIUMPH in the industry is consolidation of control in the supply of gas turbines. This is a type of engine likely to become more important for power stations. Its development costs are very high.

Half of all gas turbines in commercial power plants are designs from General Electric of the US which manufactures machines up to 150MW. GE has good technology, tightly controlled licensing arrangements and great marketing strength in a product where the entry cost is high.

Most of the units for power stations are GE's industrial turbines rather than aero-engine derived units. GE has a number of long-standing affili-

ate companies building GE-designed gas turbines, including Alstom and Britain's John Brown.

Two other groupings in gas turbines are Mitsubishi-Flat-Westinghouse and Siemens. The latter, which makes units of 60MW to 160MW, is negotiating the purchase of AEG's gas turbine business.

However, the two new alignments challenging GE are ABB and GEC-Alstom. ABB makes units from 60MW to 150MW. It has been filling in gaps in its range in deals with Solar of the US and the Swiss company, Sulzer. It also has a deal with Turbomeca of Switzerland on supplying machines in packages. ABB has virtually no technology in aero-engine derived gas

### Power equipment

Major deals in the past 18 months

**ABB (Sweden/Switzerland)**  
 Formed by merger of Asea, Brown Boveri. Takes control of Franco Tosi and Marzoli (Italy). Joint ventures with Italian state owned Finnmeccanica. Buys AEG's steam turbine operation, (W.Germany). North American joint ventures with Westinghouse. Pools nuclear technology in Germany with Siemens' Kraftwerk Union. Buys small industrial turbines business of ACEC (Belgium). Possible joint venture with Mitsubishi (Japan).

**GEC-Alstom (UK/France)**  
 Merger of Alstom with GEC's Power Systems. GE (US) to take 33% stake in Alstom-GEC gas turbine business. GE's Cogemec low voltage switchgear business (Italy) put in with Alstom-GEC's Vynckler (Belgium). Alstom purchases most of ACEC. Combustion Engineering (US) joint venture with Alstom-GEC in boilers.

**Siemens (W.Germany)**  
 Discussing joint venture/absorption of AEG's gas turbine, switchgear interests.

**GE (US)**  
 Marketing joint ventures in Far East and Middle East with Fuji Electric (Japan). Joint venture in heavy transformers with Westinghouse. Changes to long-standing deals with GE affiliates on gas turbine technology, components.

**Mitsubishi (Japan)**  
 Sells gas turbines to Northern Engineering Industries (UK) for reworking. Sale of medium voltage switchgear technology to NEL. Talks with ABB and Framatome.

**Framatome (France)**  
 Talks with Babcock and Wilcox on nuclear joint ventures.

**NEL (UK)**  
 Merger talks with Rolls-Royce fail. Sells 35% of boiler business to Combustion Engineering.

company is two big companies merging and not rationalising," says Mr Barnevik. The task of doing that is enormous, particularly for ABB which is committed to reducing costs by 20 per cent. The ABB group now incorporates 370 companies and 1,500 production plants. It is finding the process of rationalisation long and hard.

A sceptical view is held by Terry Harrison, chairman of Britain's Northern Engineering Industries and the largest and most complete equipment supplier among the smaller companies left in Europe. "I have doubts about whether some of these large groupings which are being put together will survive," he says. "They are so big and amorphous. I remain convinced that being competitive is the road to success and that is the road we are following."

The third question is: will smaller companies still be able to take big contracts from under the noses of these giants?

Apart from NEL, Europe still has a number of such companies, such as the state-owned Elin in Austria and Holec, the Dutch switchgear maker. There are also a range of civil and heavy engineering companies keen to build co-generation plants. In the UK these include Hawker Siddeley and Trafalgar House's John Brown subsidiary. These companies will certainly pick up orders for smaller stations though they will have to buy some equipment from the larger groups.

Finally, will even seven big groupings eventually prove too many?

Domestic demand is falling in Japan, which could lead to some rationalisation in that country. GEC estimates that world export demand for turbine generators will rise to about 16,500MW by the 1990s. That is still only half 1981 levels.

If this proves over-optimistic and there is a big move in mature markets to co-generation plant, partly supplied by smaller contractors, there could be an embarrassingly feeble amount of work around. No matter how huge a company's resources, it still needs orders to keep its factories busy.

## Big day for swearing in

THIS IS INauguration day in Europe as well as the US, the first time, I think, that the two events have coincided and the American, of course, have been at it for longer.

The new European Commissioners will be sworn in almost at the same time as George Bush officially becomes US President. The European ceremony, however, is much more low key. In fact, some of the people who have been through it can scarcely remember what happened.

There is a myth that you take an oath, not on the Bible, but on an original copy of the Treaty of Rome. In practice, there is simply a rather short "Solemn Declaration." The key words are about the "complete independence" of the Community, and there is a pledge "neither to take nor to seek instructions from any other body."

The ceremony takes place in the presence of the judges of the European Court in Luxembourg when, one ex-Commissioner says, wear "black velvet French chef's hats." The declaration is made in your own language; Ray MacSharry, the new Irish Commissioner, will make it in Gaelic which, although not an official Community language, is a language of procedure in the court.

One British two-term Commissioner says that it is like a registry office, rather than a church wedding, or like taking a degree at a 1960s university rather than Oxbridge. He cannot recall whether his wife was present. Afterwards they all drink champagne.

**Turning cold**

■ Candlesmas Day on February 2 is a crucial guide to the weather during the rest of winter, according to Bill Foggitt, the Thirsk weather man who says: "If Candlesmas Day is cold and clear, there'll be two winters in that year."

Foggitt thinks the run of mild weather is coming to an end anyway and recalls the harsh winter of 1947 when people had to dig tunnels through the snowdrifts which lasted until April. "It was mild that year up to January 20, but that ended up being one of our worst winters on record."

He has recorded one day in Thirsk this month when the thermometer reached 51 deg F on January 8, not quite a record - his best January temperature was 53 F on January 18 1933, although he notes that the temperature reached 62 F during January 1916 in London.

He says the mild spell has brought out the buttercups and the celandines in Thirsk and the crocuses, snowdrops and acacias are well advanced. He has not seen any

## OBSERVER

to \$25,000 (from \$15,000) and the total prize money from \$45,000 to \$65,000. Candidates are invited to submit an essay on "any subject in international economics of current relevance to financial markets": length about 5,000 words and deadline June 30. Joint authorship will now be permitted. Raymond Barre, the former French Prime Minister, is retiring the Award Committee, and the competition is in memory of Robert Marjolin, a founding father of the European Community and first Secretary General of the OECD.

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I'll say this - it's the shortest May Day Parade I've ever known.

charlock, or wild mustard, as he did in January 1974, nor a hedgehog out of hibernation as happened in 1967. So while it has been mild, in the Foggitt annals it has been milder and winter is not over yet; at least not until after the half-way hurdle of Candlesmas.

### Real Hell

■ Anne Theroux received the \$7,500 Thomas Cook Travel Book Award in London yesterday on behalf of her husband, Paul, for Riding the Iron Booster, his book based on travelling by train in China. If she had been asked to speak, she would have read a message from Paul, who was stuck in California.

It went: "I have always liked the lines spoken by Ulysses: 'Neither fondness for my son nor reverence for my aged father nor the debt of love that should have cheered Penelope could conquer in me the lust

to experience the far-flung world and human vice and bravery. This is not the Ulysses of Homer or Shakespeare or Tennyson. It's Dante's Ulysses speaking from the depths of hell. So I suppose you could say I have been forewarned. But this prize will be some compensation for that. Thank you very much."

Theroux's next travel book, says his wife, may be based on going round the South Pacific on a kayak. Paradise at last, or real hell?

### Eurorecords

■ 1988 was the year of the European Commission's 1,000 decisions. According to the press releases, the Brussels authorities made a record 1,033 official announcements last year. The previous high was 749 in 1986, a particularly busy year in the low hundreds.

It is the campaign to build a single internal market that has taken the numbers up. Of last year's total, 153 were full legislative decisions made by a meeting of the 12 Commissioners (printed in all nine official EC languages), while the remaining 880 were mainly routine announcements (normally in just two languages) about the enforcement of community and farm policy, official visits and such. At its last meeting before Christmas, the full Commission made 34 decisions, a record for a single sitting.

### Petrol drinker

■ Users of American Express cards will have noticed that some firms simply write "goods" on the form for what has been purchased rather than anything more specific. Bells Bros, a chain of wine bars in the City, has become more metaphorical. A colleague who wine and ate at one of them recently found that the printed statement on the form said simply: "Fuel."

### A balance of skill and flair

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POLITICS TODAY

# A kinder, gentler budget surplus

By Joe Rogaly

The world will be watching President George Bush today. How will he follow President Reagan's amazing eight-year act? There is no danger that the audience will fall asleep, for an inauguration always sets the blood racing.

With any luck, the new President's first speech will refer back to the affirmation he made at the Republican convention in New Orleans last August, when he spoke of a "kinder, gentler" America. Whether or not he repeats those words, Mr Bush will be expected to pursue such a line, since the Democrats control Congress. US voters began to reject conservative Republicanism in the mid-term elections of 1986. They did so again last November.

The same sort of thing would happen here, if it could. A clutch of opinion polls suggests that Thatcherite conservatism is not, in itself, particularly popular in Britain. The Tories win elections because they have delivered a prospect to many and seem to be more consistent than the more less-divided opposition. Yet many of their ideologically-driven social policies would be rejected by an independent legislature, if there was one.

Of course it should be easy for President Bush to talk about concern for the poor. As everyone knows, he has no serious money to spend. Washington's task is to reduce its budget deficit; the US version of the welfare state, which has just about survived the Reagan years, will have to be put on hold for a while longer.

The British Government has no such excuse. Mr Nigel Lawson, Chancellor of the Exchequer, has begun to pile up surpluses at a rate that should earn him the Arnold-Weinstock award for cash mania. It is reasonable that some of this should be spent on reducing the national debt. (Lord Weinstock, at Britain's General Electric Company, would shudder at this equivalent interest payments if his corporation had to make them.) It is also reasonable that Mr Lawson should return some of the surplus as a dividend to taxpayers, while allowing for increases in social spending. He has done all that. There is, however, growing force behind the argument that the Government has struck a balance that is, shall we say, inconsistent with the development of a "kinder, gentler" Britain.

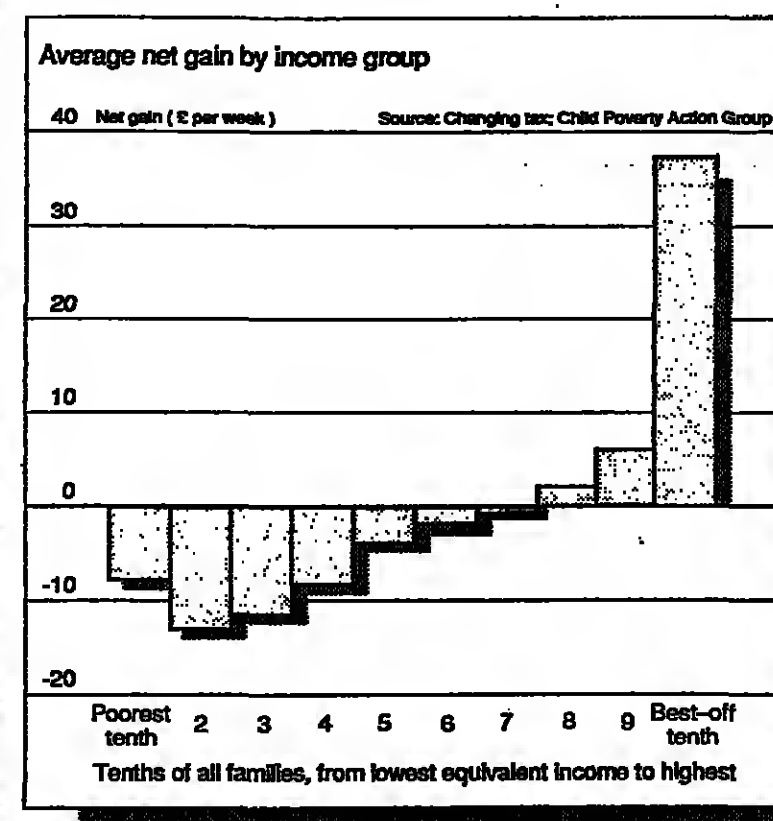
The first test of whether Mr Lawson is susceptible to this argument will come when he presents his sixth Budget on March 14. The net effect on income distribution of a demand for Thatcherite government is shown in the chart. The rich have prospered at the expense of the poor. This has been calculated on a microcomputer model of the tax and benefit system designed at the London School of Economics. It shows the differences between the 1988-89 tax and benefit structure and what would have happened if the general 1978-79 Labour package - 83 per cent top tax rates and all - had been indexed against the growth in national income. This set of assumptions has been made by Mr John Hills in his booklet, *Changing Tax*, published by the Child Poverty Action Group yesterday. It is certainly no more tendentious than the 19th edi-

tion of *Social Trends*, published by the Government Statistical Service yesterday. *Social Trends'* early volume sought to show where the welfare safety net was failing; to my eye the latest edition would not recognise an adverse social trend if it tripped over one.

One predictable response to Mr Hills' chart is that if the punitive higher rates of tax had not been reduced, the growth in national income would not have occurred. This could be countered with a string of statistics showing that, taking Britain's post-war performance as a whole, the post-1979 Tory growth record is by no means as impressive as the Government's selective presentation of recent figures suggests. For example, Mr Hills calculates that UK growth has averaged 2 per cent between 1978 and 1988, against 2.6 per cent between 1948 and 1978. You and I need not, however, pursue this potentially endless argument, for there is no need to restore the 1988 top rate tax cuts in order to relieve the pressure at the lower end.

Even Mr Hills' wish-list does not quite do that, although it postulates a 15 per cent surcharge on investment income exceeding £3,000 a year. He would have a zero-rate band for income below £2,605 (instead of personal allowances) and a graduated structure of income tax ranging from 22 per cent for incomes between £2,605 and £11,000 to 30 per cent for incomes above £27,000. National Insurance Contributions would be turned into a progressive tax; mortgage interest relief would be confined to the 22 per cent lowest rate, and various tax-free concessions would be removed. The £11bn thus raised would be spent on increasing the state pension, doubling Child Benefit and tackling other social payment rates. The picture of gains and losses shown in the chart would be reversed, although not in a single year since, mercifully, the plan provides for a period of phasing-in.

## The effect of direct tax and benefit changes since 1978-79



the national debt, or a bill in the long-run graph showing a steady reduction of public spending as a proportion of gross national product. He also has plenty of scope to increase excise duties and broaden the base of value added tax.

The question is, why should he do it? Social security spending, broadly defined, has risen by some £12bn in real terms since 1979. Surely that is enough? In fact just over a fifth of the growth is the product of a rise in unemployment; as that falls, so does spending. Most of the rest is demand-driven, as increasing numbers of pensioners attract higher payments, and the explosive growth in the number of divorces and illegitimate births leads to more applications at the social security counters. One-parent families

are almost inevitably in need of income support. The Tories have increased basic social payment rates in line with prices; they quickly cut the link with earnings that they inherited from Labour. They are unenthused by universal benefits. Means-tested benefits are not a Tory invention, as any study of social security since 1945 will show, but the Thatcher Governments have warmly embraced the notion of "targeting".

This has helped favoured groups, especially the disabled and some families with children. But not all targets are hit, which goes some way towards explaining why there is so much visible abject poverty in parts of Britain's city centres in spite of that £32bn. The government looks through the end of the telescope labelled public expenditure, not the end labelled need.

It would be wrong to take this argument too far. This is acknowledged by the man who first made his name at the Child Poverty Action Group, the Labour MP Frank Field. A half-hour House of Commons listened in respectful silence on Wednesday as he said that "one reason why the Conservative Party wins elections and the Labour Party does not is that, although many of our constituents have had a rough deal, the majority of the population have not. Until we take that point on board, we cannot make the point that the relative standards of living of families with children - whether they be rich or poor - have declined, compared with those of the childless or single."

His maverick's truthfulness was echoed by Sir Ian Gilmour, a Conservative as much out on a limb in his own party as Mr Field is in the Labour Party. "It is shameful not to have updated child benefit in a year when tax benefits was shored up on the rich," said Sir Ian, easing the pain with a languid-charming smile. "I also believe that it undoubtedly fiddles an election pledge. It has hit some of the least well-off people and it appears to have been done... not on the merits of the case but in pursuit of some obsessive dogma of curbing public expenditure."

Child Benefit is paid to every mother in the land, regardless of income; as Sir Ian has said elsewhere, it might have fared better under the present Government if it had been labelled, when introduced, as a tax allowance. It did in fact replace a previous allowance for taxpayers, as well as a previous income support payment for the worst-off. Family Credit, which is targeted, is reaching only about a third of those it is intended to help. This is a surprisingly high figure when you consider the 100-question, 16-page form that must be completed by claimants.

The truth is that many of us have been blinded by gold-dust. Most people in Britain are in fact better off in terms of disposable income than they were a decade ago. The glitter of success is upon us. Even today, the London Stock Market seems to be sensing a soft landing for the economy in 1989. The gold-dust stars does, however, obscure the fact that most people are not satisfied with the standard of publicly-financed services, such as education, health and transport. In some schools, hospitals and rail systems they are surely worse off. It also helps us forget that the poor have not gone away; they have just been written out of the press releases.

LOMBARD

# A cartel worth preserving

By Richard Lambert

CONSIDER, if you will, the following three assertions. The act of buying a book can often provide a lot more pleasure than the act of reading the thing. Not buying a book, after spending half an hour browsing through it, is a liberating and positive experience. And finally: sensible people almost never go into a bookshop with a clear idea of what they intend to come out with.

If you can accept even a part of all this, then here is the good news. You can love free markets and price competition and yet still feel good about the fact that the British book trade is run by a preposterous producers' cartel - one which prevents price competition in most areas and which, you would have thought, would have been blasted out of the water years ago. For the cartel has ensured the survival - so far, at any rate - of an extraordinarily diverse book trade in the UK, which produces roughly as many different titles annually as does the US, for a market one fifth the size of the US's book buying public.

The bad news is that the cartel is now under threat. Mr Terry Maher, chairman of Pentos, which owns the Dillons retail chain, has been saying for ages that he is going to bust it; now he claims he really, really means business. He says that breaking the net book agreement will force publishers to be more efficient in all sorts of ways, by transferring power from the producer to the retailer and thence to the customer. It will make the whole business a whole lot more efficient, he argues, and of course he is right.

But in whose interest, apart from that of a few large retailers, is an efficient book trade? If that question seems out of place, take a look at the way books are sold in the United States. There, town after town is dominated by chains like that of the frightful B. Dalton group, selling the same - utterly predictable - range of books under the same boring marketing slogans all the way across the nation. Two minutes

silence for the closure of Scribner's, rightly described by Observer yesterday as the most civilised book shop in New York.

No wonder book clubs are so popular in the US: many towns do not have a shop which anyone in their right mind would want to patronise. When going to a bookshop provides no pleasure, you might as well get the things through the post.

Far better to have an inefficient distribution system, which just about allows the incompetent, the eccentric, and the enthusiast to stay in business alongside the professional. Far better to have an inefficient system which provides the customer with an unpredictable and entertaining selection of titles to choose from, and which permits publishers to pretty consistently (and with the occasional flyer on new talent) sell the price of all this is that best selling titles cost perhaps 15 or 20 per cent more than they otherwise might. Provided that you agree with my initial three assertions, it is a price that seems well worth paying.

What about the argument that lower prices and sharper marketing will bring more people into the bookshops? Well, maybe; but remember that the main impact of discounting is felt on hardbacks rather than the much cheaper paperback. The level of literacy in a country which has a well diversified paperback sector (and what is, still, a reasonable public library system) is not going to be transformed by the ability to buy the short list for the Booker prize at a discounted but still substantial price. The real gainers will not be the people who have never bought a book before, but rather those big retailers whose marketing muscle allows them to negotiate the biggest discount.

I'm glad that my favourite bookseller has a hole in his cardigan, and stocks a weird selection of cartoon books alongside the latest best sellers, and lets me cash cheques, and doesn't look the least bit like Mr Maher. I'm happy to go to the supermarket for my baked beans, but leave me the corner shop for my books.

# LETTERS

## Economic forecasters gaze into the crystal ball

From Mr Glenn Hogarth. Sir, I was interested to read Martin Wolf's article "Monetarist reborn" (Lombard column January 13) in which he argues that monetarism is alive and well.

Year	Retail prices	M3
1984	4.8	10.9
1985	5.5	13.2
1986	3.4	20.6
1987	4.1	22.9
1988*	6.4	20.4

This view is based on the fact that Mr Tim Congdon, the monetarist, produced a forecast last February which quite accurately predicted the main economic indicators for 1988. However, it is difficult to see in what sense Mr Congdon's forecast of inflation of 6.5 per cent

The table shows the annual movement of M3 - the usual measure of broad money - together with year-on-year increases in retail prices. The central monetarist view, and the main reason why broad money used to be the focal point of the Government's medium term strategy is that movements in the money supply will be reflected eventually in changes in the price level.

In recent years, annual monetary growth has been 20 per cent compared with an inflation rate of around only 5 per cent. It is for this reason that the Treasury no longer sets targets for broad money. On top of this, monetary growth and inflation in 1988 was accompanied by a sharp acceleration in M3 growth, while the pickup in inflation over the past two years has occurred at a time of steady, but fast, monetary growth. The movement of price inflation over the past five years has mainly depended on the commodity and labour cost pressures, rather than on the broad money supply. Glenn Hogarth, 2-4 Tudor Street, Blackfriars, EC4

## The RPI is acceptable

From Mr D.R. Myddleton. Sir, I support David Lea's argument (Letters, January 9) that it would be very damaging if public confidence in the Retail Prices Index were to be needlessly undermined. More than a decade ago, when the debate about inflation accounting was raging, the Sandilands Committee criticised the RPI in its unconvincing attempt to justify its rejection of constant purchasing power accounting. But most people did not accept the Sandilands criticisms. We still seem to be in the

middle of the most ferocious period of currency debasement in the pound sterling's history; it is important to have a suitable means of measurement. Of course nobody would pretend that the RPI is an absolutely accurate inverse index of the changing general purchasing power of money. There is no such index. The relevant question is whether the RPI is sufficiently accurate for most practical purposes. It is. D.R. Myddleton, Cranfield School of Management, Cranfield, Bedford

## Effect of tax cuts

From Mr D. Kerr. Sir, In "Labour urges Lawson to change tack for Budget" (January 6) you mention Mr Gordon Brown, Labour's Treasury spokesman, making reference to "large tax cuts for the wealthy in 1988". Is it not true that this particular *canard* was now laid to rest? Three amounts made up almost the entirety of the tax reductions. The largest (£2,570m) was used to increase the per-

sonal allowances. Only the smallest amount of the three (£1,025m) went to reduce those tax rates over 40 per cent. It is hard to see how £2,570m, a relatively small amount, "funded the unsustainable consumer boom" to which Mr Brown refers - or does he want all the 1988 tax reductions reversed, including the standard rate reductions and the increase in personal allowances? D. Kerr, The Royal Automobile Club, Pall Mall, SW1

## Meeting in Carlisle

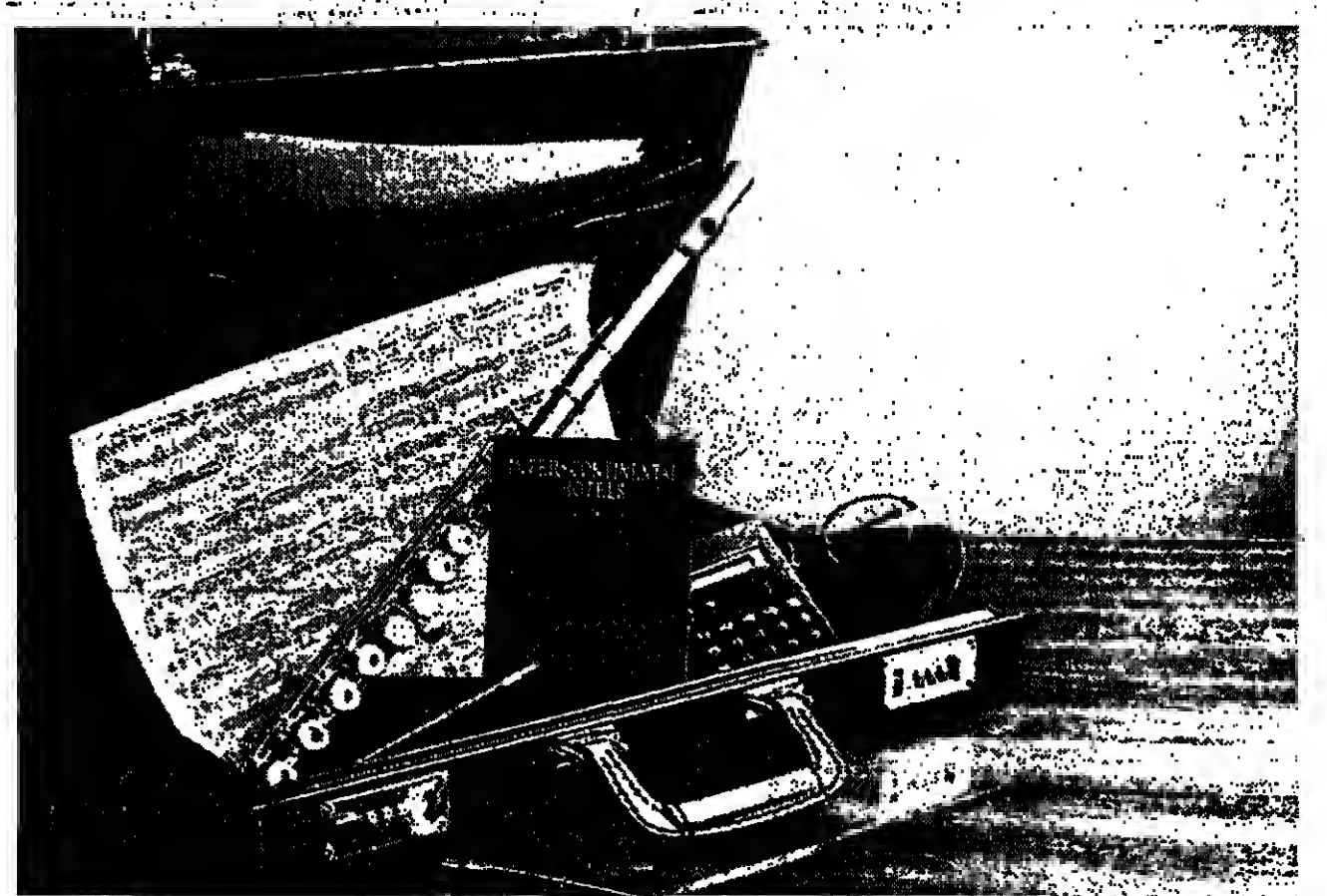
From Mr Roger Corley. Sir, Your editorial on 22 December on the problems of transport in London has been followed by a number of letters suggesting ways of ameliorating the problem. Almost all the suggestions would require strong government intervention in the free market. However there is one non-interventionist move which this Government can make. This is, of course, to move their own meeting place out of London. Carlisle would be my suggestion. If the Government were to announce now that from a suitable date in the future (1992 would seem appropriate) the House of Commons would meet in a purpose-built hall in the North of England, there would be a voluntary move north of many associated activities and some of the worst effects of the Single European Market and the Channel Tunnel would be avoided. Roger Corley, 51 Middlesex, NW11

"decouple" farmer income supports from production requirements. Farmers would still be assured of an adequate income while producing commodities for sale at the world price. The incentive to pile on fertiliser and chemicals would be instantly reduced. At the same time, EC livestock and poultry producers would start incorporating more grain in their feeds to produce better, more tender meat and poultry which they could profitably sell to consumers at a lower price. As a side benefit of decoupling, some farmers might very well decide that it makes more sense to pocket their income in support payments and sell their farms in East Anglia for housing. No doubt there would be ready buyers in the form of consumers who could better afford the homes because they would be paying less for food. John Bates, American Soybean Association, 1300 L Street NW, Suite 960, Washington DC 20005-4107, USA

## Reducing the incentive to pile on fertiliser

From Mr John Bates. Sir, Your editorial "A new era for farming" (January 11) missed the mark on the root causes of the environmental degradation attributed to modern farming methods. In fact, you intimate that a return of the common agricultural policy (CAP) could bring on even larger farms and further environmental damage. That would not be the case. It is a fact that European farmers, on the average, use higher levels of fertiliser and agricultural chemicals than US farmers. This is not because European soils are less fertile than those in the US, or that the European Community (EC) is more infested with pests and diseases. Instead, the higher fertiliser and agricultural chemical usage is the result of the incentives to maximise productivity which stem from the EC's extremely high commodity price guarantees. By guaranteeing EC farmers prices far above the world price for their production, the EC is raising the level of

diminishing return for fertiliser and chemical usage. Obviously Italian farmers can afford to apply more inputs for growing soybeans for which they are guaranteed over \$500 per megaton (million tons) than US farmers who are guaranteed only \$175 per megaton for their soybean production. The same is no doubt true for British farmers. The EC's surplus of grain also results from the same high prices guaranteed to EC farmers. By applying high levels of fertiliser and chemicals, EC farmers are able to boost their yields much higher than the world average. It is profitable because of the price guarantee afforded by the CAP. But high grain prices force EC livestock and poultry producers to minimise their use of EC-origin grain in their feeds. No wonder there is a surplus of grain in the EC that must be disposed of by dumping it on the world market. The best way for the EC to foster less fertiliser and agricultural usage is to



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FINANCIAL TIMES

Friday January 20 1989

NEWPORT A TOWN TRANSFORMED

Fraud alleged at Chicago futures exchanges

By Deborah Hargreaves in Chicago

THE US Federal Bureau of Investigation is believed to have uncovered multi-million dollar fraud at Chicago's futures exchanges as part of a two-year inquiry into the institutions' trading practices...

two big commodity exchanges. An FBI spokesman would neither confirm nor deny that an investigation was under way.

Chicago employees of First Commodity Corp. of Boston with racketeering and conspiracy. He said fraudulent practices were a widespread problem in the futures industry.

ered extensive evidence of repeated attempts by Chicago commodity traders to cheat customers. Agents are understood to have obtained jobs at commodities firms where they used hidden microphones to record conversations in noisy exchange trading pits.

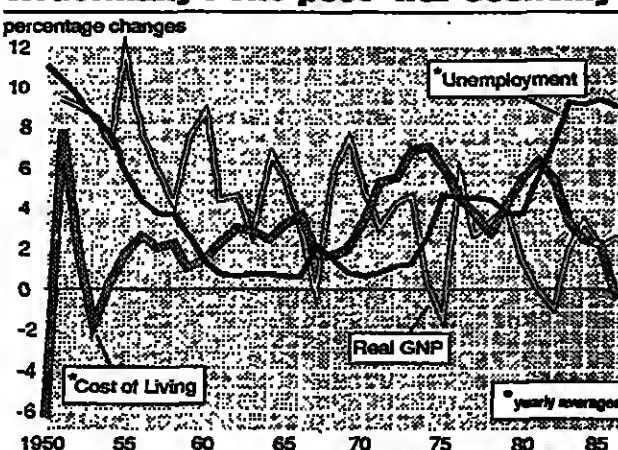
tions Act (Rico). Rico has recently been used in insider trading cases on Wall Street. The exposure of widespread fraud in Chicago would severely shake investor confidence in the city's futures markets.

Twice bitten, Germany pre-empts inflation

Andrew Fisher reports on the historical rationale for the Bundesbank's caution

ARE West Germans neurotic about inflation, allergic to price rises, over-anxious about maintaining the value of their money? Or do they simply show a healthy concern for stability in a country where their people have had their savings and financial wealth wiped out twice this century?

W.Germany: The post-war economy



As concern about potential price increases grows in the only industrial country which avoided double-digit inflation in the 1970s, these are questions of more than passing interest. Yesterday a rise in key German interest rates was prompted to a great extent by concern over price trends.

Germany was rather more demanding than other countries in what it termed non-inflationary growth. Speaking in New York in late 1987 after the stock market crash, he asserted: "We are not neurotic on inflation."

By such standards, inflation is minimal. But the history of history are vivid to the Germans. Even outside the country, 1923 is still regarded as a shuddering reminder of where unchecked inflation can lead.

But the continued overshooting of money supply targets increased the risk of jeopardising credibility. The target was again overshoot in 1988, with growth of nearly 7 per cent comparing with a desired 3-6 per cent range.

Today, few Germans remember the painful economic events of the 1920s, which helped pave the way for Hitler's rise. But they have entered the collective memory and so, notes Mr Norbert Walter, senior economist at Deutsche Bank, "become institutionalised."

Clinging the need to dampen emergent inflation, the Bundesbank, the West German central bank, has tightened its monetary policies to avoid harsher action later. After announcing the tighter approach in December, Mr Karl Otto Pöhl, president of the Bundesbank, admitted that

BT to buy stake in McCaw Cellular

By Hugo Dixon in London

BRITISH TELECOM, the former state-owned monopoly, is to spend \$1.5bn on a 22 per cent stake in McCaw Cellular Communications, one of North America's leading car phone operators.

BT countered by arguing that the cellular industry was growing extremely fast and that it was unrealistic to value McCaw on a traditional price/earnings basis.

BT, however, ran into some criticism in the City of London for paying too high a price. McCaw incurred losses after tax of \$205m in the first nine months of last year and has a

book value of only \$90m. BT countered by arguing that the cellular industry was growing extremely fast and that it was unrealistic to value McCaw on a traditional price/earnings basis.

into cellular communications over a decade, buying licences throughout the US. Its cellular network is the largest of any in the US, covering an area with a population of 50m. Its licences include a third of San Francisco.

value of the licences under US accounting law. BT will be writing off about \$300m of goodwill as part of the deal. However, it will not be consolidating its share of McCaw's losses on the grounds that its shareholders are an investment company.

West German contract to South Africa cancelled

By Michael Holman and David White in London

A WEST GERMAN contract for the export of multi-sensor platforms to South Africa has been cancelled by the West German government in what is thought to be the first such action of its kind.

judge that the equipment was destined for S Africa. A government spokesman said sale of the platform would break the United Nations embargo on the sale of arms to South Africa.

The Oslo-based World Campaign against Military Collaboration with South Africa announced yesterday that it had been informed by the West German Government that the 1985 licence for export of three platforms by the German firm Messerschmitt Boelkow Blohm has been cancelled.

The 337m deal to provide railway signalling for Thailand is unusual because it is to be financed by Japanese aid in the form of a soft loan from Japan's Overseas Economic Co-operation Fund. That amounts to some ¥7bn (\$500m) and will cover all the imported portions of the project.

The platforms include parts supplied to the Israeli Aerospace, but the UK company said it had no know-

GEC wins Japan-backed signal deal with Thailand

By Peter Unpakhorn in Bangkok

GEC-General Signals, part of the power giant General Electric Company of the UK, has won what is believed to be the world's largest railway signalling export contract.

exporters. That portion of Japan's aid budget has been growing rapidly. The new loan will come from the tenth annual credit line offered to Thailand in 1983. It has a 30-year maturity and 3 per cent annual interest.

It is thought that the contract against competing tenders from WABCO, part of Westinghouse of the US, whose technical specifications were not accepted, and Mitsui. Mitsui's initial bid of \$44.28bn (\$68m) was considerably more than GEC's initial bid of \$42.5bn. Subsequent negotiations between GEC and the State Railway of Thailand scaled the project down to \$4.175bn.

Western officials here also emphasised yesterday that the terms of reference for the CST specifically excluded nuclear weapons and that Moscow appeared to want to re-introduce them by the back door.

Bundesbank moves on D-Mark

Continued from Page 1

within its Louvre Accord range against the dollar in recent months and European central banking officials said this was why the Japanese authorities had not participated in the intervention.

The central banks have been taken by surprise by the strength of the market's desire to buy dollars. Officials conceded that the underlying demand in the market for the US currency is huge.

The rate of collective dollar sales has picked up from a daily level of about \$300m to \$500m over the past days. Background, Page 20

Motorola sues Hitachi in US

Continued from Page 1

Hitachi violated that agreement by using the technology in its own chip designs. Motorola says it confronted Hitachi with its allegations in 1986, and the Japanese company pledged to phase out the offending microprocessor products.

"In October 1988, in utter disregard for the consequences of its earlier unlawful conduct, Hitachi initiated a further scheme to compromise Motorola," the complaint states. A spokesman for Hitachi America, the US subsidiary of Hitachi, said yesterday the company "is greatly surprised at this action by Motorola."

Moscow to cut tactical nuclear arms

Continued from Page 1

"Nuclear missile modernisation is a step backward, not forward," he said. However, Nato has rejected any suggestion of early talks on short-range nuclear missiles, arguing that conventional arms cuts should be given priority over any further reduction of nuclear arms stationed on European soil.

Although the Soviet minister's announcement on tactical nuclear weapons might have been calculated to complicate Nato's task of adopting a common arms-control stand, his promise to make public the Warsaw Pact's estimates of existing forces in Europe is entirely in line with the West's position.

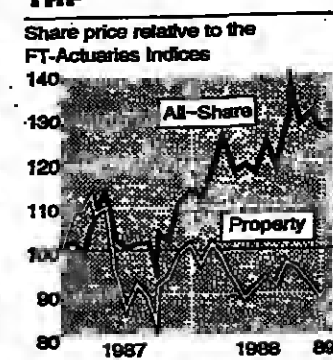
Nato, which last December published its own version of this data, showing Warsaw Pact superiority over Western forces in most categories of weapons, has always maintained that the two sides must

agree on basic data before starting to negotiate. Mr Shevardnadze recognised the importance of basic data, but nevertheless emphasised that "arithmetic should not become an obstacle to politics."

An expensive call from Telecom

McCaw Cellular Communications claims to be the biggest player in the fastest growing section of the telecommunications market, and so can be expected to drive a hard bargain.

THF Share price relative to the FT-Actuaries indices



On straightforward financial criteria the merits of the deal for BT look dubious: gearing rises by 10 percentage points, earnings fall by 1p, and might fall by more had not BT decided to tack away the company's future losses - now running at \$250m a year - in its balance sheet.

West German monetary policy must eventually dent Europe's surprisingly robust economy. For the moment, Europe is probably right to be more concerned about the inflationary impact of a strong dollar, but given that 3-month Euroshort rates are now almost double what they were a year ago, any further rises in West German interest rates could soon begin to do serious damage.

To all that, BT could reply - quite plausibly - that Mittel was dreamt up by a different team; and that this time it is committing just 5 per cent of its capitalisation to a market it understands well. And as the aim is to ensure long term growth, the short term financial effects are not the right way to appraise the deal.

However, there are a couple of longer-term worries. It is hard to see how THF can remain unaffected if the UK authorities are really intent on squeezing consumer spending, and its problems in turning round its US operations and its more recent acquisition of Kennedy Brooks suggest that the management has yet to prove itself in tough times.

Those who believe in the great future of the mobile telephone will no doubt accept such arguments gladly. The \$138 being paid per head of population may be extortionate compared to the price two years ago, but is no worse than the going rate. However, it may set a new high for British buyers, who have been cautious in their cellular sums by US standards; yesterday's 25p rise to the Rascal Telecom share price suggests that the UK market could be coming round to the American way of thinking.

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GEC/Plessey

The sharp rise in Plessey's share price yesterday was at first ascribed to various rumours - highly circumstantial, as all the best ones are - of rival consortia rising to the rescue. More plausibly, all that has happened is that the GEC/Siemens bid, having been drowned out for a while by background noise, has re-emerged as the only deal in town.

Asset allocation

The latest official figures for UK institutional investment in third quarter 1988 trace the start of the vanishing gilt phenomenon, in the form of a \$1.2bn drop in institutional holdings. With Government repurchases rising ever since, funds are under mounting pressure to come up with a strategy for the proceeds. For some life companies, actuarial considerations will dictate looking around for the nearest corporate fixed-interest equivalent; but pension funds, faced with the higher risk and lower liquidity of the corporate bond market, might conclude that equities are a simpler solution in the long run.

Markets

The initial response of the world's equity markets to yesterday's concerted rise in European interest rates is perplexing. Given that the recent run-up in equity prices had been based partly on the hope that global interest rates had peaked, a further half point on the West German discount rate can hardly be good news. Admittedly, short-term interest rates had already largely anticipated yesterday's moves, nevertheless, the scale of the recent tightening in

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WORLD WEATHER table with columns for location, temperature, and other weather data.



# FINANCIAL TIMES COMPANIES & MARKETS

Friday January 20 1989

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## INSIDE

### Japan unlocks a funds fortress

The doors of Japan's huge corporate pension market, until now firmly closed against foreign competition, have swung open. After an extended power struggle within the Ministry of Finance, the weight of argument came down in favour of a more aggressive approach to fund management than that exhibited by the current incumbents, unable to keep an ageing population in the style to which it has become accustomed. *Paul Waldmeir reports. Page 26*

### Commission trends narrow path

The European Commission is walking a tight-rope on agricultural policy. While not wishing to appear too hard on farmers, it is equally anxious not to increase the suspicions about its commitment to reducing farm subsidies. This week's presentation of Commission proposals for a price-freezing annual farm package was quite skilfully managed, however. But Mr Ray MacSharry, the new Agriculture Commissioner, cannot expect an easy ride from the EC farming lobbies. *Page 30; Editorial comment, Page 18*

### BT books in for daring ride

British Telecom has taken a sizeable stake in McCaw Cellular Communications of the US. Mr McCaw, chief executive and an avid pilot of his company's Lear jet, has filed one of the most ambitious corporate flight plans on Wall Street. If he succeeds, he will have pulled off a remarkable feat of daring-do and BT could profit handsomely. *Page 27*

### Koor awaits its fate

The fate of Koor Industries, Israel's largest industrial enterprise, hangs in the balance. The debt-ridden Israeli conglomerate is engaged in a struggle for survival and three days of closed-door negotiations in London with its creditors have failed to produce a solution. *Page 24*

### Move over Guinness

Elders and Moleon, Australian and Canadian brewing giants, plan to marry their US-American counterparts, creating Canada's largest brewing company with a domestic market share of 53 per cent. The new company is set to displace Guinness as the 23rd-ranking brewer worldwide. The merger could also be the catalyst to reform of Canada's inefficient domestic brewing sector. *Page 23*

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### Chief price changes yesterday

FRANKFURT (DM)		Milano (P)	78.1 + 5.5
Alcoa	158.8 + 14.0	Nagoya	321 + 29
BP	271 + 13.0	Osaka	333 + 14.8
British	194.5 + 8.0	Parma	606 - 34
Chemical	219.5 + 8.5	Rosario	1312 - 41.6
Electric	225 + 9		
Food	636 + 16		
NEW YORK (\$)			
Alcoa	105.4 + 5.5		
Amgen	82.5 + 5		
Amgen Int'l	33.5 + 4.5		
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INTERNATIONAL COMPANIES AND FINANCE

Digital Equipment result tops Wall St estimates

By Anatole Kaletsky in New York

DIGITAL EQUIPMENT, the leading US minicomputer manufacturer, surprised Wall Street yesterday with a much stronger result than analysts had predicted.

Net profits in the December quarter were \$279.6m or \$2.20 a share. Although this was 15 per cent below 1987's comparative \$329.5m or \$2.48, the result far exceeded Wall Street's consensus estimate of around \$2 per share.

Shamrock lifts Polaroid bid

By Janet Bush in New York

SHAMROCK HOLDINGS, the investment group representing the interests of the Roy Disney family of California, yesterday increased its offer for Polaroid to \$45 a share and said it would attempt to take control of Polaroid's board in a proxy contest.

Alcoa produces record returns

By Karen Zagor in New York and Bruce Jacques in Sydney

ALUMINUM COMPANY OF AMERICA (Alcoa), the world's largest aluminium producer, reports another leap in output, revenues and profits as the company continues to thrive under favourable market conditions.

Alcan doubles year's earnings

Robert Gibbens in Montreal

ALCAN ALUMINIUM, buoyed by strong world metal demand and rising prices, posted peak earnings of US\$897.1m or \$5.77 a share for 1988, about double the 1987 level of \$433m or \$2.52 a share.

Recovery accelerates at Bank America

By Anatole Kaletsky in New York

BANKAMERICA, the recently troubled San Francisco-based banking giant continued its dramatic recovery with the announcement of record fourth-quarter profits.

BankAmerica's stock rose \$4 to \$18 1/2 yesterday morning, which is three times the price of around \$6 a year ago.

International sales propel Microsoft to fresh peak

By Louise Kehoe in San Francisco

MICROSOFT, the leading personal computer software publisher, boosted revenues by 35 per cent and net income 54 per cent in its second quarter.

Oil chief prepares to fight merger

Peter Bruce reports on Petromed's battle for independence

A brief meeting with Mr Juan Herrera reveals that he has at least three great passions - hunting, the Duke of Wellington and his petroleum company, Petromed, which he founded 25 years ago.

The newspapers didn't invent these stories, and they did not come from us, he says, waving the clippings.

while, is now owned 10 per cent by IPIC, the Abu Dhabi oil company, which is about to take more.

It would be very difficult to continue with the BP deal if Petromed and Cepesa were forced upon each other. Both are preparing to take delivery of hundreds of service stations from the monopoly fuel distributor, Compa, and Petromed plans to throw its share in with its BP joint venture.

NOTICE TO HOLDERS BRITISH COLUMBIA TELEPHONE COMPANY B.C. Tel Can \$70,000,000 First Mortgage Bonds, Series AK (Retractable) due 1999

NEWS IN BRIEF

Inland Steel forges ahead

INLAND Steel Industries, the fifth largest US steel producer said strong demand in its integrated steel and service centre businesses boosted 1988 profits to a record \$262m or \$7.39 a share from \$145m or \$4.14.

AMR, parent company of American Airlines, the second largest US air carrier, more than doubled 1988 net profits, to \$475.8m or \$7.65 from \$198.6m or \$3.28.

AMERICAN Home Products, the US health care and food and household products group, lifted fourth-quarter net to a peak \$239.6m or \$1.63 a share from \$215.2m or \$1.47.

AMERICAN Information Technologies, the fifth largest US telephone holding company, reports a fall in fourth-quarter net earnings to \$308.7m or \$1.15 share, from \$322.2m, or \$1.16, which it blames on increased expense.

REYNOLDS Metals, a leading US aluminium producer, turned in record figures for 1988. Fourth-quarter net profits advanced to \$128.9m or \$2.41 a share, from \$80m or \$1.14, lifting the 12-month figure to \$482m or \$2.25, against \$219.5m or \$1.44 a year earlier.

Fourth-quarter revenues rose from \$1.14bn to \$1.46bn making a total for the year of \$5.57bn, against \$4.28bn.

BARRICK BARRICK GOLDSTRIKE JOINT VENTURE (solely owned by American Barrick Resources Corporation) 1,050,000 troy ounce Gold Bullion Credit Facility for the development of the Goldstrike Mine The undersigned acted as financial adviser to the Borrower in respect of this financing. S.G. Warburg Securities



INTERNATIONAL COMPANIES AND FINANCE

Bidding resumes after Shui On office deal fails

By John Elliott in Hong Kong

SHUI ON, a Hong Kong property and construction group, said yesterday it had received "several approaches" about buying its prestigious Shui On Centre office building in the territory's Wan Chai district, following the collapse of Wednesday night's bid to acquire HK\$2.5bn (US\$325m) from Bonstags...

Exxon to buy three Australian coal stakes

By Our Financial Staff

EXXON of the US is to buy managing stakes in three coal mines on Australia's eastern seaboard in a deal which, although of undisclosed value, was described by the company as representing "a major investment by Exxon in Australian coal, despite the current depressed state of the industry."

It is to buy 38 per cent of the Ulan Coal Mine in New South Wales - one of the state's largest - as well as 20 per cent in the United Coal Project there and 55 per cent of the Clermont Coal Project in Queensland.

The purchase, which remains subject to government approvals, has been made from White Industries, a company connected to the family of Mr Geoff White, an Australian resources entrepreneur.

Ulan has annual output of 60 tonnes, while United and Clermont are undeveloped. Current annual output of Exxon Coal and Minerals Australia totals 2m tonnes compared with Australia's national 100m tonne production.

Mr Lon Reed, managing director of the Exxon unit, said it would move to develop all our reserves as soon as market conditions warrant.

The other main partner in Ulan is Mitsubishi Development while the NSW State Authorities Superannuation Board holds another 15 per cent.

Clermont is 45 per cent owned by Mitsubishi, and United is 30 per cent owned by Agip Australia and 50 per cent by the Australian Coal and Shale Employees Federation.

Mr Carr Boyd Minerals, the Perth-based group in which Ashton Mining has a substantial shareholding, has said that the size of its rare earths resource at Mt Weld, near Laverton, Western Australia, has doubled, making it one of the largest deposits of its kind in the world, writes Kenneth Gooding, Mining Correspondent.

A catalytic Canadian cocktail

David Owen on Elders's and Molson's North American merger

On the face of it, the Australian and Canadian make unlikely bedfellows. Mr John Elliott, the blunt, burrowing Crocodile Dundee of global brewing, who in 17 years has built Elders into a \$1.5bn (US\$1.95bn) beer and agribusiness conglomerate, and Mr Marshall "Mickey" Cohen, the impeccably mannered wine-lover, who made his name as an able deputy minister in Ottawa, late serving as president of Olympia & York Developments, the main corporate vehicle of Toronto's Reichmann brothers...



John Elliott and Marshall Cohen: mixing their drinks

Mr Cohen left the Reichmanns late last year to become chief executive of Molson Companies, Canada's oldest and second largest brewer. And there is nothing unlikely about the logic that impelled the two men on Wednesday to announce a marriage of convenience: the merger of Elders and Molson's North American brewing operations.

The deal will create the largest Canadian brewing company with a domestic market share of 33 per cent. It may also be the catalyst to reform the inefficient domestic brewing sector. With a projected output of some 12.6m hectolitres, the new company is set to displace Guinness as the 20th-ranking brewer worldwide.

From Mr Elliott's viewpoint Elders has traded in full ownership of the poor relation of the Canadian brewing industry - Carling O'Keefe, bought for C\$400m (US\$334.9m) in the spring of 1987 - for a half share in the future market leader. This has happened without a penny changing hands, despite the fact that Elders is initially contributing little more than a third of the new entity's total assets.

The accord also gives Elders a convenient jumping-off point from which to "Fosterise" the lucrative and adjacent US market. Molson has done well south of the border, where it boasts the third most popular foreign brand.

The new venture plans to target the premium US import market, which currently accounts for some 8 per cent of overall beer sales there. It

hopes in time to more than double the two companies' combined current US exports to 40m cases a year.

Mr Cohen, meanwhile, will share his partner's satisfaction in vaulting over John Labatt, controlled by the Bronfman family, which has a current share of some 43 per cent.

Perhaps more importantly, however, Molson should now benefit from the ability to distribute its brands through Elders's global network. Elders, one of Australia's two big brewers, has a large estate of public houses in the UK where in 1986 it acquired Courage, one of Britain's main brewers. A hostile bid made for Scottish & Newcastle Breweries, which would give Elders greater access to the Scottish market and the capacity to expand sales into Continental Europe, is currently being investigated by the UK Monopolies and Mergers Commission.

Cementing the liaison may also give Mr Cohen - a respected dealmaker in his own right - more time to con-

template his anticipated restructuring of the rest of Molson. The company is currently a C\$2.4bn hodge-podge of diverse brewing, chemicals, lumber and entertainment interests.

While the merger appears to strengthen both partners' hands, it will be vital for the new company to pass through the transition quickly. Labatt is well-placed to capitalise on any resistance to the melding of management styles or difficulties in streamlining production. Mr John Carroll of Molson will be president of the venture, with Mr Ted Kunkel of Carling serving as chairman.

Certainly, the merger will result in a radical reshaping of the Canadian brewing industry. This currently consists of around 40 small and medium-scale plants, the majority hopelessly inefficient by world standards. This has arisen because of regulations that discriminate in favour of beer brewed in the province in which it is sold. The industry received an exemption under the recently

implemented US-Canada free trade agreement.

This week's deal could eventually prompt the closure of as many as nine of the two companies' 16 Canadian breweries strung across seven provinces. At the same time, the venture has pledged capital spending of some C\$200m to ensure that the survivors are fully competitive.

Further rationalisation could follow if the interprovincial barriers are demolished. Molson has estimated that these raise the cost of beer to the consumer by some 15 per cent.

The unspecified job losses which the closures would entail suggest that the merger will run into stiff union resistance.

The deal is also being scrutinised by the Bureau of Competition Policy. Canadian merger law does, however, allow for a so-called "efficiency defence." This provides that a merger will not be prohibited if it brings about efficiency gains deemed to offset the effects of any lessening of competition.

UOB leads Hong Kong bank venture

By John Elliott

UNITED OVERSEAS Bank, a leading Singapore commercial bank, yesterday announced the creation of a new merchant bank based in Hong Kong called United IBV in partnership with local Hong Kong interests including Mr Li Ka-shing and Sir Run Run Shaw.

United Overseas has a 50 per cent stake, held through United Overseas Securities, a wholly owned subsidiary. The other main shareholder is IBV Asia, a private investment and project brokering company, with 35 per cent. IBV Asia was set up last year in Hong Kong by Mr Robert Wang, a local solicitor, who is chairman of the new bank's executive committee.

Suntac Investment of Singapore has 10 per cent. It is a consortium of private individuals, including Mr Li and Sir Run Run. Mr Wang said yesterday that the bank aimed to "carry out a role in South-East Asia, particularly Singapore and Hong Kong."

Mitsubishi Motors sets up Europe HQ

MIYUBISHI MOTORS (MMC), the Japanese automotive group which went public last month, is establishing a company to supervise operations in Europe, where it is considering the start of car production, writes our Financial Staff.

MMV Truck Parts Europe, an Amsterdam subsidiary, is to change its name today to Mitsubishi Motors Europe (MME), and absorb its Frankfurt representative office.

Wing Tai launches S\$50m share issue

WING TAI HOLDINGS, a Singapore garment maker, yesterday launched a public offer of 40m shares priced at S\$1.25 to raise S\$50m (US\$25.7m). AP-DJ reports from Singapore.

Anglo American hit by slide in gold prices

By Jim Jones in Johannesburg

ANGLO AMERICAN, South Africa's largest mining group, has underperformed the market caused by gold mine profits by the past quarter's lower gold prices. The group's five producing mines and the Ergo residue processing operation received an average of US\$414 per ounce of gold in last year's fourth quarter, against \$431 in the September quarter. And although the rand depreciated against the dollar, the average rand price fell to R32,100 per kilogram from R33,500.

The mines' responses were mixed. Freegold, the largest, increased its average recovery grade, but gold production dropped as the milling rate dropped. The decline was partly due to seasonal factors - higher summer temperatures raise underground ore temperatures and reduce labour productivity and many employees take their annual leave at the height of the southern summer.

In the Transvaal, similar production patterns were evident at Vaal Reefs and Western Deep Levels. The latter's underground and surface grades rose, but a sharp drop in the processing of underground ore meant the overall grade dropped and, with it, gold production.

Vaal Reefs, South Africa's second largest gold mine, lifted its grade to overcome the effects of a fractionally lower milling rate. Elandsrand's recovery grade dropped sharply to 5.48 grams per tonne (g/t) from the September quarter's 6.09 g/t. The directors say it was due to lower grades in the mining area served by the mine's main shaft and forecast an average recovery of between 5.5 g/t and 6.0 g/t until the middle of the year, when richer ore can be extracted.

In general the mines have sought to curtail the unit costs of mining and processing each ton of ore by raising milling rates or concentrating milling on readily-accessible ore.

Table with 4 columns: Gold produced (kg), After-tax profit (Rm), Earnings per share (cents), and Dividend (cents). Rows include Elandsrand, Ergo, Freegold, SA Land, Vaal Reefs, and W. Deep.

Table with 3 columns: R million, R million, R million. Rows include Revenue, Costs, and Profit.

Advertisement for Credit Lyonnais Floating Rate Notes Due January 1993. Interest Rate 9 1/16% per annum. Interest Period 20th January 1989 to 20th July 1989. Interest Amount per U.S. \$10,000 Note due 20th July 1989: U.S. \$480.78.

Advertisement for Nationwide Anglia Building Society. Subordinated Floating Rate Notes due July 1989. For the three months 15th January, 1989 to 17th April, 1989 the Notes will carry an interest rate of 13 1/4% per annum with a coupon amount of GBP 344.37 per GBP 10,000 Note, payable on 17th April, 1989. Listed on the Luxembourg Stock Exchange.

Free State Consolidated Gold Mines Limited. Report of the directors for the quarter ended December 31 1988. Incorporated in the Republic of South Africa. Registration No 05/28210/06. Issued Capital: 118 179 121 ordinary shares of 50 cents each and 333 160 (previously 331 894) S ordinary shares of 50 cents each.

Operating and Financial Results - continued. Table with multiple columns for Quarter Dec 1988, Quarter Dec 1988, Five months Dec 1988, Quarter Dec 1988, Quarter Dec 1988, Five months Dec 1988. Rows include Metallurgical Scheme, Shaft Sinking, Development, and Dividend.

Operating and Financial Results - continued. Table with multiple columns for Quarter Dec 1988, Quarter Dec 1988, Five months Dec 1988, Quarter Dec 1988, Quarter Dec 1988, Five months Dec 1988. Rows include North Region, South Region, and Development.

WELKOM GOLD HOLDINGS LIMITED. Registration No. 05/24464/06 and ORANGE FREE STATE INVESTMENTS LIMITED. Registration No. 85/05715/06. (Both of which are incorporated in the Republic of South Africa). The attention of shareholders of these companies is directed to the above report. London Offices: 40 Holborn Viaduct, EC1P 1AJ. The Transvaal Group's quarterly results appear on another page in this newspaper.



New Issue

This announcement appears as a matter of record only.

December 1988

# Türkiye Cumhuriyeti

(The Republic of Turkey)

U.S.\$150,000,000

11 1/8 per cent. Bonds due 1998

Bankers Trust International Limited

Lazard Brothers & Co., Limited Salomon Brothers International Limited

Shearson Lehman Hutton International Inc.

- |  |  |
|--|--|
| Algemene Bank Nederland N.V.                               | BACOB Savings Bank s.c.                        |
| Banque Bruxelles Lambert S.A.                              | Bank Générale du Luxembourg S.A.               |
| Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft | Commerzbank Aktiengesellschaft                 |
| Crédit Lyonnais  | Crédit National                                |
| DG BANK Deutsche Genossenschaftsbank                       | Dresdner Bank Aktiengesellschaft               |
| Generale Bank  | Goldman Sachs International Corp.              |
| Postipankki Ltd  | SBCI Swiss Bank Corporation Investment banking |
| State Bank of Victoria                                     | Westdeutsche Landesbank Girozentrale           |

## INTERNATIONAL COMPANIES AND FINANCE

### Israeli Goliath faces liquidator

Andrew Whitley and Stephen Fidler on a threat to Koor Industries.

In the minds of many foreign bankers, Koor Industries was Israel. It accounted for 12 per cent of Israel's industrial exports, 11 per cent of its industrial work force and 14 per cent of revenues of all industrial companies. With a central role in the country's defence industry, it seemed inconceivable that the Government would allow it to fail.

Yet, in a Tel Aviv court on Sunday, a judge will rule on an application by a US bank to have the company taken over by a court-appointed liquidator.

Israel's largest industrial enterprise is engaged in a struggle for survival partly because its owners are the country's national labour federation, the Hevrat Ha'ovdim. In the words of Mr Benjamin Gaon, the company's new chief executive, Hevrat Ha'ovdim "is much more than simply a controlling shareholder. It stands for ideology, tradition, and a set of priorities which has been inviolate for decades."

Koor adopted as its purpose employment creation and producing import substitutes. When the Government cancelled the low-cost financing designed to encourage this role and lifted import barriers, Koor was left operating at unsustainably high levels of employment and exports.

Sharp cuts in government spending, particularly on communication and defence, further hit the company. In Tel Aviv, there was little control over the company's many subsidiaries, particularly those abroad. The lack of financial control at head office was, in the words of one foreign banker, disastrous.

In 1987, the company reported a loss of \$25m. A year earlier it had just been able to avoid a loss by offsetting a \$100m loss by a capital gain in the same amount. The 1987 loss alarmed bankers but it was Bankers Trust, the New York bank, which brought the matter to a head by moving for the liquidation of the company in a Tel Aviv court.

It is not quite clear why Bankers Trust, which headed foreign bank syndicates which lent \$150m to Koor and its sub-



Benjamin Gaon: standing for ideology and tradition.

Benjamin Gaon: standing for ideology and tradition. subsidiaries, moved so aggressively to secure its short-term loans to Koor's US subsidiary in the Israeli courts. It is plain, however, that the relations between the bank and the new management appointed by the labour federation deteriorated badly, and it is also supposed by many that the timing of the move to liquidate Koor in Israel - was significant.

Bankers Trust remains out on a limb - the other foreign bank lenders in general do not support its action - but it has so far not been moved to withdraw its court action. Three days of closed-door negotiations in London this week between Koor, its Israeli bankers and foreign creditors have failed to produce an agreed solution. Koor's highly paid lawyers will thus be involved in the Tel Aviv District Court on Sunday to beg for more time.

Judge Eliyahu Winograd, who showed himself sensitive last month to the national implications of Koor's collapse when he granted the aggrieved parties a 33-day stay of execution, should prove receptive.

The attitude of the foreign banks led by Bankers Trust and Manufacturers Hanover, the co-ordinator of the creditors' steering committee, however, weigh in his deliberations. The banks are holding out for a higher price for the company. Brought in last April by Hevrat Ha'ovdim, with a brief to shake up the company, he has spent his entire time fighting crisis after crisis.

The two recent devaluations of the shekel against the dollar, totalling 13 per cent, announced in recent weeks by Mr Shimon Peres, the Labour Finance Minister, were the unkindest cut of all. The cost of servicing Koor's dollar-denominated debt was raised at a stroke, while its all-important debt/equity ratio - already dangerously close to the 3:1 ceiling fixed by a bond issue in the US - was aggravated still further.

An adverse decision from Israel's Institute of Accountants on the exchange rate companies should use for their end-of-year accounts compounded the gloom. Koor has given no forecast of its likely full-year losses, partially dependent as they are on whether the Israeli banks write off in 1988 all the 170m shekels (about \$107m) they have been asked to eliminate from their books as part of the company's recovery plan.

Given the severe deterioration in Koor's trading position since October, industry analysts believe that the 1988 loss could be double the \$100m target originally set by Mr Gaon. It may not be too far off the 1987 figure. This flood of red ink means that without both the debt write-off and the immediate disbursement of \$60m in new equity finance promised by the Israeli Treasury, on condition that an approved recovery plan is implemented, the creditors' debt/equity ratio will, almost certainly, be crossed.

Underwritten by Drexel Burnham Lambert and Bear Stearns, when the 12 per cent notes were first issued in June 1986, they were hailed as a breakthrough for Israeli industry into the US capital markets. Early redemption of the notes, at least a quarter of which are held by Drexel, would be the final blow. Unable at present even to provide agreed severance pay to its own workers, at the closed-down Alliance tyre factory, the Koor group would have no option other than to go into voluntary liquidation.

About the only thing keeping spirits up at the group's Tel Aviv headquarters is the conviction that it is in no-one's interest, least of all Bankers Trust, to see Koor go bust. The internal "hole" in the company's cashflow is so large that it would seem to be in the creditors' interests to agree a repayment schedule rather than force it into the arms of a court-appointed liquidator. According to Koor, the deadlocked London negotiations were essentially a tug-of-war between the Israeli banks, led by Bank Hapoalim, a Koor sister company owed about half its \$1.57bn debt, on one hand, and the foreign banks on the other. The tussle was said to be over a carve up of the meagre amount of free collateral available, with the foreigners insisting on having a "first lien" option. Additional requests for the Israeli banks were asked to approve an ingenious scheme designed to repay Koor with an immediate cash injection, while avoiding an asset "fire sale" bound to reduce the price these could fetch.

On top of the \$150m in assets the Israeli company itself offered to dispose of over the next two years, the Treasury is insisting that it sell off another \$100m worth. In the first of what Koor hopes could be a series of similar actions, a local consortium dominated by Hapoalim and Bank Leumi, the other major Israeli bank, agreed in principle last week to pay \$38m for Koor's 25 per cent holding in Israel's leading pharmaceutical company, Teva.

Even though it was described as "a parking operation," the deal raised eyebrows, appearing to contradict Judge Winograd's ruling that Koor could not make changes to its asset structure detrimental to any of its creditors. Teva is without question the strongest card Koor has to play at present; most of its other subsidiaries being themselves in a weak condition. As the slow torture drags on for Mr Gaon, the Treasury has long been in a hurry to release all the promised \$30m in one lump sum - as Koor demands. "We want to use this money gradually, to use it as an instrument to push Koor into making changes," a senior government official said.

### Gold producer raises \$225m loan at 2%

By Kenneth Gooding, Mining Correspondent

AMERICAN Barrick Resources, the fast-growing North American gold producer, will pay interest of only about 2 per cent on the \$225m it is raising towards expanding its Goldstrike mine in Nevada. This is because finance for the project is via a 1.05m troy ounce gold loan facility, the biggest in the history of the industry, underwritten by the Union Bank of Switzerland, Westpac Bank of Australia and the Royal Bank of Canada.

Barrick, based in Toronto, went to extraordinary lengths to keep its intentions secret because when news leaked out that Newmont Mining of the US was raising a 1m-ounce loan last year it helped drive down the world gold price.

Gold loans involve commercial banks lending gold they are holding on behalf of central banks or governments to a mining company. The miner sells the gold into the market or applies it to meet forward sales commitments entered into in advance of the loan.

Westpac Bank of Australia's chief financial officer, said after a meeting with institutional investors and analysts in London yesterday that his company had sold forward

750,000 ounces of gold between September and December last year. This had been done in 50,000-ounce tranches, "with careful timing to avoid putting downward pressure on the gold price."

Barrick will draw down 750,000 ounces from its loan facility in the second quarter of this year. Part will be used to repay a previous 212,000 ounce loan and the rest will realise cash towards the \$225m expansion of the Goldstrike mine. Mr Garbutt said there were no plans to draw down the remaining 250,000 ounces. Barrick will pay no interest

on the loan facility for three years. In the meantime, as a matter of policy established when the company was set up in 1983, it has covered 75 per cent of its projected gold production for a next three years with a comprehensive hedging programme which has secured a minimum average price of \$430 an ounce.

This was achieved by the group buying "put" options at strike prices between \$400 and \$450 an ounce and selling "call" options at between \$500 and \$600 an ounce to cover the cost of the puts. Last night the price of gold was about \$402.50.

### UK's 3i to make first investment in Italy

By Alan Friedman in Milan

BRITAIN'S 3i Group is to make its first investment in Italy by subscribing a rights issue and acquiring a 3.9 per cent equity stake in Santavaleria Finanziaria, the holding company of the Varasi family, which has a range of interests in the paints, glassmaking, insurance and textbook publishing sectors.

The cost of the 3i investment, according to Mr Franco Santavaleria, managing director of Santavaleria, will be \$5m. Santavaleria is to raise a total of £2bn (\$67m) by way of a rights offer that will see the issue of 26.5m new shares at £2.375 each and a separate convertible bond issue for £28.5m. The Varasi family, which owns 74.9 per cent of Santavaleria, will not subscribe its portion of the issue and will thus see its stake diluted to 51 per cent.

The Ferruzzi group, whose chairman, Mr Raul Gardini, is an ally of Mr Gianni Varasi, the Milan industrialist who controls Santavaleria, will subscribe its portion and will end up with 24.1 per cent of the holding company.

Aside from the British venture capital company, additional stakes in Santavaleria are to be taken by the Palau Marmont financial and industrial group of France (15.1 per cent) and Finco Merchant, a subsidiary of Credito Italiano

(2 per cent). Santavaleria had 1988 consolidated turnover of around £200m, according to Mr Santavaleria, who also said the company's 1988 net profit was more than £40m. Santavaleria controls 53 per cent of the quoted Paf group, which holds paint and glass subsidiaries, and 43 per cent of Evim, a joint venture with the Calzedoni property concern that controls the Milan publishing business in Milan.

American Express denied a special deal, saying it filed originally for the banking licence in 1986, before free trade became an issue. Mr Thomson insisted the Government granted the preliminary approval on the same day as the last federal election, and by cabinet decree, without public discussion. American Express's business is mainly outside banking and includes credit card and travellers' cheque services. It controls New York investment dealer Shearson Lehman Hutton.

**UK AIRPORTS & AIR SERVICES**

The Financial Times proposes to publish a Survey on the above on

2nd March 1989

For a full editorial synopsis and advertisement details, please contact:

Tim Kingham

on 01-248-8000 ext 3606 or write to him at:

Bracken House, 10 Cannon Street London EC4P 4BY.

**FINANCIAL TIMES**

**NOTICE TO THE HOLDERS OF YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)

US\$50,000,000  
4 PER CENT CONVERTIBLE BONDS DUE 1999

Pursuant to Clause 7(B) and (C) of the Trust Deed dated October 6, 1983 under which the above-mentioned bonds were issued. Notice is hereby given as follows:

- On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 in Japan at the rate of 0.1 new share for each share held.
- Accordingly, the conversion price at which the above-mentioned bonds may be converted into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The conversion price in effect prior to such adjustment was Yen 1,373.30 per share of Common Stock, and the adjusted conversion price has been Yen 1,248.50 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Principal Paying Agent

**NOTICE TO THE HOLDERS OF YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)

US\$50,000,000  
2 3/4 PER CENT CONVERTIBLE BONDS DUE 2008

Pursuant to Clause 7(B) and (C) of the Trust Deed dated November 12, 1985 under which the above-mentioned bonds were issued. Notice is hereby given as follows:

- On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 in Japan at the rate of 0.1 new share for each share held.
- Accordingly, the conversion price at which the above-mentioned bonds may be converted into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The conversion price in effect prior to such adjustment was Yen 4,344.00 per share of Common Stock, and the adjusted conversion price has been Yen 2,521.70 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Principal Paying Agent

**NOTICE TO THE HOLDERS OF YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)

US\$100,000,000  
1 1/2 PER CENT NOTES DUE 1992 WITH WARRANTS

Pursuant to the terms and conditions of the warrants, notice is hereby given as follows:

- On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 Japan Time at the rate of 0.1 share per each share held.
- Accordingly, the subscription price at which the above-mentioned warrants may be exercised into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The subscription price in effect prior to such adjustment was Yen 4,344.00 per share of Common Stock, and the adjusted subscription price will be Yen 3,950.90 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Fiscal, Paying and Warrant Agent

**NOTICE TO THE HOLDERS OF YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)

US\$50,000,000  
3 1/2 PER CENT NOTES DUE 1993 WITH WARRANTS

Pursuant to the terms and conditions of the warrants, notice is hereby given as follows:

- On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 Japan Time at the rate of 0.1 share per each share held.
- Accordingly, the subscription price at which the above-mentioned warrants may be exercised into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The subscription price in effect prior to such adjustment was Yen 4,408.00 per share of Common Stock, and the adjusted subscription price will be Yen 4,007.30 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Fiscal, Paying and Warrant Agent

### Canadian banks launch fresh defence

By Robert Gibbens in Montreal

CANADIAN chartered banks are launching a fresh attack on moves by large foreign conglomerates to enter the domestic banking and financial services markets. Both the Toronto Dominion Bank and the Bank of Nova Scotia, fourth and fifth largest of Canada's Schedule A banks, have focused on the federal Government's preliminary approval last November 21 of American Express's application for a Schedule B licence in Canada.

The A banks are subject to full federal regulation, including a 10 per cent ownership limit. The B banks can be fully foreign-owned and operate in specialised areas.

TD and BNS say Amex and several leading US multinationals are mounting into Canadian financial services markets, while the federal Government prevents the Canadian chartered banks from entering such activities as insurance broking and car leasing. Mr Richard Thomson, TD's chairman, had to withdraw an allegation after the bank's annual meeting that Mr Brian Mulroney, the Prime Minister, struck a sweet deal with American Express: a B banking licence in return for

public support for Canada-US free trade.

American Express denied a special deal, saying it filed originally for the banking licence in 1986, before free trade became an issue. Mr Thomson insisted the Government granted the preliminary approval on the same day as the last federal election, and by cabinet decree, without public discussion. American Express's business is mainly outside banking and includes credit card and travellers' cheque services. It controls New York investment dealer Shearson Lehman Hutton.

**Gulf Canada Resources Limited**  
US\$375,000,000  
Note Issuance Facility

Notwithstanding that the applicable issue of interest and the Interest Amount in relation to the Interest Period 23rd January 1989 to 23rd March 1989 is as follows:

- Rate of Interest: 9 1/4%
- Interest Amount per US\$500,000 Note: US\$7,579.85

The Interest Payment Date will be: 23rd March 1989

Reference Agent  
Bank of America International Limited

**U.S. \$50,000,000 Banque Francaise Du Commerce Extérieur Floating Rate Notes Due 1991**

Interest Rate	9.7625% per annum
Interest Period	20th January 1989
	20th July 1989
Interest Amount per U.S. \$5,000,000 Note due 20th July 1989	U.S. \$245,418.40

Credit Suisse First Boston Limited  
Agent Bank



INTERNATIONAL CAPITAL MARKETS

Rate increases encourage volatile secondary trading

By Andrew Freeman

SECONDARY trading in fixed-rate Eurobond markets was volatile yesterday as investors reacted to the strong performance of US Treasury and further interest rate rises in Germany and Switzerland.

reported to have fared better, but callable paper remained out of favour.

INTERNATIONAL BONDS

prices by 1 or 2 points as the US dollar moved higher and the Nikkei index moved lower.

Riksbank cuts curbs on foreign equities

By Sara Webb in Stockholm

THE RIKSBANK, Sweden's central bank, yesterday abolished restrictions governing Swedish investment in foreign equities and real estate as part of plans completely to dismantle exchange controls.

The Riksbank's board of governors has also decided to allow foreign investors to buy unquoted Swedish shares.

Table with columns: Issuer, Amount, Maturity, Price, Yield, Fees, Book runner. Includes entries for Fort Motor Credit Co., Electrolux Int. (Europe), etc.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table with columns: Country, Issuer, Amount, Maturity, Price, Yield, etc. Includes sections for US DOLLARS, YEN STRAIGHTS, OTHER STRAIGHTS, FLATBOND RATE, CONVERTIBLES, and SWISS FRANCS.

Swiss central bank chairman urges reform. MR MARKUS Lusser, chairman of the Swiss central bank, has called for Switzerland to forge ahead with reform of its stock markets in order to remain competitive.

This announcement appears as a matter of record only.



SOCIÉTÉ ANONYME MAROCAINE DE L'INDUSTRIE DU RAFFINAGE

SAMIR US \$80,000,000

REVOLVING LETTER OF CREDIT AND REFINANCING FACILITY

- Arrangers: ARAB BANKING CORPORATION (ABC), GULF INTERNATIONAL BANK B.S.C.
Lead Managers: GULF INTERNATIONAL BANK B.S.C., ARAB BANKING CORPORATION (ABC)
Managers: BANCO EXTERIOR DE ESPAÑA S.A., THE BANK OF KUWAIT AND THE MIDDLE EAST K.S.C.

Mr Stan Westerberg, chief economist at the Enskilda stockbrokerage, said: "There is a lot of euphoria over the fact that deregulation is well under way, and that accounts for the stock market's surprisingly positive response."

Taiwan move on local listing of foreign shares

TAIWAN'S stock market regulatory body is drafting rules for the issue of Taiwan depositary receipts (TDR) to facilitate the local listing of foreign shares, Reuters reports.

Eni logo and text: Ente Nazionale Idrocarburi, Lire 500,000,000,000. CREDIT FACILITY WITH BIDDING OPTIONS ON COMMERCIAL PAPERS.

- LEAD BANK: MONTE DEI PASCHI DI SIENA
CO-LEAD BANKS: BANCO DI SANTO SPIRITO, CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE, CASSA DI RISPARMIO DI ROMA
PARTICIPATING BANKS: BANCO DI NAPOLI, BANCA POPOLARE DI MILANO, BANCO LIGURIO, etc.

MR MARKUS Lusser, chairman of the Swiss central bank, has called for Switzerland to forge ahead with reform of its stock markets in order to remain competitive.



INTERNATIONAL CAPITAL MARKETS

US profit-takers move in as European rates rise

By Janet Bush in New York and Norma Cohen in London
PROFIT-TAKING took US Treasury bond prices modestly lower yesterday in spite of continued resilience in the dollar and a slightly smaller than expected increase in consumer prices in December.

At mid-session, prices were quoted around 1/2 point lower at the low end of the yield curve. The Treasury's benchmark long bond was quoted 1/2 point lower for a yield of 8.84 per cent.

December's consumer prices index rose 0.3 per cent against expectations of a 0.4 per cent gain, which was a modest positive for the market.

In addition, the dollar stayed well bid in spite of another round of concerted central bank intervention, including repeated dollar sales by the US Federal Reserve and increases in West Germany's discount and Lombard rates.

At mid-session, the dollar was quoted at DM1.862 compared with a high of DM1.875 and a low of DM1.862 in New York.

The bond market's modest weakness yesterday appeared to reflect almost exclusively caution after Wednesday's sharp dollar-related gains, when long-dated bonds were up by about 1/2 point.

The Fed funds rate traded below 9 per cent for the second day running, quoted at about 8 7/8 per cent. This does not have much significance and the funds market is expected to firm up after the weekend.

While the dollar is dominating movements in the bond market, there are other factors

which encourage caution. In spite of the firm performance of bonds on Wednesday, prices came off their highs as crude oil prices continued to rise. Yesterday, crude futures opened higher before slipping.

IN West Germany, government bond prices closed virtually unchanged after firming on short covering after the widely anticipated 1/2 point increase in the discount and Lombard rates.

While the markets had been nervous at the opening, the

Swiss National Bank's announcement of a rise in its 0.75 per cent key interest rate seemed to presage a Bundesbank move and so ended the uncertainty.

However, when the D-Mark failed to respond to the rate rises and European central banks were forced to intervene against it, bond prices gave up all the day's gains. While dealers do not expect another quick rise in key interest rates, they expect the Bundesbank to use some of its more subtle techniques to engineer higher short-term rates.

IN THE Swiss government bond market, the domain of domestic institutional investors, bond prices responded

unevenly to news of the rise in the discount and Lombard rates. For instance, the 4 per cent bond due 1999 was bid at 96 to 97 after closing the trading day before at 97.5. But a 4 per cent bond due 1989 rose 1/2 point to trade at 97.

The Swiss National Bank's composite index of government bond yields rose to 4.45 per cent from 4.4 per cent the day before. Bond prices have been aided by the traditional flow of inflow of premium income to insurance companies in January and by the lack of fresh supply.

Twelve staff will be made redundant, although staff numbers have been gradually reduced ahead of yesterday's announcement.

Fitch said the idea behind Euroatings had been to provide a firm support from an international shareholder base, which had eventually not been forthcoming. Fitch had discussions with a number of UK and European parties after it took control last November, when it bought a 60 per cent stake from Belgian shareholders.

However, it failed to agree any terms with the UK and European companies.

Officials would not comment on how much Euroatings, the first European-based credit analysis company, was losing, but it is understood the losses were running at about £1m (£1.77m) a year.

The company is credited with having forced its larger UK competitors to establish a European presence.

The closure leaves the field open to the two leading US agencies, Moody's and Standard & Poor's, challenged only by the Independent IBCA Banking Agency.

Mr Robin Monro-Davies, IBCA chairman, said the closure of Euroatings would benefit the larger agencies in the short-term, but would not affect his company's expansion plans.

He added that IBCA had had discussions with Euroatings clients at about 12 per cent, with a view to hiring some of the credit analysts who have been made redundant, but declined to say whether any decision had been reached.

Loss-making Euroratings announces closure

By Andrew Freeman
LONDON-BASED, the Euroratings agency established to challenge the dominance of US credit rating companies, has announced it is to close.

The company, which has never been profitable since its launch in 1985, is wholly owned by Fitch Investors Services, the US agency.

Mr Richard Cacchione, Fitch's president, said a search for new shareholders had been unsuccessful, leaving no alternative to closing the operation.

Officials at the Ministry of Finance yesterday bowed to pressure from the country's Health and Welfare Ministry and announced that 27 investment management companies, including foreign houses, would be allowed to compete for the management of new inflows to corporate pension funds, whose assets totalled £16,000m (£131bn) at the end of 1987.

Financial analysts in Tokyo said the move had been forced on the ministry in the interests of improving the unimpressive returns achieved by existing funds ahead of an expected sharp rise in the retired population over the next 10 to 20 years.

Yesterday's announcement followed an extended power struggle between bureaucrats in the two ministries, and within the Mof itself, over the question of liberalising the pension fund market.

Supporting Japan's ageing population in the style to which it has become accustomed will require a more aggressive approach to pension fund management than that exhibited by the current incumbents, who have fought for months to protect their vested interests.

Parliamentary approval of the measures is still required, although officials believe this

Israel raises first international loan

By Stephen Fidler, Euromarkets Correspondent
THE first loan raised for the state of Israel as a sovereign borrower in the public international banking market was signed in London yesterday.

Israel has found it difficult to raise finance unrelated to trade in the public markets, partly because of bank worries over the Arab boycott of organisations which do business with Israel.

Even now banks remain reticent to publicise their involvement. The arranger of the \$50m loan, United Mizrahi Bank -

Israel's third largest bank - declined to give details of the 14 bank syndicate which provided the funds.

However, banks from the US, Europe - including one from the UK - Australia and the Far East contributed to the loan.

The loan is in two parts, in which the banks have participated almost equally. The first part, with a final maturity of 27 months, carries a margin of 1/2 percentage point over London interbank offered rates.

There is an option for lenders to extend the finance for three to four years. The second part, of which half will be repaid at the end of the third year and the rest one year later, carries a margin of 1/2 point over Libor.

Bankers said the Israeli Government had no need at present for extra external finance, but it wanted to establish itself as a regular borrower in the syndicated loans market following the successful refinancing of military debt to the US last year.

The current loan was limited in size by budgetary strictures for the current financial year ending March 31. While the syndication was somewhat slow, the expectation is that the country will feel confident enough to return to the market in its own name in the next financial year.

United Mizrahi, which opened its branch in London in 1983, said it considered the terms of the loan tight for a borrower outside the Organisation for Economic Co-operation and Development.

Japan opens the pensions door

Patti Waldmeir on widening competition among fund managers

The management of Japan's corporate pension funds, until now the exclusive preserve of the country's life insurance companies and trust banks, is to be opened partially to wider competition.

Officials at the Ministry of Finance yesterday bowed to pressure from the country's Health and Welfare Ministry and announced that 27 investment management companies, including foreign houses, would be allowed to compete for the management of new inflows to corporate pension funds, whose assets totalled £16,000m (£131bn) at the end of 1987.

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Supporting Japan's ageing population in the style to which it has become accustomed will require a more aggressive approach to pension fund management than that exhibited by the current incumbents, who have fought for months to protect their vested interests.

Parliamentary approval of the measures is still required, although officials believe this

can be completed before the end of the current parliamentary session. They noted that ministerial accord on the liberalisation had been the main impediment to its realisation, and forecast that yesterday's measures would give the force of law. However, they were unclear on when they would be implemented.

The measures would allow investment management companies in Japan - many of them affiliated to large foreign or domestic financial institutions - to compete with the trust banks and life insurance companies for the management of new inflows to corporate pension funds, which are at least eight years old.

A maximum of one third of the total assets of such funds could be managed by the new-

comers on a discretionary basis. The ministry estimated that about ¥1,500bn would be opened to competition this year, with the figure rising to ¥3,000bn a year in three years' time. The management of existing funds would remain the preserve of Japan's trust banks and life insurers.

The measures would also allow corporate pension funds with more than ¥50bn in total assets and at least an eight-year record to manage one third of their assets in-house, although they would be barred from investing the money in equities.

Over the past few years, the rise in corporate pension fund assets has averaged 15 per cent a year and a similar rate of increase is forecast for many years to come.

Restrictions on how managers may invest the funds offered by yesterday's decision would also be substantially relaxed. Up to 50 per cent of funds under management may be invested in equities - an increase from 30 per cent under existing guidelines - although overall assets held in any particular fund must not exceed the 30 per cent equities limit.

Foreign investment management firms - whose expertise and performance record abroad could give them a comparative advantage in the Japanese market - gave the measures a cautious welcome.

Mr Stephen Barber, managing director of MIM, a British fund management group, in Tokyo, said: "It's a giant leap forward for the Ministry of

GOVERNMENT BONDS

Swiss National Bank's announcement of a rise in its 0.75 per cent key interest rate seemed to presage a Bundesbank move and so ended the uncertainty.

However, when the D-Mark failed to respond to the rate rises and European central banks were forced to intervene against it, bond prices gave up all the day's gains. While dealers do not expect another quick rise in key interest rates, they expect the Bundesbank to use some of its more subtle techniques to engineer higher short-term rates.

IN THE Swiss government bond market, the domain of domestic institutional investors, bond prices responded

unevenly to news of the rise in the discount and Lombard rates. For instance, the 4 per cent bond due 1999 was bid at 96 to 97 after closing the trading day before at 97.5. But a 4 per cent bond due 1989 rose 1/2 point to trade at 97.

The Swiss National Bank's composite index of government bond yields rose to 4.45 per cent from 4.4 per cent the day before. Bond prices have been aided by the traditional flow of inflow of premium income to insurance companies in January and by the lack of fresh supply.

Twelve staff will be made redundant, although staff numbers have been gradually reduced ahead of yesterday's announcement.

Fitch said the idea behind Euroatings had been to provide a firm support from an international shareholder base, which had eventually not been forthcoming. Fitch had discussions with a number of UK and European parties after it took control last November, when it bought a 60 per cent stake from Belgian shareholders.

However, it failed to agree any terms with the UK and European companies.

Officials would not comment on how much Euroatings, the first European-based credit analysis company, was losing, but it is understood the losses were running at about £1m (£1.77m) a year.

The company is credited with having forced its larger UK competitors to establish a European presence.

The closure leaves the field open to the two leading US agencies, Moody's and Standard & Poor's, challenged only by the Independent IBCA Banking Agency.

Mr Robin Monro-Davies, IBCA chairman, said the closure of Euroatings would benefit the larger agencies in the short-term, but would not affect his company's expansion plans.

He added that IBCA had had discussions with Euroatings clients at about 12 per cent, with a view to hiring some of the credit analysts who have been made redundant, but declined to say whether any decision had been reached.

Parliamentary approval of the measures is still required, although officials believe this

can be completed before the end of the current parliamentary session. They noted that ministerial accord on the liberalisation had been the main impediment to its realisation, and forecast that yesterday's measures would give the force of law. However, they were unclear on when they would be implemented.

The measures would allow investment management companies in Japan - many of them affiliated to large foreign or domestic financial institutions - to compete with the trust banks and life insurance companies for the management of new inflows to corporate pension funds, which are at least eight years old.

A maximum of one third of the total assets of such funds could be managed by the new-

comers on a discretionary basis. The ministry estimated that about ¥1,500bn would be opened to competition this year, with the figure rising to ¥3,000bn a year in three years' time. The management of existing funds would remain the preserve of Japan's trust banks and life insurers.

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Foreign investment management firms - whose expertise and performance record abroad could give them a comparative advantage in the Japanese market - gave the measures a cautious welcome.

Mr Stephen Barber, managing director of MIM, a British fund management group, in Tokyo, said: "It's a giant leap forward for the Ministry of

Finance but only one small step for discretionary investment managers."

He noted that although fund managers would still be required to manage a diversified portfolio of assets rather than specialising in areas where their expertise was greatest. "The more discretion that is permitted, the better," he added.

However, Mr Yuji Kudo, managing director of Schroder Investment Management in Tokyo, expressed a more positive view: "I think we have to appreciate that this is a process," he said, noting that gradual liberalisation would be the norm in Japan.

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UK COMPANY NEWS

# City unimpressed as THF unveils 29% advance to record £232m

By David Waller

TRUSTHOUSE FORTIS, one of the world's largest catering and hotels group, yesterday reported pre-tax profits 29 per cent higher at a record £232m for the year to the end-October 1988. Turnover breached the £2bn mark for the first time, climbing 15 per cent to £2,040m. Profits from property disposals were higher than expected, at £24m against £10m in 1987. The result was at the lower end of City expectations and the shares dropped against the market trend to close 1 1/2p down at 263 1/2p.

A proposed final dividend of 6.54p will take the year's total to 8.5p, an increase of 16 per cent on 7.4p paid last year.

A partial property revaluation produced a surplus of £719m over book value, taking net asset backing from around 200p to 267p per share.

Lord Forte, chairman and founder of the company, observed that results for the first two months of the current year were encouraging. Chief executive Mr Rocco Forte, the chairman's son, pointed to the various highlights of the results.

Public catering - which

takes in Kentucky Fried Chicken, Little Chef, Happy Eater and Harvester - increased trading profits by 45 per cent to £58m. The Gardner Merchant contract catering subsidiary improved its profits by 25 per cent to £30m. Overall, catering accounted for more than a third of group trading profits of £240m.

Hotels from hotels rose 15 per cent to £133m, despite difficult hotel markets in a number of European cities, especially in London where bookings from US citizens were down 25 per cent. In London, this trend was counteracted by a rise in bookings from the Japanese and "THF held its own" in provincial markets, occupancy levels rose by 4 per cent.

The contribution from THF's stake in the Savoy Hotel group - in which THF holds a majority of the shares but a minority of the votes - fell from £20m to £8m. The next bout of litigation in the prolonged battle with the Savoy is expected later this year.

Kennedy Brookes, the hotel restaurant group bought last March for £200m (including debt) "washed its face" during the six months for which its results were included in the THF figures. In other words, the profit contribution just covered the interest costs associated with the deal - but only after capitalising interest of £8m arising on the parts of Kennedy which THF intends to sell. There are plans to raise £130m from sales of Kennedy assets this year, in addition to



Rocco Forte: no evidence of hostile stakeholding.

get back a short-term loan note plus shares in an ongoing, substantially smaller trust.

These shares would be underwritten, so that shareholders would be offered a full cash exit route - once the loan notes were repaid.

In an illustrative value of the proposal, Cambrian says that - assuming net asset value of the trust to be £91m - about £58m might be returned to shareholders by way of loan notes. This would work out at 30.56p a share.

The ordinary shares in the new ongoing trust would have a net asset value of 45.78p and would be underwritten at 29.76p. The capital shares would have a net asset backing of 110.09p and an underwritten value of 71.54p.

£20m or so in 1988.

In the US, where THF has traditionally achieved a much worse return than in the UK, profits stayed the same at £70m on turnover up from £156m to £163m. Mr Forte said that the US operations were responding well to action taken by Sir Ian MacGregor, appointed executive chairman of THF's US operations last June. In time, this would show through in the profits.

The interest bill rose from £41m to £50m, reflecting borrowings up from £436m to £280m at the year end and gearing up from 28 to 33 per cent.

Mr Donald Main, finance director, said that the increased borrowings arose partially as a result of the Kennedy Brookes acquisition. Last year's rise in the interest charge did not reflect the recent rise in interest rates, and, inevitably, the interest charge would be higher this year.

Mr Forte said that a study of the share register had yielded no evidence of hostile stakeholding, despite a welter of rumours.

See Lex

# Calling up a tortuous flight-path Roderick Oram looks at Craig McCaw and his upstart company

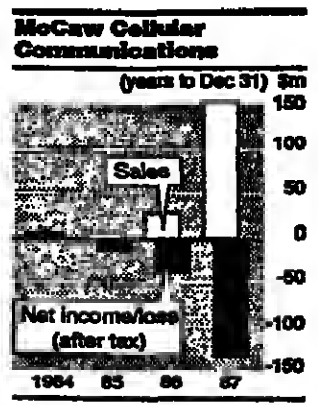
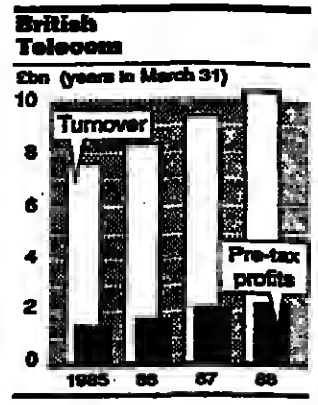
BRITISH TELECOM's shareholders had better tighten their seatbelts for the fiscal flight of a lifetime aboard McCaw Cellular Communications with Mr Craig McCaw, its 39-year-old chairman, at the controls.

Mr McCaw, an avid pilot of his company's Lear jet, has filed one of the most outrageous ambitious corporate flight plans on Wall Street. If he safely lands the deeply indebted upstart company in the comfortable slot as the leading cellular telephone company in the US, he will have pulled off a remarkable feat of daring-do. BT could profit handsomely.

But to do so he has to weave a flight path through a mountainous range of fiscal problems, intense competition and heavy taxation. Negotiations as cellular consolidations into a mature and stable business. Yesterday BT paid \$1.5bn (£850m) for 22 per cent of the shares of McCaw and the only thing guaranteed shareholders is not a lively in-flight entertainment.

When it reports its 1988 results shortly, McCaw is likely to show a net loss of some \$200m on cellular service revenues of about \$150m. Its long-term debt is \$140m requiring interest payments of some \$200m a year.

Yet, Wall Street happily accepts these figures as the start-up cost of McCaw's thrust into cellular. When 12 per cent of its A shares were floated in August 1987, they were eagerly snapped up by investors at



\$21.75 per share. Following the BT news yesterday, they jumped \$4 5/8 to \$28 5/8.

The company was founded by Craig's father Elroy who built up a small group of radio stations in the Pacific Northwest. He later branched out into television stations and cable networks but he was a disorganised manager and the family business was deeply in debt when he died in 1983.

Craig, the second of four sons, soon took control and once the debts were paid off parlayed the remaining property, a 7,000 subscriber cable system, into a main player and seized on the cellular opportunity when the Federal Communications Commission began franchising territories in 1982. They are all dupes of the traditional "wire line" telephone company getting one license in an area and a "non-wire" getting the other.

By 1987, though, Mr McCaw realised he had to do not have the money to concentrate on both businesses. He sold McCaw's cable interests to Mr Jack Kent Cooke, the Washington D.C. investor, for \$750m or a then record of \$1,740 per subscriber.

Through astute and early bidding for franchises, horse-trading of territories and investment stakes with competitors, and some skilful purchases, Mr McCaw has put his company into potentially a leading position.

McCaw's territories cover 127 cities with 48m potential subscribers. Its largest theoretical base in the country and some 70 per cent larger than the biggest cellular operations of Pacific Telesis, the nearest traditional telephone company.

So far McCaw has only some 200,000 subscribers but it could have 835,000 by 1991 when the company should break even, according to research reports

# Cambrian claims its proposals better Leucadia bid terms

By Nikki Tait

CAMBRIAN & GENERAL, the UK investment trust which was once a vehicle for disgraced US insider trader Mr Ivan Boesky, yesterday spelt out further details of its preferred reorganisation proposals.

It suggested that they would better the unwanted cash bid from Leucadia National Corporation by about 9 per cent.

The trust also said it was confident that shareholders speaking for a majority of the shares, once Leucadia's own stake is excluded, would welcome the proposals.

The actual degree of support, according to SG Warburg, which is advising Cambrian, runs out at a little below 40 per cent of the voting rights.

However, Cambrian went on

to say, to be successful the proposals would need 90 per cent shareholder support.

"Leucadia's statements prevent them, during the period of their offers, from supporting the proposal," commented the trust, "and the board of Cambrian has therefore concluded that it is not possible to put the proposal forward during this period."

It also added that the supportive shareholders - four in total - and thought to include London & Manchester plus one other UK institution - had not expressed any final conclusion.

Under the Cambrian scheme, devised in conjunction with Mr Lance Lessman, a US investor who once worked for Mr Boesky, shareholders would

get back a short-term loan note plus shares in an ongoing, substantially smaller trust.

These shares would be underwritten, so that shareholders would be offered a full cash exit route - once the loan notes were repaid.

In an illustrative value of the proposal, Cambrian says that - assuming net asset value of the trust to be £91m - about £58m might be returned to shareholders by way of loan notes. This would work out at 30.56p a share.

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# Acquisition returns Waverley to profit

By Fiona Thompson

WAVERLEY CAMERON, the stationary, office furniture and equipment group, yesterday reported pre-tax profits of £1.7m for the six months to September 30 1988, compared with £977,000 last time.

The results are merger accounted, following the acquisition last September of Ronald Martin Groome (RMG). This has had the effect of turning the group from a loss-making situation into profit. Last August the group announced losses of £176,000 for the 15 months to the end of March 1988, this has now been restated as a profit of £2.40m.

The company has made three acquisitions since Mr James Gulliver, the Scottish financier who heads Lowndes Queensway, took control almost a year after a bitter bid battle. It acquired Partners, stationary retailer, and advertising agency Craig Advertising in November, but only RMG is included in yesterday's figures.

Turnover rose from £13.25m to £19.25m. An interim dividend of 0.3p has been declared, the first paid for some time. Earnings per share were 1.65p. This compares with last year's 1.49p, unadjusted for the new shares.

The enlarged group comprises the RMG group of companies and the original trading company, now trading as Waverley Stationery following a reorganisation programme.

Both the RMG office furniture and equipment division and the RMG International stationery division traded successfully during the six months and increased operating profit by more than 55 per cent.

Group prospects were encouraging, said Mr Gulliver, with the recent acquisitions bringing a track record of success and considerable potential.

# The glamour and the ambition behind the BT buy

By Hugo Dixon

IT MIGHT seem incredible for BT to pay \$1.5bn for a minority share in a business on the other side of the world that has only 2,300 employees and has only 2,300 employees.

But the glamour of mobile communications and BT's ambitions for expanding beyond its tightly regulated mainstream business in the UK go some way to explaining why it was prepared to pay such a price.

BT is buying a 22 per cent stake in McCaw Cellular Communications, one of the North America's leading operators of

car phones. Although it has yet to make a profit, Wall Street has been prepared to value it at several billion dollars because it has managed to buy up a network of cellular licences covering large parts of the US.

Its large losses reflect the fact that it is very much in the start-up phase. Last year, it earned revenue of only \$230m. Against this, it had to absorb hefty charges for depreciating the value of its licences. There were also large interest payments, since it borrowed much of the money to buy them.

Mr Iain Vallance, BT's chairman, said \$1.5bn was equivalent to a price of \$138 "per pop". US cellular companies are often valued on a per pop basis, which is based on the number of people living in the area where they have licences. This is thought by many to be a good basis for judging the future cash-flow potential of such companies.

The attraction to BT of joining up with McCaw is that it offers the possibility of expanding beyond the UK market.

Although BT will only be taking a minority stake in the

company, it sees the investment as more than a financial move. It plans also to co-operate with the Seattle-based company on technology and marketing, bringing to bear its widely admired property division - mobile communications in the UK.

In particular, BT will be supporting McCaw's further plans for expansion in the US cellular market. The British company also feels that, once it is established in the US market, it will be able to move into other telecommunications businesses there.

# Bridport reorganises US arm as its buy-out fails

By Ray Bashford

BRIDPORT-GUNDRY, fishing and military net maker, is planning a major reorganisation of its principal US subsidiary following the collapse of a \$20m management buy-out for the Connecticut-based company.

Directors of Bridport, in which Australian businessman Mr Russell Goward has a 25.3 per cent stake, said that the buy-out had failed because the management was unable to finance the deal.

Talks on the buy-out have been in progress for five months and the decision to terminate them was taken by mutual agreement last week. The Seattle and Canadian businesses have been placed under the control of the UK management.

Production capacity of Brownell, the subsidiary, will be cut

back by up to 50 per cent and the company will aim to concentrate on specialised areas of the fishing net business. Mr RE Browne, chief executive of the North American operations, who was part of the buy-out team, has resigned and other staff redundancies are planned.

The company believes that Brownell can increase profitability after the cutbacks. In the 12 months to July 31 last year the company made a profit of \$570,000 (£325,000). Brownell's turnover in the same period was \$11.4m from a total of all North American operations of \$15m. Group turnover was \$27.9 in the year to July 31.

Mr Patrick Darley, Bridport chief executive, said he continued to be concerned about the intentions of Charterhall, Mr Goward's UK vehicle.

# DC Cook raises profits 41% to £4.21m halfway

By John Thornhill

DC COOK Holdings, the USM-quoted motor dealer and property developer, lifted pre-tax profits by 41 per cent from £2.44m to £4.21m in the six months to October 31 on turnover raised 69 per cent from \$64.29m to £108.91m.

Earnings per share, fully diluted, rose to 51p (3.7p) and the directors have raised the interim dividend to 1.33p (0.95p).

Mr Derek Cook, chairman, said the results demonstrated the success of the company's broadly-based retailing concept, adding that the wide spread of businesses would help to insulate Cook from a downturn in any individual sector.

Action 2000, the property division which develops sites for oil companies and fast-food operators, provided more than half of profits in the six months.

The motor division made two acquisitions during the period. In July it paid £1.25m for the Manchester-based Lionel Smith dealership which now has a Vauxhall franchise, and in September it acquired Vic Young Garages, in Sunderland and South Shields, from the

receiver for £785,500 cash. The share price closed up 8p at 156p.

● COMMENT

Cook's strong performance looks set to continue, subject to general economic conditions. Its innovative advertising and marketing in the motor sector has won much praise, and the wide spread of franchises is seen as a strength. Concentration on the lower end of the car market may prove to be valuable if disposable incomes fall this year. Conversely, however, it could be argued that this sector may suffer more if the demand for second cars subsides. Optimism should perhaps be tempered with a sober assessment of the sectors which Cook operates in. All - including the widely admired property division - are vulnerable in a tightening economy and Cook's much-vaunted diversity may still not be enough to insulate it. Gearing of 100 per cent at a time of high interest rates should also be noted. Pre-tax profits for the full year should reach £8.6m, for a prospective p/e ratio of 8.5.

# Boardroom changes at AFI

By Vanessa Houlder

Mr John Scholes, a former corporate financier, yesterday joined the board of Amalgamated Financial Investments, after buying a 14.7 per cent stake from Northern Industrial Estates, a friendly society.

The new role of Mr Scholes, who has acted as company secretary since December, may clarify the direction of the company. AFI, which recently

diversified into property investment, has suffered controversy from its dealings with companies with which it shared directors.

## Southvaal Holdings Limited

(Incorporated in the Republic of South Africa)  
(Registered in No. 202130/00)

**Preliminary profit announcement**  
for the financial year ended December 31 1988

Financial results	
Subject to final audit, the income statement of the company for the year ended December 31 1988 and abridged balance sheet at that date, are as follows:	
Income statement	
(R thousands)	Year ended 31.12.88
Royalty received from Vial Soda Exploration and Mining Company Limited	371 667
Interest received	282 572
Profit before taxation	654 239
Profit after taxation	284 587
Dividends - No.23 (interim) - No.24 (Final)	184 088
Retained profits brought forward	212
Retained profits brought forward	212
Retained profits	3 758
Surplus per share - cents	719
Dividends per share - cents	719
Number of shares in issue	26 000 000

Balance sheet		
(R thousands)	31.12.88	31.12.87
Share Capital	13 000	13 000
Distributable reserve	3 758	3 971
Represented by:		
Participation rights - at cost	3 000	3 000
Loan	434	526
Current assets	123 557	175 774
Current liabilities	114 433	167 029
Net current assets	9 124	8 745
	18 758	16 971

**Dividends**  
Details of the dividends declared in respect of the year ended December 31 1988 are as follows:

Dividend No.23 (Interim)		Dividend No.24 (Final)	
Declaration date	July 21 1988	January 12 1989	
Amount per share	51p	719p	
Payable to members registered on	August 12 1988	February 17 1989	
Payment date	September 2 1988	March 17 1989	
Filed on behalf of the board			
J.F. Cook, J.M. Hocking, Director			

**Declaration of Final Dividend No.24**  
On Thursday, January 19 1989, final dividend No.24 was declared as follows:  
Amount (South African currency) 400 cents per share (1987: 310 cents)

Last day to register for dividend (and for changes of address or dividend instructions) Friday, February 10

Registers closed from to (inclusive) Saturday, February 11 to Saturday, February 25

Ex-dividend on Johannesburg and London stock exchanges Monday, February 13

Currency conversion date for sterling payments to shareholders paid from London Thursday, March 16

Payment date of dividend Friday, March 17

Rate of non-resident shareholders' tax 15 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the company and its transfer secretaries.

By order of the board  
Anglo American Corporation of South Africa Limited  
44 Main Street, Johannesburg 2001  
(PO Box 61897, Marshalltown 2017)

London Office  
40 Watling Street, London EC1P 1JF

January 20 1989

Attention is directed to the report of the directors of Vial Soda Exploration and Mining Company Limited published today. Copies of this announcement are being passed to all members of their registered addresses.

**Sheriff for USM**

Sheriff Holdings is coming to the USM via a placing which capitalises the Midlands-based plant hire company at £7.25m. Dealings are expected to start on January 25. Control will be placed in the hands of West Wood Mackenzie who is placing 1,212m shares at 140p each, representing 28 per cent of the share capital.

**DIVIDENDS ANNOUNCED**

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Cardiff Property	1.4	Mar 20	1.3	2.05	1.9
Colerston	3.9	-	1.85	6.5	1.85
Cook (DC) £	3.53	-	0.85	2.80	2.80
Dorset's Elms	3.05	Feb 28	2.65	4.05	4.05
Fish Lovell	4	Mar 31	4	12	12
Jarvis (J)	0.75	-	0.5	1.6	1.6
Moorefield Estate	1.575	Apr 6	-	1.575	-
Stanley Leisure	1.70	Feb 25	1.5	3.6	3.6
Synovate Ring	0.5	-	0.5	1	1
Transocean Ferry	6.64	Apr 8	5.57	8.4	7.1
VSEL Consortium	3	-	3	10	10
Waverley Cameron	0.31	Feb 27	-	0.2825	-

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for certain issues. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market.

**BOARD MEETINGS**

Company	Future Dates
Inter-Trade	Feb. 22
Arbuthnot	Feb. 23
Scottish Gas	Feb. 24
Second Alliance Trust	Feb. 24
Scottish	Feb. 24
Alliance Trust	Mar. 10
Cambridge Engineering	Jan. 25
Jan. 27	Jan. 27
Higgs & Hill	Apr. 11
North Industries	Jan. 24

YODAY  
London: BSE, Heath (Stratford), Paines - Hunterpark, St Andrews Trust, Ophion

# F. COPSON P.L.C.

Interim Results (Unaudited)

6 months to	31.10.88	31.10.87
GROUP TURNOVER	£700	£700
GROUP TRADING PROFIT after all charges, but before taxation	17,401	11,393
TAXATION	888	308
GROUP PROFIT AFTER TAXATION	16,513	11,085
Minority Interest	3	3
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	365	201
Interim dividend payable	68	-
PROFIT RETAINED FOR THE PERIOD	307	201
Earnings per share	6.25p	3.75p

Notes:  
1) The tax charge is based on the estimated tax rate for the full year.  
2) A interim dividend of 1.0p per share will be paid on 3rd April, 1989 to shareholders on the register on 26th February, 1989.

**CHAIRMAN'S REVIEW**

I am very pleased to report increases of approximately 60 per cent in profit before tax and 60 per cent in earnings per share. As a result of these results, an interim dividend will be paid for the first time of 1.0p per share.

The improvement is attributable to continued strong performance by all divisions, and particularly of the heavy building materials division and the Incomproy division. The two Lure Brothers yards continue to benefit from the successful policy of concentrating on the higher margin end of their business. In addition to the improved trading figures, the balance sheet has been strengthened by C. & H. Supplies and W. H. Hutton both offering options to purchase the freeholds of their sites at very advantageous prices.

Proposed developments within the existing divisions include the creation of a second insulation depot, and the opening of a new trade counter (only) at Framwell, while Wiggins's purchase of two patents for a GY security door frame and a rotary letter box should further enhance that company's profitability. We are also continuing to examine potential corporate acquisitions.

The results so far for the second half of the year are encouraging.

18th January, 1989  
David J. Rigby  
Acting Chairman

ACTIVITIES: Suppliers of heating equipment, plumbing and sanitaryware goods and building materials. Installers of warm air heating equipment.

Registered Office: Bircham Green Works, Spring Lane, Erdington, Birmingham B24 9BS

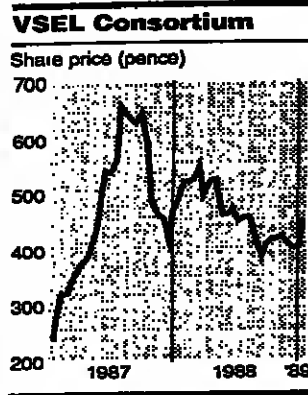


UK COMPANY NEWS

Strike cuts VSEL interim profits by 29% to £5.6m

By Vanessa Houlder

A 12-WEEK strike last summer cut interim pre-tax profits at VSEL Consortium, naval defence contractor, by 29 per cent to £5.5m (£7.8m).



Turnover for the six months to September 30 also fell by 29 per cent, from £177.1m to £125.2m.

Mr John Gray, finance director, said that VSEL was surprised by weekend press reports that the Ministry of Defence would acquiesce to a takeover bid.

He added that VSEL saw no reason why the Government, which has a golden share, would reverse its position stated in 1986 when it preferred a management buy-out to the higher bid put in by Trafalgar House.

VSEL had received no approaches, although it recognised that it might be on the hit-list of a number of companies, Mr Gray said.

Lord Chalifont, group chairman and acting chief executive, said that although profits would fall in the full year, much of the impact of the loss of production would be to defer profits.

Mr Gray said a lasting effect of the dispute would be the loss of interest in its cash balances, which would amount to about £2m in the second half.

The schedule for boats nearing completion, such as Trenchant and Upholder, did not allow enough time to complete for the three months' loss of production.

However, later boats, particularly the Trident vessels, were expected to meet the original completion dates.

Lord Chalifont said that the board had full confidence in the future as a result of a £2.5bn order book, which extended well into the 1990s.

Mr Gray said that the Trident workload would ensure sufficient work for Cammell Laird for the next 15 months, although it would need to find new orders for the year ahead.

A tax charge of £287,000 (£386,000) resulted from the write-off of Advanced Corporation Tax.

Net earnings per share decreased from 21.3p to 14.7p and the interim dividend was maintained at 3p.

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VSEL is starting to look like a two-way bet. The takeover speculation that kicked the shares' value up by an eighth

since the weekend, cannot be entirely discounted. There would be no shortage of likely suitors as even an acceptable bidder, the Government might well be ruled by the marketplace.

But takeover goes aside, VSEL's shares still look attractive on a long-term view. It has a secure order book well into the 1990s and good prospects for improvements in its productivity.

Gains in productivity are expected to outweigh the costs of last summer's bruising strike, for example. That said, the company will not be able to put the strike behind it for the next three years. The costs of the settlement are being spread over that period, and in addition its drained cash balances will result in substantially higher interest payments.

These factors mean that analysts have reduced this year's forecasts to about £16m. After writing off advanced corporation tax that puts the shares, up 4p to 44p, on a prospective rating of 11.

Mr Neville Michaelson, chairman, said it would be foolish to expect the slowdown in consumer spending not to have some effect on the current year's results. However, he was optimistic that there were plenty of avenues for further growth using the management enterprise system, whereby shop managers take an equity

stake in each outlet. From the geographical point of view, the strategy would be to concentrate on the north-east and the Midlands, rather than the south, where the dampening of consumer spending was expected to be felt most.

There were now 90 outlets open, against 24 at the end of 1987. Waiting in the wings are 25 people training to be management entrepreneurs.

Sales were likely to be stimulated by the advent of satellite television, Mr Michaelson said. The company has identified six different sources of supply for the equipment - and 500 customers have already placed orders for the apparatus.

The recommended final dividend is 3.9p, making 6.5p for the year. Colorvision is also planning a 1-for-2 scrip issue to improve marketability of the shares and to bring the issued capital more in line with the company's growing reserves.

Colorvision, the Liverpool-based television and video retailer which operates via a unique chain of "management enterprises", yesterday reported more than doubled pre-tax profits and earnings for 1987-88.

In the year to end-September, taxable profits for this USM-quoted company rose from £1.6m to £3.62m on turnover ahead 91 per cent to £24.55m. Earnings per share surged from 7.25p to 17.5p. However, the results were in line with market expectations, and the shares eased 3p to 335p.

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Colorvision meets City expectations with doubled profits

By David Waller

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Recruitment difficulties affect Abbey Life's direct sales force

By Nick Bunker

ABBEY LIFE, the life insurer which merged last year with Lloyds Bank's retail financial service businesses, saw its direct sales force shrink slightly last year, underlining the difficulties some life companies now face in recruiting and keeping top-quality salesmen.

The self-employed sales force contracted by 30 to 3,152, as a result of what Mr David Baggeley, finance director, said were "more demanding selection criteria".

The Financial Services Act, Mr Baggeley said, was also leading to a greater emphasis on maintaining quality.

Besides the contraction in the sales force Abbey's figures also showed relatively flat growth in sales of new regular premium life assurance policies, which rose 3 per cent to \$92.8m.

Such sales however include mortgage-related life policies, which were affected in the second half of the year by the decline in house purchase activity.

Another factor was a 15 per cent decline in sales by the group's Broker Division, which sells via independent intermediaries.

Abbey also attributes this to the Financial Services Act, which is causing a drop in the number of independents.

Abbey pushed strongly ahead though with sales of regular premium pensions products, which jumped 51 per cent to \$50.1m. Overall, new business from regular premium products was up 23 per cent to \$114.7m.

On the single premium life assurance side, which includes lump sum investments products such as linked bonds, a hybrid of insurance and unit trusts, Abbey's sales were hit, as expected, by the aftermath of the October crash. New business fell 50 per cent to \$13m.

At Bluebird Life, one of the Lloyds subsidiaries acquired by Abbey, regular premium sales jumped from \$4.9m to \$34.8m, while single premiums were up 6 per cent to \$21.2m.

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Dutch hosiery buy for EHP

EUROPEAN HOME Products, the diversified consumer products group, is to pay up to £1.9m (£2.45m) for Ipk-Amorc, the largest hosiery distributor in the Netherlands, writes Clay Harris.

EHP's existing interests in the sector include Werner, the West German sock manufacturer, and Scholl, the European distributor of specialist footwear and hosiery.

Most of Ipk-Amorc's rights and assets are sold under private labels by Dutch retailers. Its annual turnover of £12m compares with Werner's £16.5m (£16.8m). The latter's branded products achieve better margins.

Although there is no geographical overlap, EHP expects benefits from joint design and purchasing. It is paying an initial £1.5m with an additional £1.4m linked to profits over the next three years.

EHP is also European distributor for Singer sewing machines and Copertone sun-tan products.

LEIGH INTERESTS has purchased Skipper (Merseyside) for £210,000 cash.

Denmans Electric Wholesaling sees strong advance

STRONG PROGRESS in its electrical wholesaling operations helped Denmans Electrical to increase profits and earnings by more than 50 per cent in the year to September 30. The taxable result rose from £1.1m to £1.67m and earnings grew from 12.2p to 24.8p. Turnover of the USM-quoted company rose 24 per cent from £22.15m to £27.48m.

The directors have recommended a final dividend of 3.05p (2.65p), for a total of 4.55p (4.05p).

MELVILLE GROUP Purchase for initial £3m

The Melville Group has made its first acquisition since it gained a full listing in October 1988 with the purchase of Plazlek Group for an initial £3m cash.

There is a performance-related condition of up to a further £3m, payable in October 1989. Plazlek's pre-tax profits for the year to end-April 1988 were £408,000 on turnover of £3.63m.

CLOGAU GOLD Turnround on changed profile

Clogau Gold Mines yesterday unveiled pre-tax profits of £191,394 for the six months to end-September. The outcome compared with a deficit of £149,963 in the previous half year.

Turnover, representing gold sales, jumped to £1.88m, up from just £777,777 last time. Interest charges amounted to £35,709 (£23,769 receivable). Earnings per 10p share worked through at 0.85p (losses of 0.67p).

LYON & LYON Tees Towing lifts stake

Tees Towing Company, Middlesbrough-based towing contractor, has acquired an additional 3.68 per cent of Lyon & Lyon to raise its stake in the West Yorkshire motor dealer to 11.43 per cent.

The shares were transferred from Seahorse Securities, a private investment company, which has gone into voluntary liquidation.

KEWILL SYSTEMS Rise of 69% to £0.73m midway

For the six months to September 30 1988 Kewill Systems, USM-quoted computer software company, announced a 69 per cent increase in pre-tax profits from £430,000 to £726,000. Turnover more than doubled to £5.41m against £2.52m.

Earnings per 5p share worked through at 8.21p (4.73p) after tax of £235,000 (£163,000) and minorities of £2,000 (£1,000).

Pre-tax profits at Cardiff Property more than trebled from £31,394 to £119,067 for the year to September 30. Tax took £33,579 (£16,311).

Earnings were 3.6p (0.8p) and the final dividend is 1.5p (1.3p) to make a 2.05p (1.5p) total.

MOORFIELD ESTATES Sharp rise in assets growth

Moorfield Estates, USM-quoted commercial and residential property developer, topped its April flotation forecast by 37 per cent with profits of £1.32m pre-tax for the 12 months ended October 31. The profit was also more than double 1987/8's £513,000.

Earnings per share worked through at 11.4p (5.9p) and the dividend is 1.97p.

J.JARVIS Well ahead at six months

Reorganised J. Jarvis Holdings returned profits of £806,000 against £300,000 pre-tax for the half year ended September 30. Turnover was up £1m to £20.05m. First-half earnings amounted to 3.62p (2.82p) per 5p share and the interim dividend is being lifted to 0.75p (0.5p).

SYMONDS ENGINEER Growth of 53% at six months

Symonds Engineering pre-tax profits were 53 per cent ahead for the half year to September 30 at £131,461 against £86,653. The interim dividend is maintained at 0.3p, payable from earnings ahead to 0.81p (0.57p) per 5p share. Tax charged was £45,383 (£26,583).

NORTHON INDUSTRIAL Slightly up at midterm

Profits before tax of Northern Industrial Improvement Trust, edged ahead from £176,800 to £180,800 in the six months ended September 30. Earnings emerged at 10.45p (10.02p).

WA HOLDINGS has purchased the freehold of the premises of its ME Mechanical Handling subsidiary from the Peterborough Development Corporation for £420,000 cash, before related costs.

ZYGAL DYNAMICS: Offer from Misy's accepted in respect of 87.09 per cent of equity capital. Offer remains open and Misy's commencing compulsory purchase procedures.

FIVE OAKS Investment has completed the long leasehold

THE GATEWAY CORPORATION PLC (Registered in England No. 162217) NOTICE OF AN ADJOURNED MEETING of the Holders of the £56,000,000 5% Convertible Bonds Due 2002 of The Gateway Corporation PLC ("the Bonds") and ("the Bonds") respectively. In accordance with the terms and conditions of the Trust Deed dated 25th June 1987 constituting the Bonds, notice is hereby given that the meeting of Bondholders convened by The Gateway Corporation PLC for 17th January 1989 by a notice dated and published in the Financial Times on 22nd December 1988 was adjourned through lack of quorum and that the adjourned meeting of Bondholders will be held at Watling House, 35 Cannon Street, London EC4M 5SD on Thursday 16th February 1989 at 12.00 noon for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an extraordinary resolution: Extraordinary Resolution THAT this adjourned meeting of the holders of the outstanding 5% Convertible Bonds Due 2002 ("the Bonds") of The Gateway Corporation PLC ("the Company") constituted by a Trust Deed dated 25th June 1987 ("the Trust Deed") between the Company (in its former name of The Dec Corporation PLC) and The Law Debenture Trust Corporation plc ("the Trustee") as Trustees for holders of the Bonds, hereby approves and sanctions the making by the Company of market purchases (as defined in Section 183 of the Companies Act 1985) of Ordinary Shares of 5 pence each of the Company on terms that: (a) the maximum number of Ordinary Shares hereby authorised to be acquired is 89,131,150; (b) the minimum price which may be paid for such shares is 5p per share; (c) the maximum price which may be paid for such shares, in respect of a share contracted to be purchased on any day, is an amount equal to 5 per cent above the average of the middle market quotation for the Ordinary Shares of the Company as derived from The Stock Exchange Daily Official List on the 10 business days immediately preceding the day on which the shares are contracted to be purchased; (d) the authority hereby conferred shall expire after 3 years from the date of the meeting unless previously renewed; (e) the Company may make a contract to purchase its own shares under the authority hereby conferred prior to the expiry of such authority which will, or may be executed wholly or partly after the expiry of such authority, and may make a purchase of its own shares in pursuance of any such contract; and hereby further approves and sanctions every modification and abrogation of the rights of the holders of the Bonds and of the covenants and provisions of the Trust Deed involved or inherent in the implementation thereof and authorises the Trustee to concur in, execute and do any act, document or thing to give effect to any such approvals, sanctions, modifications and abrogations. Dated 20th January 1989 Registered Office: Silbury Court, 418 Silbury Boulevard, Milton Keynes MK9 2NB Names and addresses of Paying and Conversion Agents: Bankers Trust Company, Dashwood House, 69 Old Broad Street, London EC2P 2EE Swiss Bank Corporation, CH Aeschwarsch, 1-4002, Basle, Switzerland Banque Indosuez Luxembourg, 39 Allée Senebier, L-2520, Luxembourg By Order of the Board, J. J. Francis Secretary

COMPANY NEWS IN BRIEF AIRTOURS: Company's share of the summer package holiday market had substantially increased, chairman told annual meeting. Winter bookings are double those of last year, although company's programme size continued to increase disproportionately in summer which will again result in losses at the half year. ARGYLE TRUST: Offer from Dewey Warren declared unconditional after acceptance in respect of 20.14m (90.57 per cent) ordinary shares and £2.91m nominal (96.61 per cent) of loan stock. CHARLES CHURCH Developments: A total of 20 international banks are making available to the company funds of up to £100m for its future expansion. This follows the recent signing of an arrangement by County NatWest for an increase of £40m to the company's multiple option facility. CORAIE shareholders have accepted Charterhall's offer in respect of 21.35m ordinary (60.5 per cent) Charterhall now owns or has acceptances for 90 per cent of Coraie's issued ordinary shares. The offer, declared unconditional, will remain open until February 3, as will the loan note alternative. CHRISTIE GROUP is acquiring Rocaps, a recruitment agency specialising in the hotel and catering industry. Payment is being met from the company's cash resources. FIVE OAKS Investment has completed the long leasehold

SALE OF Swan National House, Uxbridge to National Provident Institution for £5.6m. OVERSEAS INVESTMENT Trust: Net asset value at December 31 1988, compared with at November 30 1988, with profits stood at nominal value of 94.3p (255p) and market value of 241.5p (232.2p). REGINA HEALTH and Beauty Products: London-based royal jelly company, is acquiring Irish Health and Beauty Products, its agent in the republic. The payment of £250,000 cash is to be satisfied in three stages up to 1990. ROYAL TRUST Yen Bond Fund: Net asset value ¥198.17 at October 31 1988, marginally lower than ¥198.57 reported a year earlier. RIBAOK HOLDINGS has purchased Penn Anodising, a Buckinghamshire-based aluminium anodising and fabrication business for an initial £325,000 cash plus a profit-related payment to a maximum £200,000. Ribaok also confirmed intention to seek Third Market listing. WA HOLDINGS has purchased the freehold of the premises of its ME Mechanical Handling subsidiary from the Peterborough Development Corporation for £420,000 cash, before related costs. ZYGAL DYNAMICS: Offer from Misy's accepted in respect of 87.09 per cent of equity capital. Offer remains open and Misy's commencing compulsory purchase procedures. FIVE OAKS Investment has completed the long leasehold

News Digest September 30 1988 Kowill Systems, USM-quoted computer software company, announced a 69 per cent increase in pre-tax profits from £430,000 to £726,000. Turnover more than doubled to £5.41m against £2.52m. Earnings per 5p share worked through at 8.21p (4.73p) after tax of £235,000 (£163,000) and minorities of £2,000 (£1,000). CARDIFF PROPERTY Profit trebled to £120,000 Pre-tax profits at Cardiff Property more than trebled from £31,394 to £119,067 for the year to September 30. Tax took £33,579 (£16,311). Earnings were 3.6p (0.8p) and the final dividend is 1.5p (1.3p) to make a 2.05p (1.5p) total. MOORFIELD ESTATES Sharp rise in assets growth Moorfield Estates, USM-quoted commercial and residential property developer, topped its April flotation forecast by 37 per cent with profits of £1.32m pre-tax for the 12 months ended October 31. The profit was also more than double 1987/8's £513,000. Earnings per share worked through at 11.4p (5.9p) and the dividend is 1.97p. J.JARVIS Well ahead at six months Reorganised J. Jarvis Holdings returned profits of £806,000 against £300,000 pre-tax for the half year ended September 30. Turnover was up £1m to £20.05m. First-half earnings amounted to 3.62p (2.82p) per 5p share and the interim dividend is being lifted to 0.75p (0.5p). SYMONDS ENGINEER Growth of 53% at six months Symonds Engineering pre-tax profits were 53 per cent ahead for the half year to September 30 at £131,461 against £86,653. The interim dividend is maintained at 0.3p, payable from earnings ahead to 0.81p (0.57p) per 5p share. Tax charged was £45,383 (£26,583). NORTHON INDUSTRIAL Slightly up at midterm Profits before tax of Northern Industrial Improvement Trust, edged ahead from £176,800 to £180,800 in the six months ended September 30. Earnings emerged at 10.45p (10.02p). GRANVILLE SPONSORED SECURITIES



UK COMPANY NEWS

Fitch Lovell held back to £13.3m

By Fiona Thompson

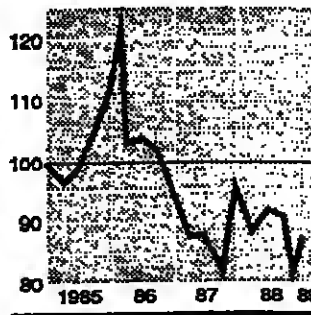
SLUGGISH SUMMER sales, increased meat prices and reorganisation costs resulted in Fitch Lovell, food manufacturer and distributor, reporting a modest 7 per cent increase in interim pre-tax profits.

On the distribution side, profits were £5.38m (£5.22m) on sales of £104.41m (£100.78m). The division had two sides, food service to caterers and specialist distribution to retailers.

However, performance was mixed in the meat and delicatessen operations. Meat prices rose by 10 per cent. In addition, the restructuring of the group's cooked and cured meat operations led to production difficulties resulting in lost volume and declining yields.

Fitch Lovell

Share price relative to the FT-A All-shares Index



to be the correct one, a number of factors have delayed the fruits of the strategy coming through. A fresh problem this year could be the impact of the EC order cutting the total allowable catch of cod and haddock, which will hit supply and price.

Pericom loss rises as hoped-for improvement fails to materialise

By Katrina Lowe

PERICOM, computer manufacturer, maintenance and distribution company, failed to break even in the second half of the year to September 30 and losses increased from £228,000 at the midway stage to £1.28m for the year. This compared with a profit of £210,000 in the previous year, which was also hit by contraction in the industry and currency factors.

long-term aim is to reduce manufacturing to about 25 per cent of overall activity. The reorganisation of the UK maintenance and distribution activities into one company is expected to be completed by the end of the first half. Investment in the maintenance side, expected to total £250,000, is underway to link all regional offices to a centralised computerised field service management system.



Lord Prior (left) and Lord Weinstock at the meeting yesterday

Lofty issues are put in perspective

By Philip Coggan

THE GREAT and the good - including four peers of the realm - assembled for GEC's extraordinary general meeting yesterday but, as often happens, the small shareholders stole the show.

Lord Prior, chairman, and Lord Weinstock, managing director, answered the questions as Lord Ross-Hogge, newly appointed chairman of broadcasting, and Lord Catto, the former chairman of merchant bank Morgan Grenfell, looked on.

said he had been a shareholder for 30-odd years, said he had grown "wiser and more discerning" of GEC's performance. He opposed the link with Siemens, which he said was "down and out" a few years ago and, in what seemed a barely veiled attack on Lord Weinstock, said GEC should not be a "one-man company."

Only four shareholders voted against the proposal to go ahead with the Plessey bid. But the lofty issues of European competition and industrial restructuring were put in their place by the last speaker. He congratulated the board on holding the meeting at the Essex rather than the nearby Dorchester where she had experienced "the cheapest possible biscuits in the most limited supply."

Suter builds 7% stake in Johnson & Firth Brown

By Ray Beahford

SUTER, the industrial holding group facing a possible takeover, has taken a 7 per cent stake in Johnson & Firth Brown, the Sheffield-based metals and engineering company.

The holding has been acquired during the past six months with about 2 per cent purchased during the past two weeks. Suter recently made contact with the JFB board to inform it of the holding. M&G is the largest shareholder, owning about 10 per cent of the capital. The bulk of the shares are held in relatively small parcels.

had received a request for information which might lead to a takeover. JFB returned a pre-tax profit of £7.7m during the last financial year on a turnover of £99m. At the height of its problems in 1988 losses reached £10.9 on a turnover of £102m.

Its shares have moved up from about 40p this year, rising 4p to 44p yesterday.

COMMENT

The City was disappointed by these results and the downbeat tone of the statement and marked the shares down 12p to 28p. While Fitch's long-term policy - to concentrate on catering distribution - is felt

Baynes sells hacksaw blade operations

By Nikki Tait

Charles Baynes, the Cardiff-based former shell company into which South African businessman Mr Bruce McInnes moved 17 months ago, has sold its hacksaw blade manufacturing operations for £785,000 cash.

The buyer of the Charles Baynes Engineering subsidiary, is Home Improvement Industries, a private company. In the 15 months to the end of December 1987, CBE made pre-tax profits of £110,000 and had net assets of about £410,000. Baynes said that the deal should enhance earnings initially.

New business illustrates Equity and Law recovery

By Eric Short, Pensions Correspondent

EQUITY AND LAW, now a subsidiary of Compagnie des M&G, the French insurance and industrial holding group, is rebuilding its position in the UK life assurance market after the decline seen during 1987.

Its new business figures for 1988 show a recovery from the rather dull results of the previous year as independent advisers started to resume business with the company. The main success story in the UK related to the pensions sector and the new environment brought about by the radical changes made by the Government.

The company also participated in the new style company money purchase pension schemes made attractive by the new environment. New annual premiums were 62 per cent higher at £10.2m and single premiums up from £3.1m to £3.9m.

The other success story was in the sale of contracts linked to house mortgages where, despite not having many strong connections with building societies, its annual premiums rose by a quarter from £7.5m to £9.2m. The company's own mortgage operations contributed £1.6m in the second half of the year.

Battle for West Kent Water

By Andrew Hill

SOUTHERN WATER Authority and Associated Pensions Fund yesterday mounted a \$5.79m hostile offer for West Kent Water Company's voting stock, their second controversial counter-bid in the private water sector this week.

Eastbourne Waterworks was ruled out yesterday when SAUR declared its agreed offer unconditional. However, Southern and AIPF, which together hold 33.1 per cent of Eastbourne's voting stock, may retain a minority stake.

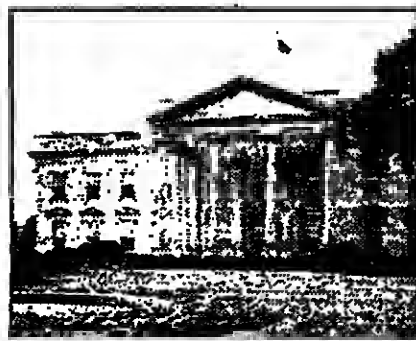
They are offering £235 for each £10 nominal of West Kent's voting stock, compared with £211.96 offered by SAUR, which is also bidding for the non-voting stock. The Southern/AIPF bids have been launched through AIPF Water Fund, a private joint venture controlled by AIPF, in an attempt to hurdle central funding limits on public bodies.

From one Yale man to another...



GOOD LUCK

MR PRESIDENT



'Sleep tight tonight, your home safe and secure. Yale made the locks to the White House'

Yale presented its first White House key to Harry S Truman 36 years ago

Yale AND Valor A European Top 500 company TOP LEVEL SECURITY AND COMFORT - WORLDWIDE

FIRST AUSTRALIAN PRIME INCOME INVESTMENT COMPANY LIMITED. On December 26, 1988 the Board of Directors of the Australian Prime Income Investment Company Limited, a closed end investment company listed on the Toronto Stock Exchange, declared an interim dividend of \$0.10 per share payable to shareholders of record December 20, 1988 for the six month period ended November 30, 1988.

WOOLWICH EQUITABLE BUILDING SOCIETY £280,000,000 Floating Rate Notes Due 1995. Notes are hereby given by the issuer that copies of its annual report and accounts are available upon request from its chief office or from any of its branches.

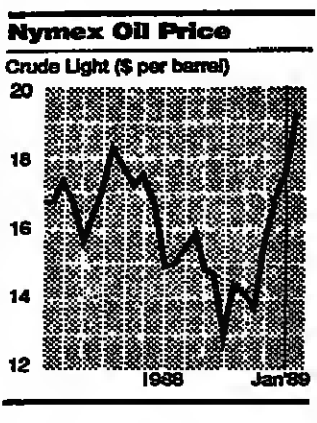


COMMODITIES AND AGRICULTURE

Opec restraint drives oil prices to 14-month peak

By Max Wilkinson, Resources Editor

CRUDE oil prices on the New York Mercantile Exchange eased slightly yesterday after reaching their highest levels since November 1987.



By midday, light crude for February delivery was quoted at \$18.15 per barrel on the NYMEX, a decline of 11 cents since the close of trading on Wednesday.

On London's International Petroleum Exchange, the March Brent crude futures contract closed at \$17.09 per barrel after hitting \$17.20 during the day - the highest level since the contract started trading last June.

The recent steep rise in spot and futures oil prices reflect a number of factors, including a decline in Opec output, a decline in US production, and a decline in Opec quota.

Western Desert deals signed

By Tony Walker in Cairo

EGYPT HAS signed exploration and production sharing agreements for three concessions in the Western Desert amid signs of renewed activity in the oil and gas sector after a fairly slow period.

The 1,887 sq km Matruh concessions in the far Western Desert towards the Libyan border. Shell has agreed to commit \$51m and \$58m respectively over an eight year period to exploring its Western desert concessions.

Foreign companies already involved in Western desert production include Phillips, Conoco and Texas International of the US, and Denison Mines of Canada. Production from relatively small fields is being piped to a transshipment point at Hamra on the Mediterranean coast, west of Alexandria.

Venezuela plans 2 per cent export cut

By Joe Mann in Caracas

VENEZUELA, the fourth largest producer in the Organisation of Petroleum Exporting Countries (OPEC), plans to export 1.5m barrels a day of crude oil and refined products this year, according to government figures.

The higher level of production potential would provide greater flexibility to alter production patterns among light, medium and heavy crudes.

After complaints from Kuwait, however, norms on condensates will be applied this year that will oblige Venezuela to classify some of its denser condensate production as crude oil.

Gold heading for \$300, says analyst

By Kenneth Gooding, Mining Correspondent

THE GOLD price, \$408 a troy ounce last night, might drop to about \$300 an ounce by the last quarter of this year, suggested Mr. Robert Weinberg, analyst with James Capel, the London securities house, yesterday.

Mr. Alan Baker of Kleinwort Benson Securities predicts the gold price will average \$380 an ounce this year against \$437 in 1988. Ms. Rhona O'Connell at Shearman & Sterling suggests the price will move between \$365 and \$450 an ounce.

EC walks farm price tightrope

Tim Dickson examines this year's complicated proposals

The European Commission is getting canny. Though waiting journalists and other eager inquirers were frustrated on Wednesday night as the EC's draft proposals for the 1989-90 farm price package was finally presented in Strasbourg when it finally emerged.



Ray MacSharry: trying to square the circle

The simple message of a price freeze delivered by Mr. Ray MacSharry, the EC's new Agricultural Commissioner, hardly sounded like a harsh attack on the Community's farmers. At the same time it sought to convey to trading competitors like the US and New Zealand the EC's determined attack on agricultural supports.

Pleasing producers on the one hand and soothing the international community on the other, however, is a circle which the European Commission's agricultural policymakers will find increasingly hard to square, as considered reaction to this week's proposals is soon likely to show.

The Commission yesterday did not give a breakdown of the total price impact on producers for the next marketing season for each product - but taking into account the automatic 3 per cent price penalty which has already been announced for the breaching of this year's harvest ceiling of 100m tonnes, plus the revision of the green Deutsche Mark in line with the accompanying agrimoney changes West German farmers appear to be facing a 10 to 15 per cent cut in the price paid for their cereals.

No under Mr. MacSharry - conscious perhaps of the rough treatment he can expect from Bonn at next week's Farm Council in Brussels - pointedly drew attention at his briefing in Strasbourg to the 10 per cent real increase in farm incomes in Germany last year.

Table titled 'IMPACT OF PACKAGE ON FARM PRICES (percentage changes)'. Columns: Country, % change in national currency, % change in national currency. Rows: Belgium, Denmark, W. Germany, Greece, France, Ireland, Italy, Luxembourg, Netherlands, Portugal, UK.

\*After proposed revaluation

Some of the toughest bargaining may again take place over the proposal to eliminate the UK's own farmers' unfair advantage of dairy quotas, has been incorporated into the package.

The Commission's proposals essentially reflect this time the common sugar price - to attempt to improve its competitive position via a vis competition - is another arrow of the package certain to provoke squalls from the relevant farm lobbies.

As expected there are no changes in the institutional prices of beef or sheep, though the 2 per cent cut in the intervention price of butter, already proposed by the Commission, may mean that farmers' unfair advantage of dairy quotas, has been incorporated into the package.

Some of the toughest bargaining may again take place over the proposal to eliminate the UK's own farmers' unfair advantage of dairy quotas, has been incorporated into the package.

Cocoa talks underway

By David Blackwell

THE IVORY COAST, the world's biggest cocoa producer, will be pressed by consumer countries at the International Cocoa Organisation (ICCO) talks for more details of its controversial deal with a French trading house.

discussed the level of prices to be defended (subject of fierce argument with the producers for the past year); the \$75m of arrears in levies to the ICCO; the possibility of a withholding scheme to supplement the 250,000 tonne buffer stock; and the rotation of the buffer stock.

Copper blast loss revised

By Barbara Durr in Chiquicaman

PRODUCTION losses at Chile's Chiquicaman mine following the explosion of a new blast oven last week could be double the initial estimate of 4,000 tonnes of fine copper, according to Mr. Cesar Obroske, the mine's general manager.

report is expected in two weeks. However, on the day of the accident, officials at Chiquicaman said they suffered an electrical power shutdown. The mine's emergency back-up system initially worked, but also failed for an undetermined period. During this critical time, the electrical system for the flash-oven's water cooling system could not work.

WORLD COMMODITIES PRICES

Large table containing various commodity price listings including LONDON MARKETS, COCOA, COPPER, SOYABEAN MEAL, RUBBER, and various oil prices. Includes columns for 'Close', 'Previous', 'High/Low', and 'Turnover'.

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# FT-SE breaches 1900 in heavy trade

**ANOTHER STRONG performance by the US dollar, together with favourable data on the domestic economy, kept UK equities surging ahead again yesterday. Bid speculation returned to add an extra stimulant to an equity sector driven by institutional demand in markets now badly short of stock. Trading in share options increased heavily, returning to post-Crash peaks.**

The FT-SE index pushed well above the 1900 mark in very early trading as strength in the dollar and US equities brought further gains in the interim. The FT-SE index closed 18.7 up at 1910.8, territory not seen since the tumultuous week which opened with the Market Crash of Black Monday, October 19 of 1987; however, the index still remains nearly 400 points short of the pre-Crash close, and some 532 below its all-time peak.

Seag volume expanded

of France might strike now that the Metsem threat to GEC, which has joined Siemens in bidding for Plessey, has evaporated.

Lacking a real bid sensation, equities slipped back from the day's best levels as Wall Street faltered in early trading. The FT-SE index closed 18.7 up at 1910.8, territory not seen since the tumultuous week which opened with the Market Crash of Black Monday, October 19 of 1987; however, the index still remains nearly 400 points short of the pre-Crash close, and some 532 below its all-time peak.

Seag volume expanded

Day in March. The moves towards higher interest rates in Europe, notably the Bundesbank's raising of its discount and Lombard rates, had been foreseen and had little effect in London.

Exceptions to the general market trend yesterday included Hamersson Property where traders waited for further news from Rodamco. In banks, both Lloyds and Midland closed lower as County NatWest, the UK securities house, prepared to downgrade profit forecasts in the wake of Brazil raising an interest payment to commercial banks.

	Jan. 18	Jan. 19	Jan. 20	Jan. 17	Jan. 16	Jan. 15	Year Ago	1988/89	Since Completion
	High	Low	High	Low	High	Low	High	Low	High
Government Secs	88.08	87.54	87.54	87.62	87.01	88.58	91.43	88.18	127.4
Fixed Interest	95.84	96.71	96.83	96.53	96.51	94.73	96.57	94.14	105.4
Ordinary	1568.2	1640.0	1621.3	1585.1	1519.7	1404.0	1583.5	1340.0	1922.4
Gold Mines	163.0	162.8	164.8	165.4	163.9	279.9	312.5	160.7	794.7

Index	Jan 18	Jan 19	Jan 20
Gilt Edged Bergalm	95.2	121.8	121.8
Equity Bergalm	191.6	187.8	187.8
Equity Value	2802.5	1985.7	1985.7
5-Day average	107.2	108.5	108.5
Gilt Edged Bergalm	107.2	108.5	108.5
Equity Bergalm	208.7	208.7	208.7
Equity Value	2783.4	2761.3	2761.3

## BT deal prompts re-ratings

British Telecom's acquisition of a 22 per cent stake in US cellular telephone operator, McCaw Cellular, did little for BT's share price, which dipped 2 to 271p on turnover of 3.8m, but triggered a general market re-rating of Rascal Telecom, Hamson and Electronic and Securicor Group.

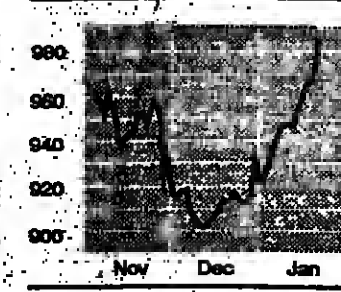
There were mixed views on the price \$1.5bn (285m) BT is paying for its stake in McCaw. One analyst viewed the deal as "good on a long-term view," but another said BT was "paying an awful lot of money in a move which will dilute earnings by the 1990s. Priced by US cellular companies have been puffed up out of all reality - they are trading at absurd levels."

But most analysts agreed that BT's move re-rates Rascal Telecom. BT is paying \$125 per share for the stake, while Rascal's share price is valued at \$80 per share of population.

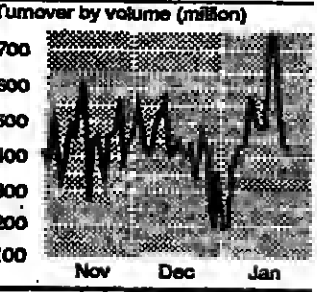
Rascal Telecom shares kept 25 to 285p on turnover of 1.1m while Rascal Electronic, which retains an 80 per cent interest in Rascal, advanced 19 1/2 to 322 1/2p on turnover of 1.7m shares.

Securicor, which has a 50 per cent stake in the Cellnet joint venture with BT, surged ahead to close 45 up at 460p with the "A" 40 higher at 436p.

## FT-SE All-Share Index



## Equity Shares Traded



analysis was again pointing out that any outright foreign bid for Plessey would attract plenty of political opposition.

**Burmah in focus**

Burmah easily outperformed the rest of the oil sector, with the shares ending the day 21 higher at 615p after turnover of more than 1m.

Edinworth Beeson (KB), the UK securities house, were keen supporters of the shares ahead of a "buy" recommendation issued by the KB oil team. KB is recommending the shares "on fundamentals." "They should be on a higher rating because the heavy investment programme will bring great benefits, especially in Central, the group's highly successful hydrocarbon subsidiary."

"The success of Burmah's investment in Premier Consolidated, the independent oil group, whose share price has moved sharply higher after the successful drilling operations off the coast of Thailand last week, Burmah's investment in Premier, from around 25 per cent to 29.9 per cent. Premier's shares edged up to 77p.

"Few UK stocks command a market capitalisation greater than that of Burmah and there were suggestions yesterday that the group could still fall to 2 pence. Volume increased to 3.5m shares at the price

slightly disappointing by analysts.

Composites remained in the grip of the stock shortage in the sector with General Accident finally 16 higher at 914p and Commercial Union 7 to the good at 389p. Royals jumped 9 to 418p.

Another firm showing all prices helped the oil sector make further progress.

The two classes of BP stock rose further with the old up 7 at 269p and the new 5 harder at 182 1/2p on turnover of 12m and 11m respectively. Shell edged up 4 more to 358p.

Ultramar were among the best performers in the sector, racing up to 307p prior to closing a net 7 firmer at 303p after turnover of 7m; hints in the market at mid-session were that Sir Ron Brarley had sold his stake in a possible predator, with America's Atlantic Richfield and a group of three companies, including the French Banque Paribas, mentioned as possible buyers of the near 14 per cent holding.

Wireless rose 7 to 389p but there was a feeling in the market that the group had perhaps "missed the boat" regarding cellular telephones - "they had the chance to take on Rascal before the Vodafone sell-off but they pulled out and sold their stake" said one dealer.

Software group Logica jumped 8 more to 290p, still stimulated by talk that a bid for the company could be on the way from either Cap Gemini or Sogefi of France or Italy's Olivetti.

Rank Organisation came under closer scrutiny ahead of the preliminary results scheduled for next Wednesday, and the shares rose 16 to 765p. Securities house Kitcat and Aitken expects profits to be around £287m against £208m last year, and the group to make an encouraging statement about the current year's outlook. It also believes that market cation over Rank Xerox is misplaced and forecasts double-digit growth for the division this year, helped by the introduction of the 50 Series copiers. The rating of Rank Organisation is "very undemanding," say the Kitcat team.

In a separate review of the engineering sector, Mr Howard Wheelton of the same organisation recommends investors to buy Hawker Siddeley, up 9 at a new 13-month peak of 578p. Elsewhere, VSEL Consortium pleased with interim profits which, although lower because of a three-month strike, were above analysts' estimates. The shares, recently buoyed by bid speculation, improved 4 to 447p.

Stores once again lagged behind the wider market as the speculative froth in Ward White failed to set the rest of the sector alight. Dealers reported that the early morn-

ing story was of a Boots bid for Ward White, but when that failed to hold the name of Woolworth as a possible predator appeared.

However, the real reason for the sharp rise in Ward White, said marketmakers, was a badly handled order - split between 3 houses - executed late on Wednesday which caught marketmakers short of stock.

One analyst said that of the two Woolworth was the more obvious fit with Ward White, but he still felt both stories were distinctly "spicy." Ward White climbed to 245p before easing back to close at 240p, a gain of 15 on the day, while Boots ended a touch easier at 235 1/2p and Woolworth fell 8 to 257p. Woolworth were not helped by talk of overcapacity in the dry market and an imminent price war.

The highly geared agency sector, which has a tendency to outperform when the dollar strengthens and the wider UK equity market shows confidence, moved up. Saatchi & Saatchi rose 6 1/2 to 382 1/2p.

Bass climbed to 885p in busy early trading on talk that a bid was imminent from either Hanson or a US brewing group, possibly Anheuser-Busch. However, as the steam ran out of the speculative buying the shares dropped back sharply to close at 879p, a net gain of just 3 on the day. As one dealer said: "Who is possibly going to bid for a UK brewer before knowing the result of the MMC inquiry into the tied-house system?" The MMC report is due to be published some time in February.

Transiense Forte was the feature among Hotels after reporting annual profits up 29

## Plessey alert

The electronics sector regained its pace as the bid for Plessey by Siemens and Hamson was widely expected to be successful.

Metsem, a new company set up by Leasorb, the holding bank, to make a consortium bid attempt on GEC, finally withdrew from the arena, and GEC shares slipped back 4 to 208p with turnover expanding rapidly to 2.2m. "This was a real surprise, the bid premium has been evaporating all week," said one analyst.

Action quickly spread to Plessey whose shares sprang upwards to close 15 higher at 243p on turnover of 3.8m after market speculation that an agreed bid of some 270p a share from French group Thomson CSF could be in the offing. Thomson was said to have been a crucial participant in any consortium put together by Metsem. "I wouldn't discount the possibility of a full bid from Thomson," said one senior trader in Plessey shares.

While not a participant in a Thomson offer for Plessey,

## NEW HIGHS AND LOWS FOR 1988/89

- NEW HIGHS (1) TSB, 578p (2) GEC, 208p (3) BHP, 436p (4) BHP, 436p (5) BHP, 436p (6) BHP, 436p (7) BHP, 436p (8) BHP, 436p (9) BHP, 436p (10) BHP, 436p (11) BHP, 436p (12) BHP, 436p (13) BHP, 436p (14) BHP, 436p (15) BHP, 436p (16) BHP, 436p (17) BHP, 436p (18) BHP, 436p (19) BHP, 436p (20) BHP, 436p (21) BHP, 436p (22) BHP, 436p (23) BHP, 436p (24) BHP, 436p (25) BHP, 436p (26) BHP, 436p (27) BHP, 436p (28) BHP, 436p (29) BHP, 436p (30) BHP, 436p (31) BHP, 436p (32) BHP, 436p (33) BHP, 436p (34) BHP, 436p (35) BHP, 436p (36) BHP, 436p (37) BHP, 436p (38) BHP, 436p (39) BHP, 436p (40) BHP, 436p (41) BHP, 436p (42) BHP, 436p (43) BHP, 436p (44) BHP, 436p (45) BHP, 436p (46) BHP, 436p (47) BHP, 436p (48) BHP, 436p (49) BHP, 436p (50) BHP, 436p (51) BHP, 436p (52) BHP, 436p (53) BHP, 436p (54) BHP, 436p (55) BHP, 436p (56) BHP, 436p (57) BHP, 436p (58) BHP, 436p (59) BHP, 436p (60) BHP, 436p (61) BHP, 436p (62) BHP, 436p (63) BHP, 436p (64) BHP, 436p (65) BHP, 436p (66) BHP, 436p (67) 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Main table containing unit trust information, organized by company name and unit type. Includes columns for company name, unit name, price, and other details.

GUIDE TO UNIT TRUST PRICING. Includes text explaining how unit prices are determined, the role of the FT Unit Trust Information Service, and instructions on how to use the data provided.

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Main table containing unit trust information with columns for company name, unit price, and other financial data. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page



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Main table containing unit trust information, organized into columns for various categories like 'MANAGEMENT SERVICES', 'GUERNSEY AUTHORISED', 'OFFSHORE AND OVERSEAS', and 'JERSEY AUTHORISED'. Each entry includes company names, fund names, and numerical values.

BERMUDA AUTHORISED

OFFSHORE INSURANCES

JERSEY AUTHORISED

OFFSHORE AND OVERSEAS

GUERNSEY AUTHORISED

IoM AUTHORISED

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Type, and other details.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and Americans, with columns for Name, Price, and Yield.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds, listing various offshore investment funds with columns for Name, Type, and other details.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues, listing various financial instruments.

CORPORATION LOANS

Table of Corporation Loans, listing various corporate loan offerings.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans, listing various international loan offerings.

LOANS

Table of Loans, listing various general loan offerings.

AMERICANS

Table of American Stocks, listing various US equities with columns for Name, Price, and Yield.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various money market investment options.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank account offerings.

Money Market

Table of Money Market, listing various short-term investment and banking products.

Money Market

Table of Money Market, listing various short-term investment and banking products.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table of share prices for Leisure companies, including titles like Leisure, Leisure, Leisure, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies.

Components

Table of share prices for Components companies.

Garages and Distributors

Table of share prices for Garages and Distributors companies.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies.

FINANCIAL SERVICES

Table of share prices for Financial Services companies.

SHIPPING

Table of share prices for Shipping companies.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies.

SOUTH AFRICANS

Table of share prices for South African companies.

TEXTILES

Table of share prices for Textiles companies.

PROPERTY

Table of share prices for Property companies.

TOBACCOS

Table of share prices for Tobacco companies.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies.

Investment Trusts

Table of share prices for Investment Trusts.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies.

Oil and Gas

Table of share prices for Oil and Gas companies.

Overseas Traders

Table of share prices for Overseas Traders companies.

Plantations

Table of share prices for Plantations companies.

Teas

Table of share prices for Teas companies.

Mines

Table of share prices for Mines companies.

Central Rand

Table of share prices for Central Rand companies.

Eastern Rand

Table of share prices for Eastern Rand companies.

Par West Rand

Table of share prices for Par West Rand companies.

O.F.S.

Table of share prices for O.F.S. companies.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies.

Central African

Table of share prices for Central African companies.

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Table of share prices for Finance companies.

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Table of share prices for Australian companies.

Regional & Irish Stocks

Table of share prices for Regional and Irish Stocks.

Traditional Options

Table of share prices for Traditional Options.

TEXTILES - Contd

Table of share prices for Textiles companies.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies.

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Table of share prices for Mines companies.

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Regional & Irish Stocks

Table of share prices for Regional and Irish Stocks.

Traditional Options

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Traditional Options

Table of share prices for Traditional Options.

Regional & Irish Stocks

Table of share prices for Regional and Irish Stocks.

Notes regarding share prices and company information.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Central banks fight dollar rise

THE DOLLAR yesterday pushed aside news of a rise in West German interest rates and resumed its firmer trend in morning trading. Renewed intervention by the Group of Seven central banks and others then pushed the dollar weaker, but further demand drove the US unit to its best level of the week, and up in places from Wednesday's closing level.

The dollar's recent strength continues to defy logic, according to most market analysts. A wider trade gap in November and a smaller than expected 0.3 p.c. rise in US consumer prices in December have failed to deter further institutional investment in the US market.

The continued rise has encouraged a greater degree of short covering which, in itself, has pushed the dollar firmer and prompted further covering of positions. Central bank intervention has recently received a very high profile, but with several central banks collectively selling relatively small dollar amounts, the intervention has not been regarded as decisive. However, intervention yesterday was seen as being much more aggressive, and it now remains to be seen whether the central banks can deflect the dollar's underlying bullish tone.

The dollar finished at DM1.8675 from DM1.8695 but rose against the yen to Y129.70 from Y128.45. It was also higher against the Swiss franc at SFr1.5900 from SFr1.5885 but slipped against the French franc to FF6.3625 from FF6.3725. On Bank of England figures, the dollar's exchange rate index rose to 67.5 from 67.2.

Sterling failed to hold on to recent gains against the D-Mark and lost ground against the dollar. UK economic data yesterday provided further support for the argument that base rates at 13 p.c. are possibly at their peak, and a narrowing of interest rate differentials after the rise in German rates prompted some investors to take profits.

UK average earnings in November rose by 8% p.c., against 9 p.c. in October while industrial production fell by 0.1 p.c. against expectations of a 0.3 p.c. rise. These were countered to some extent by a 66,100 fall in the number of unemployed, almost double the expected decline and a possible indication that the economy remains buoyant.

The pound fell to DM3.2700 from DM3.2800 and \$1.7510 compared with FF11.8200. On Bank of England figures, the pound's exchange rate index slipped to 98.0 from 98.2 at the opening and the close on Wednesday.

Elsewhere, the French franc managed to hold steady against the D-Mark, mainly because the Bank of France acted swiftly to increase its money market intervention rates after a rise in German rates. The D-Mark finished at FF3.4070 from FF3.4087.

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FINANCIAL FUTURES

Short pound active and firm

TRADING was brisk in short sterling futures on the Life market yesterday. Total volume was over 27,000 contracts, as the market began to think in terms of lower UK interest rates, after some encouraging economic news.

The market became enthusiastic on news of a lower than expected figure for UK average earnings in the year to November. A fall of 0.1 p.c. in industrial output for the same

month also pointed to a slow down in economic activity and, accordingly, less chance of higher interest rates.

March short sterling opened weaker at 87.25 and touched 87.20, before rising sharply through a technical resistance point of 87.25, to close at the next resistance point of 87.41, compared with 87.25 on Wednesday.

showed strong gains in active trading, with March delivery rising to 97.05 from 96.02. Traders said sentiment in sterling instruments was good, but the market is in danger of moving ahead of events. It will take a cut of ¼ point in bank base rates to justify a break through 87.41 in short sterling, but lower base rates are only likely after there is clear evidence of an easing of inflationary pressures.

Table with columns: Strike, Call, Put, Price, Bid, Ask, etc. for various futures contracts.

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EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates for various countries including Belgium, France, Germany, etc.

£ IN NEW YORK

Table showing £ in New York rates for various periods like 1 month, 3 months, 6 months, 12 months.

STERLING INDEX

Table showing Sterling Index values for various months and years.

CURRENCY RATES

Table showing various currency rates for Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, US Dollar, etc.

OTHER CURRENCIES

Table showing other currencies like Australian Dollar, Hong Kong Dollar, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound Spot - Forward Against the Pound for various periods.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot - Forward Against the Dollar for various periods.

EURO-CURRENCY INTEREST RATES

Table showing Euro-Currency Interest Rates for various currencies and terms.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for various currency pairs.

LONDON (LIFFE)

Table showing London (LIFFE) market data for various contracts.

CHICAGO

Table showing Chicago market data for various contracts.

NEW YORK

Table showing New York market data for various contracts.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data for various options.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

MONEY MARKETS

German rates up

THE SWISS National Bank provided the first hint of the day that the West German Bundesbank was about to raise its discount and Lombard rates. In an early morning move, the authorities in Zurich announced a rise of ¼ p.c. to 4 p.c. in the Swiss discount rate, and an increase of ¼ p.c. to 6 p.c. in the Lombard rate.

Recent weakness of the D-Mark against the dollar had increased speculation of higher German rates and after the Swiss move, it came as no surprise when the Bundesbank council sanctioned 0.5 p.c. rises in official rates. The Bundesbank's discount rate has been raised to 4 p.c., and the Lombard rate to 6 p.c.

The Bank of France moved quickly to defend the franc against the potential of a strengthening D-Mark. The French central bank increased its money market intervention rate by ¼ p.c. to 8¼ p.c., and the five to 10-day securities repurchase rate by a similar amount to 9 p.c.

Austria also followed the upward trend in European rates by raising its discount rate ¼ p.c. to 4¼ p.c., and its Lombard rate ¼ p.c. to 6 p.c. In a similar move the Dutch Central Bank increased its discount rate by ¼ p.c. to 5 p.c.

In London interest rates eased on favourable UK economic data. The most encouraging news was an underlying rise of 8.75 p.c. in December average earnings, against forecasts of 8.00 p.c. Three-month interbank eased to 13¼-13 p.c. from 13½-13 p.c. in spite of the upward trend in Continental rates.

The Bank of England initially forecast a money market shortage of £360m, but revised this to £750m at noon, and to £800m in the afternoon. Total help of £814m was provided.

Before lunch the authorities bought £238m bills, including £122m outright, by way of £27m bank bills in band 1 at 12¼ p.c.; £42m bank bills in band 2 at 12½ p.c.; and £58m bank bills in band 3 at 12½ p.c. Another £116m bills were bought for resale to the market on January 25 at 12½ p.c.

In the afternoon the Bank of England purchased £28m Treasury bills in band 1 at 12¼ p.c.; £218m bank bills in band 1 at 13 p.c.; and £15m bank bills in band 2 at 12½ p.c. Late assistance of around £286m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £366m, with Exchequer transactions absorbing £156m; a rise in the note circulation £38m; and bank balances below target £60m.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing Money Rates for various currencies and terms.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and terms.

NEW YORK

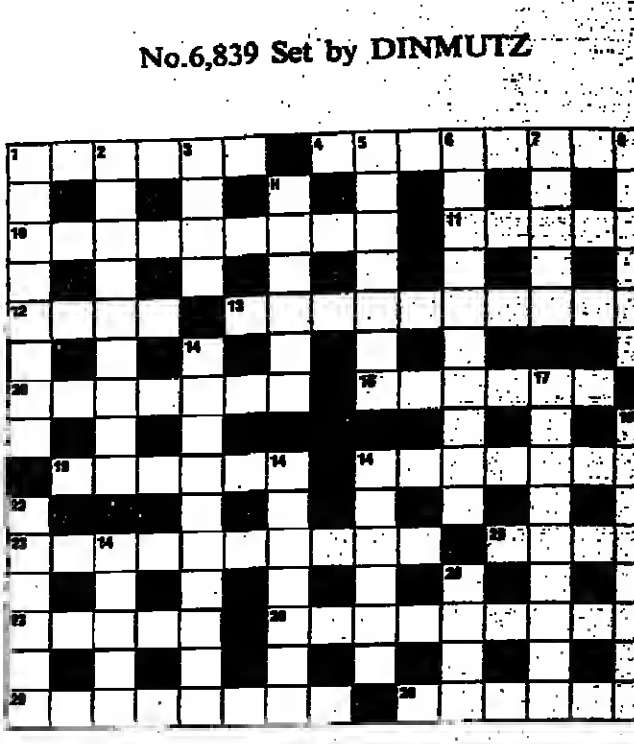
Table showing New York market data for various contracts.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

CROSSWORD

No. 6,839 Set by DINMUTZ



- ACROSS
1 Unconventional sort has a vision of the future for a potential client (6)
2 He may not mind 'stomach upset' (5)
3 Slime leaves the unfinished (7)
4 Sailor's error serious? (6)
5 shanty unfinished for sale perhaps (6)
6 Criticised severely, having sounded trumpet loudly (7)
7 A loafers of a number of soldiers? (10)
8 Slime strange hat I put on (4)
9 Left Jason's ship in slow passage (6)
10 Ann got any change for the milk producer? (5)
11 This chief building has lawn - loth to alter it (4)
12 Offer from former nurse (6)
13 Such personal sacrifice fills a need somehow (4)
14 Inwardly digested in school, would you say? (5)
15 Dingly, for example, easily broken (6)
16 Home of the brave (5)
17 It can be used to back the favourite after the race (5)
18 Part of rump needed to repair 'ungrus' (5)
19 Allowed to go in, desired (5)
20 In theory, no talking-bird has Latin (7)
21 Sort of reptile out of hand? (5)
22 Number of securities making rate fortune (3,3)
23 Cast finished, say the Americans (5)
24 Big cat in golf course reported (4)
25 Solution to Puzzle No. 6,838

TICKLE A CACONIC
LIVE A CACONIC
P C O I E R I E
P R E V I D E D T I M E
G A T E S
D A T E S
U N D E R L I N E D
W O R D S
A T T E N T I O N
E L E C T R O N I C

GLOBAL GOVERNMENT PLUS FUND LIMITED
International Depositary Receipts
representing 100 Common Shares

Notice is hereby given to the shareholders that the Board of Directors of GLOBAL GOVERNMENT PLUS FUND LIMITED has declared a quarterly dividend of USD 0.21 per common share payable over the next quarter on a monthly basis in January, February, and March 1989.

Monthly dividends of USD 0.21 per common share will be payable on 31st January 1989, 29th February 1989 and 31st March 1989 to shareholders on the register on 15th January 1989, 15th February 1989 and 15th March 1989 respectively.

Coupons numbers 9 to 8 of the International Depositary Receipts will therefore be payable in USD on the following dates and at the rates indicated below, net of the applicable tax, at the following offices of MORGAN GUARANTY TRUST COMPANY OF NEW YORK:

Table with columns: COUPON NUMBER, RECORD DATE, PAYMENT DATE, DIVIDEND PER SH. OF 100 SHARES (USD).

Morgan Guaranty Trust Company of New York, Successors Office As Depositary

ECU 50,000,000
THE KOBEA
DEVELOPMENT BANK
Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from January 21, 1989 to July 24, 1989 the Notes will carry an interest rate of 0 1/4 % per annum. The interest amount payable on the relevant interest payment date which will be July 24, 1989 is ECU 442.98 for each Note of ECU 10,000.

PHILIP DODSON
on 061 834 9381 (telex 666813)

UNITED PLANTATIONS BERHAD
(INCORPORATED IN MALAYSIA)
NOTICE OF DIVIDEND

NOTICE IS HEREBY GIVEN that an interim dividend of 2 1/2 p.c. without deduction of Malaysia tax was declared in respect of the year ended 31st December 1988.

NOTICE IS ALSO HEREBY GIVEN to holders of shares entitled to receive that Coupon No. 37 detached from their share warrants to bearer should be presented for payment on or after the 7th January 1989 to the Hongkong Bank, 95, Queen's Road, London EC2P 2JA.

PUBLIC NOTICE
The Monopolies and Mergers Commission is investigating the proposed acquisition by G.E.C. Siemens plc of the Plessey Company plc. Any information or views regarding the matter, particularly in relation to defence electronics and traffic control equipment should be sent, by 30th January 1989, to The Reference Secretary (GEC Siemens/Plessey), Monopolies and Mergers Commission, New Court, 40 Carey Street, London WC2A 2JT

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WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, Belgium/Luxembourg, Denmark, Finland, France, Germany, Hong Kong, India, Japan, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, and the UK. Columns include stock names, prices, and percentage changes.

Table of stock market data for Australia, Belgium/Luxembourg, Denmark, Finland, France, Germany, Hong Kong, India, Japan, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, and the UK. Columns include stock names, prices, and percentage changes.

Table of stock market data for Canada, including various Canadian stocks and their performance metrics.

Table of stock market data for New York, including the Dow Jones index and various active stocks.

Table of stock market data for Tokyo, listing active stocks and their prices.

Advertisement for 'Travelling by air on business?' featuring Brussels Airlines and other carriers.

Large advertisement for 'Your FT hand delivered in Germany' by Financial Times, highlighting 12 issues free and subscription information.







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NYSE COMPOSITE PRICES

Main table of NYSE Composite Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER

Nasdaq national market, 2pm prices January 19

Table of Over-the-Counter prices, listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

2pm prices January 19

Table of AMEX Composite Prices, listing various stocks with columns for stock name, price, and change.

Advertisement for 'Your FT hand delivered in Norway' with contact information for Oslo (02) 678310.

Advertisement for 'Have your F.T. hand delivered' with contact information for Peter Grün of Morawa & Co.



AMERICA

Resilience of dollar lends support to steady Dow

Wall Street

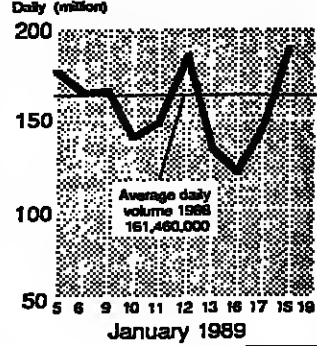
THE EXTRAORDINARY resilience of the dollar in the face of waves of central bank intervention was one of the factors yesterday underpinning the equity market, which has gathered momentum in recent days, writes Janet Bush in New York.

At 3pm, the Dow Jones Industrial Average stood unchanged at 2,338.75, having given up early gains. Volume was active with 127m shares changing hands by mid-session. The sharp rise in the Dow on Wednesday coupled with yesterday's early gains took the index mid-morning above what some regard as an important technical level on October 16, 1987, the trading day before the stock market crash, of 2,346.74.

In 15 months, the Dow has clawed back the full 608 points lost on Black Monday. Of more fundamental importance to sentiment in the market is the current strength in the dollar. In spite of concerted intervention and the worse than expected trade figures on Wednesday, and another bout of central bank dollar sales yesterday, the US currency continued to be well bid.

The combination of a stock market at post-crash highs and a strengthening currency may be the formula to attract investment in US equities.

NYSE Volume



In mid-session currency trading in New York, the dollar was quoted only marginally below its highs against the Japanese yen, which has not been the focus of the intervention, and was also resilient against the West German DM-Mark which has been the main currency involved in the intervention against the dollar. The US stock market was also helped by takeover activity which pushed some stocks sharply higher. There were also some healthy corporate results announcements. Polaroid jumped 3 1/2% to \$39 1/2 after Shamrock sweetened its bid to \$45 a share from \$40 a share and said it intended to seek control of Polaroid's board through a proxy fight. Church's Fried Chicken

Shares drop after Brazil unveils latest inflation plan

By John Barham in Sao Paulo

BRAZIL'S stock markets are hanging on the Government's every word. Dealer after dealer says "we have to see if the Summer Plan works."

The Plan, introduced on Sunday, is the Government's third attempt in as many years to stop inflation. Stock markets plummeted after the plan was launched. When markets opened on Wednesday after a two-day bank holiday, the Rio de Janeiro Exchange fell 6.2 per cent and the Sao Paulo market lost 3.5 per cent.

Yesterday, share prices kept falling. The Sao Paulo market dropped a further 5.5 per cent, with the Ibovespa composite index closing at 33,124. At mid-session, Rio had slipped 5.3 per cent, with the IBV index at 126,707.

Operators said trading was nervous, with wild price gyrations. On Wednesday the most liquid stocks lost 16 per cent, only to recover nearly all the ground by the end of trading.

Markets fell because the Central Bank pegged money market interest rates at 25 per cent a month, while inflation is expected to be very much lower. The Central Bank wants to prevent panic buying and stifle speculation by keeping interest rates high. Gold and black market dollars also slumped in a headlong stampede into the money market.

In spite of falling share prices, analysts are still not sure that the Government is serious. They say defensively that nothing can ever be certain in Brazil until after carnival which ends on Ash Wednesday - February 8 this year.

The markets hope the plan will reduce inflation from 30 per cent a month to a more bearable 5 per cent to 7 per cent a month. But misgivings about Brazil's commitment to austerity are growing. The announcement on Tuesday that Congress would have the final word on firing up to 90,000 government employees angered investors. Congress is thought to be unlikely to approve the measure.

Mr Henrique Molinari, a director of Banco Crefisul, an investment bank, said: "On the positive side, the Government has set interest rates high, which shows it is serious. On the negative side, by sending the dismissal to Congress, it has reduced confidence."

Cash-rich and export-oriented companies will be the first to benefit from the plan, while banks will lose. Mr Paulo Possas, an investment consultant, said he thinks the Summer Plan will eventually be good for stocks. Others are less sure.

Mr Jose Marcos Nunes, a director of a brokerage owned by NMB Bank of the Netherlands, said: "It is a good sign that stocks are falling, because it shows the market expects a recession, which indicates that the plan is working."

NEW ZEALAND was boosted by gains in overseas markets, news of improving domestic economic fundamentals and continued strong demand for the exchange's largest listed company, Fletcher Challenge. The Barclays index added 20.70 to 1,638.8.

TAIWAN was taken lower by continued caution and rumours that capital increase proposals from the three main banks would not be passed in a meeting at the Taiwan Provincial Assembly next Monday. The weighted index lost 259.84 to 5,226.85.

Stockholm and Oslo jump on liberalisation moves

THE spotlight focused on Scandinavian markets yesterday after liberalisation moves in Sweden, while other European bourses took interest rate rises nonchalantly, writes Our Markets Staff.

STOCKHOLM pulled another all-time high out of its hat of tricks after news that the Central Bank was abolishing interest rate controls with immediate effect. The Allsvarsindex index jumped 10.8, or 1 per cent, to 1,042.4.

Under the new rules - which came as a surprise in view of the fact that Sweden will be able to stop interest rate controls only to recover nearly all the ground by the end of trading.

The news was seen as positive for both Sweden and other overseas markets, particularly those in Scandinavia as well as London, New York and Tokyo. Domestic institutions were cash rich and the new channels for investment would provide a healthy safety-valve, said one analyst.

"Instead of there being a continuous head of steam on domestic cash flows building up in Sweden, it's now possible for it to flow over much more readily into foreign markets."

Swedish investors were restricted to buying SKR30m worth of foreign equities last year and Kleinwort Benson guesses purchases could reach SKR50m-60m this year.

Insurance company Skandia, which will benefit from improved access to property and equities, added SKR11 to SKR22.

OSLO jumped by 3.5 per cent in delight at the Swedish liberalisation and at higher oil prices. The all share index climbed 13.29 to 397.30, taking its rise since the start of the year to 13.4 per cent. Turnover reached a record NKR718m.

Norway is seen as the main beneficiary in the short-term from its neighbour's move, and prices were marked up in anticipation of a "Swedish invasion." In industrials, Aker added NKR1 to NKR5.50 and Kvaerner, which announced it was buying Norwegian boat

SWITZERLAND'S five leading stock exchanges booked total securities turnover of SF878m (\$550m) last year, 11.7 per cent less than the 1987 record of SF992m, writes John Wicks in Zurich.

The share of the Zurich exchange rose to 65 per cent, with Geneva taking 22.8 per cent and Basle 9.4 per cent and the rest shared between Lausanne and Bern.

Despite Zurich's increased share in value terms, the number of bargains there dropped by 1.4 per cent over the year and by 20.4 per cent in Basle. Geneva trades lost by 11.8 per cent, while Lausanne's rose by 27 per cent and Bern's fell by 1.2 per cent.

hnlider Fjellstrand for NKR97m, climbed NKR11 to NKR235.

FRANKFURT breathed a sigh of relief once the Bundesbank had announced half point rises in the Lombard and discount rates, and shares climbed in active trading. The move was typical of the market's reaction to expected interest rate rises, said one dealer.

"People worry about it before hand and when they do it the market goes down for two seconds and then goes up."

The dollar's continued strength suddenly ceased to be of such concern and the FAZ index rose 9.07 to 560.14 in turnover worth DM44.24bn. The DAX index finished 11.47 better at 1,335.15, after reaching a high of 1,340.08.

"There was some foreign buying of the market, with Far Eastern demand for Siemens, up DM4.40 at DM529.50, with some relief being expressed that the Metsun consortium had dropped its planned bid for GEC, which is bidding with Siemens for Plessey."

Steel stock Thyssen was popular, rising DM8 to a new high for the year of DM199.50 on the day's most active trading worth DM403.6m. Dresdner Bank was reported to have raised its forecast for Thyssen's 1989 earnings. Engineering stock KHD rose DM14.50 to DM156.80 amid renewed speculation about a possible takeover by Fiat of Italy or John Deere of the US.

PARIS ended higher once the interest rate rise was out of the way, with the CAC General Index opening up 0.6 at 438.8 and the OMF 50 index adding 5.59 to 458.85.

The key intervention rate was raised by 1/4 point to 8 1/4 per cent around midday after the Bundesbank's move.

Corporate news kept individual stocks in the limelight; Saint Gobain put on FF7 to FF623 after reporting a sharp increase in annual profits earlier this week; Paribas, announcing a 40 per cent jump in its year-end earnings, climbed FF4.10 to FF491; and Suez gave up FF1 to FF313 after its subsidiary Banque Indosuez forecast a rise of at least 10 per cent in 1989 profits.

AMSTERDAM had a strong day, coming off only slightly towards the close as the dollar eased on central bank selling and Wall Street's earlier start. The Dow Jones index rose 1.8 to 162.0 in fairly lively trading, with the round of European interest rate rises already discounted.

Royal Dutch was strong again, adding FI 1.50 to FI 123.20 following Wednesday's two-for-one stock split. In chemicals, Akzo climbed FI 3.40 to FI 151.70, recovering some of the ground lost as institutions sold recently to make way for the flotation next month of state-owned DSM. Operations at Akzo's Rotterdam chloride plant have partially resumed after fire damage two weeks ago.

MILAN ended mixed after recovering from early losses and the Comit index eased 0.20 to 63.23. Volume was said to be similar to Wednesday's L220bn.

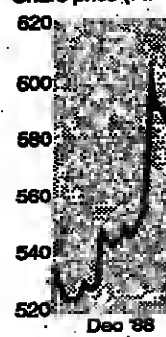
Fiat was then less weaker at L10,070 but fired rose to L10,155 after hours, which one analyst thought "encouraging for the market."

Retailer Standa surged L2,190 to L23,800 for a two-day rise of 14 per cent. While some analysts believe the long-term prospects for the group are attracting demand, others suggest the chairman, Mr Silvio Berlusconi, could be buying up outstanding voting shares.

ZURICH had a quiet session, with the news of higher domestic interest rates apparently already discounted. The Credit Suisse index gave up 0.5 to 536.

Air Liquide

Share price (F.F.)



Tokyo land prices boost Air Liquide

By Hilary de Boer

SOARING land prices in Tokyo have proved an unexpected boon for Air Liquide, the leading French industrial gas group, which has seen its share price take off in recent weeks. The blue chip stock has jumped by 18 per cent since the start of December to FF623 yesterday, after waking from a long sleep that lasted about six months. The climb compares with a 12 per cent rise in the CAC General index since December 1.

The latest rise in Air Liquide is linked in part to speculation over its 65 per cent-owned Japanese subsidiary, Teisan, the country's second largest industrial gas company, which has land assets in the pricey Tokyo Bay area. Teisan's share price has more than quadrupled over the past six weeks, from about ¥500 to ¥2,030 yesterday, on speculation over possible property sales.

James Capel, the London brokers, estimates that the sharp jump in Teisan's share price adds FF145 to Air Liquide's net asset value, which at the end of 1987 stood at FF200.

In 1987, about half of Teisan's profits came from exceptional gains from land asset sales. The profits forecast for last year is similar to 1987's ¥1.6bn but does not include any earnings from land sales. James Capel's chemicals analyst Ms Jacqui Asthurst says: "The speculation is around whether they do still have saleable assets, and the answer is probably yes."

Air Liquide is also currently popular on fundamental grounds, she says, as well as the recurring rumour of a possible rights issue.

ASIA PACIFIC

Confidence dampened by Nikkei's rapid advance

Tokyo

INVESTORS finally began to show signs of hesitation about the rapid rise in the market and shares plunged in early trading, although most of the losses were recovered by the close, writes Michiko Nakamoto in Tokyo.

The Nikkei average closed just 43.15 lower at 31,311.90 after dropping 241.14 to a low of 31,104.41 earlier in the day. The high was 31,463.70. Although the index rebounded at the finish, 507 issues fell against 407 gains, while 165 issues were unchanged. Turnover at L23bn shares was close to the L23bn traded on Wednesday. The Topix index of all listed shares fell 16.35 to 2,435.55 and in London the ISE/Nikkei 50 index was off 3.17 at 1,977.21.

A number of factors combined to dampen investor confidence, beginning with the weaker yen and higher domestic short-term interest rates.

To aggravate the situation, there was news early yesterday that the research arm of Nomura Securities had overestimated the expected recovery in earnings in the steel industry. Rumours also spread that the Ministry of Finance had summoned representatives of the four big securities houses and admonished them for the extraordinary rise in the market when the nation was supposed to be in deep mourning for the late Emperor.

Some said the buying had reached an impasse. "Investors have run out of things to buy," said Mr Masami Okuma, chief trader at UBS Phillips and Drew.

Nippon Oil was the most actively traded issue with

45.7m shares following its strong performance on Wednesday after it was reported that the company had acquired the rights to develop 300 oil excavation sites in the Mexican Gulf. The stock gained ¥60 to ¥1,620. The rise in crude oil prices also encouraged buying of oil and resources issues including Nippon Mining, which rose ¥29 to ¥868 in heavy trading after hitting a record high of ¥860.

Several construction companies maintained their upward momentum. Sato Kogyo, the third most active stock with 36.3m shares, rose ¥70 to a record high of ¥1,120. Nishimatsu Construction, specialising in large-scale civil engineering projects, rose ¥31 to ¥980. Interest in medium-sized construction companies was triggered by the announcement on Wednesday that the Government plans to start construction work on three new bullet train railway lines.

Streets were eerily following the Nomura revision of earnings prospects. Mitsubishi Heavy Industries, second in volume with 42.2m shares traded, also rose to ¥1,150.

Trading in Osaka was also hit by the weaker yen and higher oil prices. The average lost 24.88 to 29,419.11, the first fall in 14 sessions.

ROUNDUP

THE ADVANCE on Wall Street overnight helped some Asia Pacific markets to firm, but Hong Kong came off after strong gains.

HONG KONG gave in to profit-taking after a strong start and the index finished slightly lower in active volume

of HK\$1.5bn compared with Wednesday's HK\$1.6bn. The collapse of a large property deal - the sale of the Shui On Centre - did not have as negative an impact as expected and the Hang Seng index lost just 3.29 to 2,908.66.

AUSTRALIA firmed in line with London and New York, with leading resources stocks particularly popular. The All Ordinaries index closed 9.5 up at 1,512.0 in volume of 112m shares worth A\$228m.

MIM gained 8 cents to A\$1.89 on 672m shares after its 73 per cent rise in 1988 year profits reported on Wednesday.

In industrials, Elders DXL rose 9 cents to A\$2.92 on 6m shares as investors welcomed its partnership with Canadian brewers Molson.

SINGAPORE closed only marginally higher. The Straits Times Industrial Index was up 4.83 at 1,029.24 in turnover of 49.5m shares, up from Wednesday's 46.5m.

United Overseas Land was active. Its share added 12 cents to S\$1.56 and its warrants 6 1/2 cents to 66 cents on speculation that it had sold some property.

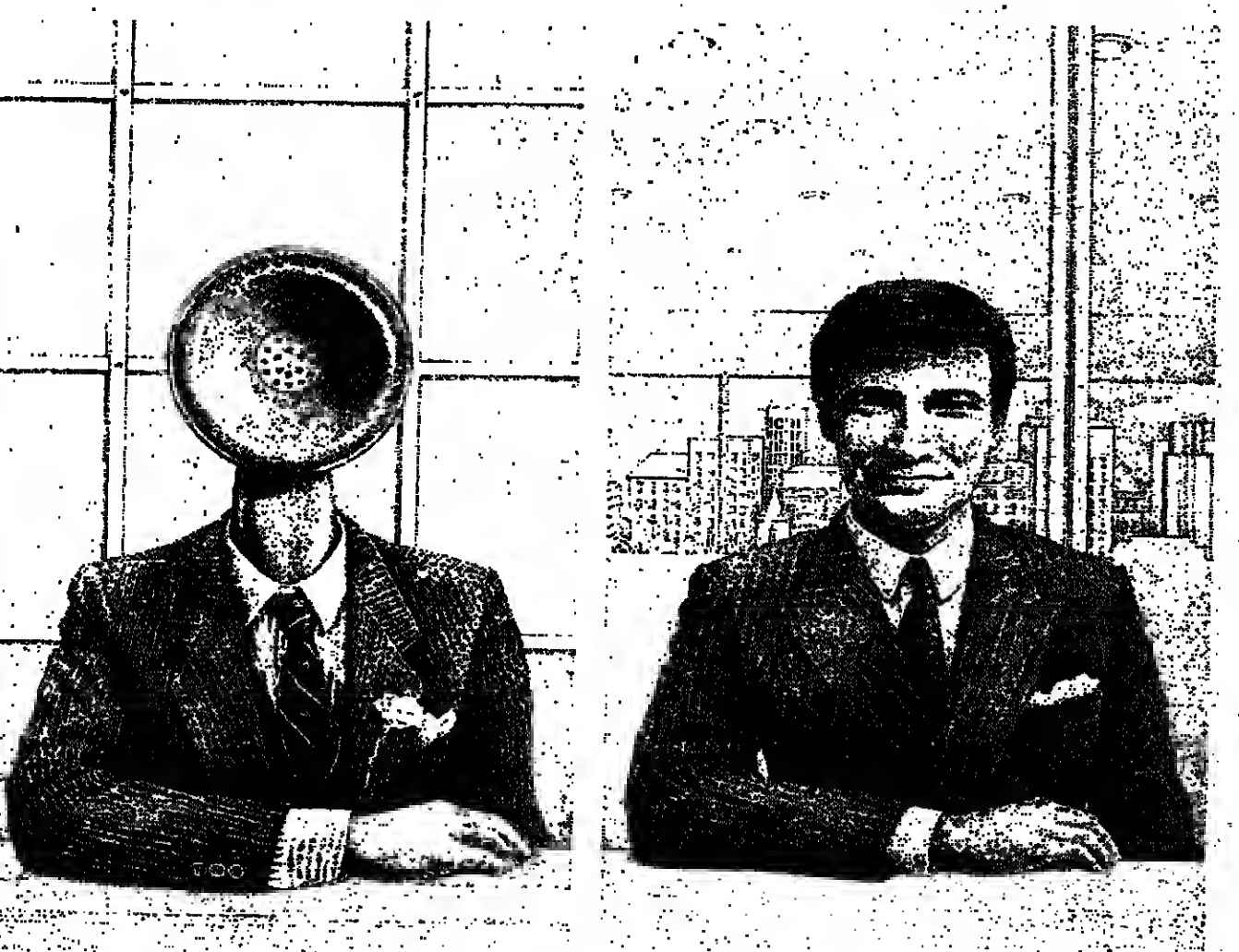
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SOUTH AFRICA

THE steady bullion price supported quality stocks as gold shares closed mixed in uncertain trading. Mining financials and diamonds posted good gains while platinum was quietly steady.

How do you see your stockbroker?



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Table with columns for National and Regional Markets, Wednesday January 18 1989, Tuesday January 17 1989, and Dollar Index. It lists various countries and their stock indices with percentage changes and absolute values.

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